FINANCIAL TIMES





Dateline: Washington Iurek Martin on the O] Simpson trial



Media futures

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TUESDAY APRIERES

UN leader opens talks on extending nuclear treaty

UN secretary general Boutros Boutros Chali urged an end to nuclear testing, and production, sale or transfer of nuclear weapons as he opened the conference on extending the Nuclear Non-Proliferation Treaty yesterday. But he avoided taking sides in ate on whether it should be extended indefinitely or for a limited period. Egypt has said it will continue efforts to put a time limit on the renewal of the 176 nation treaty unless Israel is brought into arrangements for miclear disarmament. Page 4; Protesters invade UK plants, Page 11; Editorial Comment, Page 19

Chirac leads presidential hopefuls: Compaigning for the French presidential elections enters its final phase with the Gaullist mayor of Paris, Jacques Chirac, enjoying a clear lead over prime minister Edouard Balladur and Socialist party candidate Lionel Jospin, in the race to succeed President François Mitterrand.

Japan and US resume trade talks: Japan and the US resumed high-level talks on vehicle trade, with both sides optimistic that agreement could be reached to increase Japanese imports of cars and car parts. Page 4

European new car sales fall: Sales of new cars in Western Europe fell in March by 2.3 per cent year on year, leaving total first-quarter sales only 1.5 per cent higher than a year ago. Page 3

Canadians celebrate fishing 'victory':

Canadian fisheries minis-



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ter Brian Tobin (left), capped six weeks of political glory by welcoming home a small flotilla of patrol vessels from the contested fishing grounds in the north-west Atlantic. Meanwhile, Spain summoned the British ambassador in Madrid to

express displeasure at Britain's position during the dispute between Canada and the European Union. Page 3

Citibank news cheers Argentina: Argentina received a big lift with the news from Citibank that it had marly completed international placement of a much delayed \$1hn sovereign bond issue. Page 4

estment in China drops: Newly contracted foreign investment in China dropped sharply in 1994 after the heckle pace of the two preceding boom years. But actual utilised investment was well up on the previous year. Page 20

Russia probes arms dealing: Russian prosecutors filed charges against the main government arms trading organisation, launching the against a state body since the collapse of the former Soviet Union_ Page 2 -- -- --

Apec urges ildf study: Finance ministers from the 18 countries of the Asia Pacific Economic Co-operation forum have urged the International Monetary Fund to study foreign exchange market instability, which they fear could disrupt economic growth in the region. Page 6

Lapanese companies fined \$20m: Japan's Fair Trade Commission has imposed a total of Y1.86bn (\$20.8m) punitive surcharges against 373 construction companies accused of rigging regional construction bids. Page 5

European Monetary System: The continued retreat of the D-Mark following the recent cut in German interest rates has unwound tensions in the FMS. The gap between strongest and weakest cur-rency has shrunk to around 7 per cent from nearly Sper cent a week previously. The order of currencies remains unchanged. Currencies, Page 31

EMS: Grid April 13, 1995

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The chart shows the member currencies of the The chart shows the memoer currencies of the exchange rate mechanism measured against the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of defield central rates against the other members of the mechanism. The exceptions are the D-Mark and the guildier which move in a 2.25 per cent band.

Philippine minister resigns: Philippine foreign secretary Roberto Romulo resigned after President Fidel Ramos accepted his offer to quit over the exeaution of a Filipino maid in Singapore. Page 6

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EU to probe regional fund grants to UK utilities

By John Kampfner, Westminster Corres stminster Correspondent

The European Commission is investigating the payment of grants of nearly £450m to UK companies amid Labour claims that the money was used to enhance the financial position of state utilities ahead of privatisa-

Mr Alan Milburn, an opposition Labour party MP, is to raise the issue in parliament after compiling data showing that at least £435m (\$700m) worth of grants from the European Union's

quently sold. "Public money through Euro-

pean grants was given to support vital public services, Instead it has been used to fuel bumper profits and excessive salaries in the boardrooms of private companies," Mr Milburn said yesterday. Attention has also been focused on other EU member states that have undertaken, or are preparing to undertake, pri-But EU officials say the speed

regional development fund went to projects undertaken by UK monopolies that were subsetigating the use of grants last year, has written to member states asking for more informa-tion to make clear whether any aid was transferred directly into

the asset value of companies. Details of the grants, disclosed by government departments in response to parliamentary questions tabled by Mr Milburn, show that British Telecommunications, which was privatised in 1984, has received £58m in EU subsidies. The privatised water compa-

and the electricity companies 589m. Some of the more contentious projects were sited in Scotland, which received \$33m over a 10-year period, and Northern Ireland, which received £54m.

The Commission is particularly interested in Clydeport, the Glasgow port operator, and Belfast international airport, privatised last July at a cost of £33m. It is considering asking for at least partial repayment of airport grants totalling at least £17m. Although most of the regional

aid was given before privatisa-

tion, EU officials are concerned that the money may have been used subsequently to enhance the companies' financial base ahead of sell-offs. In a letter to the member

states' permanent representations in Brussels, the Commission has asked for an examination of "all cases of infrastructure privatisation which have benefited from the structural fund". The letter says that the Commission wants to establish "what further possible action might be needed to take

into account the circumstances

taken". A senior official said: "We need to tighten the rules. It depends to what extent the objective of the grants has been dis-torted. But there is enough anxi-

ety to merit specific checks. The official said the Commis-sion was not alleging illegality or impropriety. But it was determined to ensure that individual and corporate profits have not been accrued on the back of ERDF investment.

The Commission can demand repayment, but the official said it would be "very difficult".

US currency faces more market pressure

Cool response to Japanese package sends dollar down

By William Dawkins in Tokyo and Philip Gawith in London

The dollar was driven lower investors gave a lukewarm response to the Japanese government's latest economic package and were unconvinced by US government insistence that it favours a strong dollar. Mr Robert Rubin, the US Trea-

sury secretary, said he would reserve formal judgment of the Japanese package until more details became available. But he attempted to lend verbal support to the currency, suggesting that the US believed "very strongly that a strong dollar is in our

Mr Rubin faces strong resistance in the currency markets, iere analysts are expecting the dollar to re-test the historic low of Y80.15 reached against the yen last week.

At lunchtime in New York yesterday, the dollar was trading at Y82 and DML3675, well below the Y83.30 and DM1.39 levels at which it was trading when the Japanese package was announced last Friday along with a three-quarter-point cut in the country's official discount rate to I per cent. Earlier yesterday the

Bank of Japan had supported the dollar when it fell to Y81.80 in

The markets' lack of enthusiagainst the yen yesterday as asm for the Japanese package will add to the Tokyo government's anxiety that the country's faltering economic recovery risks being choked by the ven's rise. The currency's rise of nearly 22 per cent against the dollar this year has hit Japan's export earnings and damped domestic industrial investment at a time when

Driven by a force	
control	Page 1
Editorial Comment	Page 1
Lex	Page 2
Yen's giddy path	
Bonds	

the government is in too much political disarray to take radical

The package was "regretta-bly...ineffective," said Mr Hiro-shi Saito, chairman of the Japan Iron and Steel Federation, an industry cruelly exposed by the yen's strength to cheap competi-tion from South Korea and Vietnam.

He advised the government to consider setting "concrete" tar-

By Maggie Urry in New York

Salomon

gets to reduce the current account surplus. To the relief of many other industrialised countries, the Japanese government has long resisted US demands for such targets, on the grounds they

would amount to managed trade. Yet there is growing political pressure in Japan to reconsider targets, led by parts of the Liberal Democratic party, which is sensitive to rising corporate demands for relief from exchange rate pressure. The LDP tried to get targets for a reduction in the current account surplus and an increase in imports included in last week's package, but met resistance on both counts from the powerful finance ministry.

An attempt by Mr Masayoshi Takemura, Japan's finance minister, to urge Mr Rubin to take action to curb the dollar's fall made in the margins of a meeting of Asia Pacific Economic Cooper ation forum finance ministers in Bali at the weekend, appears to have been unsuccessful

Mr Takemura implied that Tokyo and Washington had agreed to cooperate to stabilise

but US officials in Tokyo yes-terday denied that there had been any change in US policy on



Soldiers clash with protesters

This announcement appears as a matter of record only

£88,000,000

Israeli soldiers beat Palestinian demonstrators and detained 13 during a march yesterday in the occupied West Bank seeking the release of thousands of prisoners held by Israel, witnesses

The demonstration in the town of Ramallah was one of several protests organised throughout the West Bank and self-ruled Gaza by the Palestinian Prisoners Club - a group fighting for prisoners' release - to mark an annual prisoners

day. Israel released about 5,000 Palestinian pris oners under its peace deal with the PLO. But at least 6,000 more remain in jail while talks on expanding self-rule continue amid guerrilla

attacks against Israelis by Moslem milita Witnesses in Ramallah said Israeli soldiers surrounded some 100 men and women marching with placards and began beating about 20 of them with gun butts and sticks. Palestinian

Oil price rises after **Baghdad** turns down UN plan

By Robert Corzine in London

Oil prices were sharply higher in New York yesterday, resuming a month-long rally that was halted late last week by fears that Iraq would begin limited oil sales under a United Nations plan.

Iraq's cabinet rejected the plan for \$2bn in sales, agreed by the UN on Friday, on the grounds that the oil embargo should be fully lifted. The formal Iraqi response, announced on Sunday. prompted traders to push oil prices higher yesterday.

At one point the price of crude oil for May delivery on the Nymex in New York rose 85 cents to reach \$20 a barrel, just 10 cents off the eight-month high recorded last week. The important Brent market in London. however, was closed because of the holiday weekend in the UK.

Oil prices have risen in recent weeks in response to growing demand, especially in the US. where low stocks of gasoline set off the latest price rally. But yesterday's rally in New

York was at least temporar-

years. Within the \$831m loss, the client-driven businesses lost \$636m and the proprietary trad-

Brothers, investment banking arm of Salo-mon, yesterday announced a wide-ranging restructuring of its management and said it would amend its controversial new compensation scheme, which has led to the departure of 15 of its 200

Executives quit as

Salomon Brothers

revamps business

managing directors. The management changes involve a new structure dividing the proprietary trading activity (dealing for the firm's own account). In the past the business has been managed on a geograph-

The changes follow the group's worst year when it made a pretax loss for 1994 of \$831m. Those results were characterised as "not acceptable" by Mr Deryck Maughan, chairman and chief executive of Salomon Brothers. Although Wall Street firms in general suffered poor trading conditions in 1994, Salomon fared

worse. The fall in the bond mar-

ket caused significant inventory

losses as the firm was wrongly positioned for the drop. . The firm also took a one-off pre-tax charge of \$278m relating to book-keeping errors which had Continued on Page 20 | accumulated over a number of

ing side lost \$49m.

Mr Maughan said of the restructuring. We are taking a new approach to the way we manage our business." He said this reflected "the continued evolution of our industry and the introduction last [autumn] of the Client Business Partnership". It was this partnership which linked managing directors' compensation to the return on capital the division achieved.

The management changes involve replacing the executive committee by a management board. Ten members of the old committee are on the new 12-person board: Departures include Mr Richard Barrett, who was head of investment banking, and Mr Martin Leibowitz, who was in charge of the research department. Both

resigned last week. Joining the board are Mr Eric Fast and Mr Eduardo Mestre, who have been appointed coheads of investment banking. An operating committee is being formed to run the client business. Mr Dennis Keegan is taking charge of the proprietary trading side and will be responsible for managing trading risks.

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Ailing Mitterrand prepares to step down France reviews

The French president is quietly bringing an end to his record run, writes David Buchan

Behind all the noise of candidates auditioning for his role, François being packed up to go into a Mitterrand is quietly backstage winding up his record 14 year run as president, so as to have his archives, books and himself out of the Elysée in time for the curtain to go up on the new act next month.

But the 78-year old president, now visibly ailing from his prostate cancer, is not quite as out of the electoral fray as he would clearly now like. Some members of his Socialist party, anxious to use every means to propel their candidate. Mr Lionel Jospin, into the final run-off election on May 7, have been urging him to do more to Mr Jospin's behalf before the first round next Saturday.

The president has made clear he physically can, using recent rare public appearances to endorse Mr Jospin and to snipe that he wants to devote his remaining energies to making his exit. And so does his rapidly-disbanding team. Mr Hubert Vedrine, the Elysée secretary general, is to retreat to the Conseil d'Etat, the state's legal advisory body, as is his spokesthe deputy secretary general,

being packed up to go into a special section at the National Archives. Several tens of thousands of books that the president has been given over the years are destined for a library at Nevers in the region where Mr Mitterrand was long a deputy. Other official gifts, chiefly pictures and drawings, are to be shifted to Jarnac, the Mit-terrand birthplace. When he returns full-time to his Left Bièvre, where he has always slept, Mr Mitterrand will not be taking from the Elysée much more than he arrived The president faces one final

marathon - the 50th anniversary of the end of the war in Europe - which as a history buff he has no intention of missing. Indeed, it may have strengthened his determina-May 7, after voting in his old constituency of Chateau-Chi-non, he will fly to London. return to Paris to host old allies and enemies at a lunch on May 8, then depart for Ber-lin, and fly to Moscow the following day. For, he will still not hand over until the May 7 election has been formally declared valid, probably



around May 10-12. The handover will be shortly thereafter. Mr Mitterrand has made clear until midnight on May 20, the legal time-limit on his man-

about Mr Mitterrand's own personal history are another reapletely above the fray, even of this election campaign. The

chief of these concerns his role in the war-time Vichy administration, and in particular his semi-friendship until the early

1990s with René Bousquet, the

Vichy chief of police. Mr Mitterrand did not himself reveal his relationship accused in 1989 of war crimes but shot dead in a Paris street two years ago before he could

nection emerged last year in a chances. On the other hand, it Mitterrand biography whose may not built him much; the helped in his work by the pres-

to explain his past before the historians get their hands on it. Mr Mitterrand stresses that quet's role in deporting Jewish children, he "dropped" him never saw him again. In a telemainly about his "grands travaux" at the Louvre and elsewhere, Mr Mitterrand said he would be deeply wounded if people thought he had had contact with Bousquet in full knowledge of the Vichy police chief's real wartime record. But Mr Elie Wiesel, the American Jewish friend who

published a book last week of conservations with the presi dent, believes Mr Mitterrand should have known better - or at least sooner - about Bousquet. Mr Serge Klarsfeld, president of the association of the sons and daughters of deported French Jews, claimed to Le Monde this weekend that, once the truth about Bousquet began to emerge in 1978-79, any relations with him were "morally condemnable"

None of this is going to

may not hurt him much: the Jewish vote is not as organised in France as it is in the US, and Mr Jospin has always kept a certain distance from Mr Mitterrand's personal record. It may prove no more a handicap to the Socialist candidate than the minor brouhaba over Mrs. Danielle Mitterrand's insistence on inviting President Fidel Castro to the Elysee ear-

lier this year. Certainly, Paris-Match's recent revelation - of a quite different nature - that the sident has an illegitimate daughter, a pretty student called Mazarine, did him no harm with the French public. Parts-Match was only revealing what had apparently been widely known in Paris already.

In fact, the only disapproval by much of the press, was publishing photographs that were considered an invasion of privacy, disregarding the possi ble public issue of Mazarine and her mother being long housed in state property. Since then even Mrs Danielle Mitterrand has spoken up for Mazarine. Again, in a curious way. relief on the president's part at certain facts coming to light while he is still around to put

Bosnia mission

By John Ridding in Paris

Mr Edouard Balladur, French prime minister, is to meet senior members of his government today to review France's after the deaths of two French soldiers at the weekend.

The meeting, which will include Mr Francois Leotard, defence minister, and Mr Alain Juppé, foreign minister, follows warnings by the French government that it could with draw its peacekeeping forces. However, officials indicated yesterday that the priority was to find measures to improve extension of a crumbling ceasefire which is due to expire at the end of the mouth.

The deaths of the French troops in Sarajevo comes at a sensitive time for Mr Balladur, one week before the first round of voting in France's presidential elections. French policy towards former Yugoslavia, and the presence of 4,500 of its-troops there, has not been an election issue But the latest deaths will add to concerns about the peacekeeping mission and may put the operation on the political agenda.

Mr Lionel Jospin, the Socialtial contest, demanded "greater clarity" from the government regarding its Bosnian policy. He called for tougher measures against the Bosnian Serbs as a

in the former Yugoslavia.

Mr Leotard said no decision. had been made concerning French policy and that Paris would consult its European partners on the future of the United Nations' peacekeeping mission. However, Mr Balladur indicated that certain conditions need to be satisfied for

Bosnian Serb leader Mr. Radovan Karadzic yesterday announced be would recreamise his army and crush his Moslem foes if peace talks did

poscov pepare phark prime

sion of the Bosnian Serb ern Bosnia. Mr Karadzic said "If there are not going to be

eral Ratko Mladic, Bosnia stretched to contain a recen Moslem offensive. Géneral Mladic reportedly asked for

in a statement issued by the Bosnia, a demand for progress towards a peace accord and freedom for UN forces to carry out their mission.

Diplomats played down the prospect of a French with drawal, but said Paris bad expressed increasing impa-tience about the failure to

drawal would only be justified. if the UN forces were found to is not the case today."

Thirty-three French troops

Russia to probe arms trading

By Chrystia Freeland and Dmitri Volkov in Moscow

Russian state prosecutors yesterday filed criminal charges against the main government arms trading organisation, launching Russia's most serious formal investigation of corruption against a state organisation since the indication of the growing pow-

prosecutors have accused Rosvoruzhenie, a govfounded in 1994 and affiliated to the Ministry of Defence, of failing to pay Rbs44bn in taxes and conducting \$90m (£56m) in hard currency trade without proper licenses from the central bank. In a story published today, the Russian daily Sevodnya quoted Mr Alexander Zviagintsev, an aide to Russia's _year of \$30m to \$35m. chief prosecutor, confirming charges were filed yesterday.

The criminal charges, based on an investigation conducted by the presidential administration and the Ministry of Finance, are the most direct step the government has taken. to fulfil Russian President ernment licenses

Boris Yeltsin's pledge last month that the Kremlin would launch a tough campaign against state corruption.

The criminal proceedings weakened by the ineffectual performance of its forces in Chechnya, and are a further officials who form Mr Yelisin's

private administration. Documents related to the voruzhenie, and the agencie lished, have been regularly paving foreign middlemen a 20 per cent commission on all

The investigators' documents also accuse Rosvoruzhenie and the Ministry of Defence of involvement in a number of transactions in co-operation with private Russian arms traders, some of them operating without gov-

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(PO Box 7266, 1007 JG Amsterdam) ...

and also at the ABN AMRO Bank N.V., Herengracht 597, Ar To be able to attend the meeting, shareholders must deposit their shares the offices of the above-mentioned bank no later than 24th April 1995. The

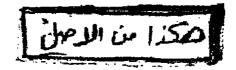


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Moscow prepares to mark wartime victory

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By Chrystia Freeland

Three weeks before the grandiose -celebrations planned for the 50th anniversary of the end of the second world war, Moscow is abuzz with preparations for the retinue of high-powered western guests, including Mr Bill Clin-ton, the US president, who bave promised to attend.

Urban thoroughfares are regularly blocked for rehears-als of the May 9 Victory Day parade and a brand new complex of military monuments is being frantically constructed a few miles from the Kremlin to spare Mr Clinton the embarrassment of presiding over a display of Russian arms.

But, even as fresh coats of paint are being brushed over any building likely to encounter Mr Clinton's eye, the Russian military has launched a more brutal set of prepara-tions. Eager to subdue resistance in the Chechen republic before May 9, Russian officials said yesterday Russian forces were preparing a renewed assault on Bamut, the remaining Chechen stronghold in the region's arable and industrialised northern and central

Moreover, over the weekend Gen Pavel Grachev, the Russian minister of defence, served notice that, until "conditions are stable in Russia" Moscow would ignore some provisions limiting the numbers of troops and armaments in Europe set out in the Conventional Forces in Europe treaty. "The amount of arms and military equipment which the treaty allows Russia to have in this region [the Caucasus] is insufficient," Mr

While the immediate catalyst for Mr Grachev's comments was the limit the CFE treaty would put of Moscow's ability to send in additional troops and tanks to quell Che-chen resistance, he also voiced. broader dissatisfaction with the arms pact.

"We are trying to convince our partners that the leaders of the former Soviet Union made a mistake when they signed this pact," Mr Grachev said, expressing the widely held Russian view that the CFE treaty, signed before the collapse of the Soviet Union, ** places undue restrictions upon

the newly separate and shrunken Russian Federation. "Now that the Soviet Union has broken up. Russia. as its successor, cannot observe all of the flank limitations." Mr Grachev's attack on the

CFE treaty and Russia's apparent willingness to pursue its war in Chechnya in the face of unreleuting western criticism are both signs of a new. tougher foreign and military stance which is crystallising in Moscow. Other issues on which Russia is taking a harder line include its determination to carry out a sale of nuclear reactors to Iran. despite US protests, its unwavering opposition to an eastward expansion of the Nato alliance and recent warnings that the Start 2 treaty, which limits nuclear weapons, is unlikely to be ratified by the Russian parliament.

Mr Grachev's warning threatens to undermine the painstaking efforts of western, and in particular US, politicians to separate the Chechen conflict from the broader foreign and military policies of the Yeltsin administration.

But because the west fears that any successor is likely to be even more bostile, it continues to believe that continued friendliness is the only option.

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Canada celebrates EU fishing deal Galician trade unionists call it a 'shot in the head'

Tobin savours glory of victory at sea

Mr Brian Tobin, Canada's fisheries minister, capped six weeks of political glory yesterday in St John's, Newfoundland, by welcoming home a small flotilla of Canadian patrol vessels from the contested fishing grounds in the north-west Atlantic.

Mr Tobin, dismissed just a few years ago as a loudmouthed backbencher, has emerged as the most visible winner in the six-week-old fishing dispute between Canada, Spain and other members of the European Union.

His skilled public relations deflected criticism from Canada's less-than-perfect fishing practices to focus attention on the threat faced by the world's fishing grounds. The 40-yearold former radio announcer's forceful approach towards Spanish trawlers on the Grand Banks triumphed over more cautious voices within the department of foreign affairs in

In the deal secured over the weekend, Ottowa gave up a big chunk of its previous quota. but gained enforcement measures which go beyond any previous monitoring of fishing activities in international waters. Mr Jean Chrétien, Canada's prime minister, described the agreement as "a major breakthrough on conservation and enforcement - our primary objective."

Independent observers will be placed on board all vessels to enforce conservation rules. Satellite surveillance of fishing activities will be stepped up, and Canada will be allowed to conduct tougher inspections of foreign trawlers at sea and in

Amid the celebrations however, some voices of caution

Western Europe's new car

market recovery is faltering.

Sales fell in March by 2.3 per

cent higher than a year ago.

cent year on year, leaving total first quarter sales only 1.5 per

Last month's statistics

underline the caution repeatedly expressed by Europe's car makers about prospects for growth this year. Total sales in

1994 rose by nearly 6 per cent

but year-on-year growth weak-

ened to 3.7 per cent and 3 per

cent respectively in January

Sales fell last month in 11 of

the region's 17 markets,

according to provisional fig-ures from Acea, the European

Automobile Manufacturers'

Even French sales, which

had been recovering strongly, fell 1.3 per cent in March. Ger-

many, by far the largest mar-

ket and where growth has

proved most elusive among the

major EU nations, saw another

decline - of 3.4 per cent - last

Demand in the UK fell 1.8

per cent year on year and, in Italy, by 1.6 per cent. The mar-

ket hardest-hit was Belgium,

and February.

Association:

TOTAL MARKET

MANUFACTURERS

- Peugeot - Citroen

- Alfa Romeo

Ford groups

MARKETS:

By John Griffiths

NORTH-WEST ATLANTIC DEAL

- The EU (Spain and Portugal) allowed to fish another 5,013 tonnes this year; about 6,000 already caught Canada to fish up to 7,000 tonnes in own waters and 3,000
- Other countries (Poland, Russia) may sell quotas to EU
- Stricter mesh-size regulations for nets
- Independent observers on all trawlers in the area
- Canada to revoke rule allowing seizures of ships in

Last weekend's deal still requires the approval of other Northwest Atlantic Fisheries Organisation members, such as Japan, Russia and the Baltic states. The EU and Canada will need to co-operate to persuade these countries that the agreement is in everyone's best interests. But a good deal of suspicion

remains between Canada and the EU, especially Spain. The Spanish fishing industry's anger at its share of the quota could pave the way for difficult negotiations later this year when the 1996 catch is set

For their part, the Canadians remain nervous about Spain's willingness to abide and enforce the quotas and other conservation measures, such as minimum fish and net sizes. Politicians and officials on

both sides of the Atlantic will be thinking hard over the next few months about how to avoid a repetition of the fisheries cri-There are several other irri-

tants in EU-Canada relations, some of which have festered for years. The EU is unhappy about .Ottawa's anti-dumping rules on steel and sugar. Canada has lobbied against curbs imposed by Brussels on

last month.

by 16.7 per cent.

month.

Such declines were only

partly offset by strong growth

in the smaller countries of Scandinavia. Norway's market

jumped 27.9 per cent year on

Among individual car mak-ers, Italy's Fiat group put in

the most buoyant performance

in March, increasing total sales

- including those of Lancia

and Alfa Romeo - by 12.4 per

The Volkswagen group,

Peugeot/Citroen, Ford and Ren-

ault all lost ground, with sales

falls of 5 per cent or more last

Japanese manufacturers also

continued to lose ground, their

collective sales for the month

falling by 3.1 per cent year on year. However the overall Jap-

anese figure disguises wide

variations in individual manu-

of 12.4 and 11.4 per cent respec-

tively, but Honda, whose new

larger Accord in production at

its UK manufacturing plant at

Swindon, saw its sales leap by

18.4 11.0 2.4 0.4 12.4 13.0 12.4 12.0 11.9 0.1 10.2 3.1 3.2 3.7 1.7 1.7 1.6 2.7 1.6 1.3

26.7 16.0 16.4

11.9 0.1

16.6 per cent.

-0.9 -2.1 +15.5 -10.4 -12.2 +1.8 +2.2 +11.2 -0.8 -1.5 +0.3

-2.3 +16.4 -3.2 +19.7

WEST EUROPEAN NEW CAR REGISTRATIONS

January-March 1995

3,277,200

346,229

236,365

310,800

48,700

389,511 4,324

345.047

117,895 92,895 83,861 62,055

Civic model has joined the

Nissan and Mazda saw falls

facturers' performances.

W Europe car

sales slipping

- 1995 limit for Greenland halibut (turbot) catch 27,000 tonnes
- outside · Canada and EU each entitled to 41 per cent of 1996 quota
- Satellite surveillance
- international waters

its fur and lumber exports Some EU members, smarting from Mr Tobin's clear victory in the public opinion stakes, feel that the climate could be improved if wider publicity is given to recent achievements in the transatlantic relationship, such as the harmonisation of competition policy and product standards. One diplomat predicts "a more pro-active information effort".

Even Mr Tobin's success is not without potential pitfalls. Having drawn attention to overfishing on the high seas. he faces tough decisions on the preservation and revival of depleted fish stocks within Canadian waters.

For instance, concerns have mounted in recent months about dwindling salmon stocks on the other side of the continent. The fate of British Columbia's famous salmon fishery could ignite a hotter political fire under Mr Tobin than the less glamorous turbot in the distant north Atlantic.

Madrid dismayed by 'smears'

Indignation at the EU deal is widespread, writes David White

presented the EU's set-tlement with Canada over fishing rights as "the best agreement possible". But noone else in Spain, and least of all in the north-western fishing region of Galicia, had anything good to say about it.

"The fishing industry wants to carry on fishing and would rather quit because of Canadian gunfire than because of Brussels dropping its trousers," said Mr José Ramón Fuertes, manager of the Vigo trawler-owners' association.

indignation over the deal. which leaves the Spanish freezer-trawler fleet about a quarter of its previous annual catch of Greenland halibut (called turbot in Canada), was shared by conservatives and Communists alike. Galician trade unionists called it "a shot in the head". Even the mayor of Vigo, who belongs to the governing Socialist party, called it "scan-

Pressure on Spain to accept a deal became irresistible after a week in which Spanish fishing vessels were impounded for alleged illegal practices by Ireland, the UK, France and South Africa, and Spanish fishing licences in the rich coastal waters of Morocco risked being suspended altogether.

Last-ditch EU-Moroccan talks are scheduled next week. with only a few days to go before the current agreement runs out. Morocco is seeking catch reductions of 30-65 per cent, according to species, and more Moroccan crew on foreign boats. Spain, with about 650 boats relying on the Moroccan fishery, needs all the sup-

Madrid is dismayed by what for having agreed last Novemit sees as a smear campaign against its fishermen - "a game of slurs and manipulation" according to Mr Luis Atienza, the agriculture and fisheries minister. But the lack of sympathy from Britain and lreland is only one of a series of contretemps

Spain realised from the start of EU-Canadian negotiations that it could never come back with a deal that would satisfy

Spain calls in British ambassador Spain yesterday summoned the British ambassador in Madrid to express its displeasure at Britain's position during the fishing dispute between Canada and the European Union. Reuter reports. "The ambassador is being called to the ministry today and he will be informed of Spain's displeasure at Britain's attitude from the beginning of this dispute until the very end," foreign minister Mr Javier Solana said. He said the EU was an association of

countries with a "subtle equilibrium" and when a member broke this equilibrium, it had serious consequences.

These may become apparent when Spain takes over the presidency of the EU in the second half of this year.

the Galician trawlermen. It has been thoroughly outmanoeuvred by the Canadians in the propaganda war. And it has been unable to do anything about what it regards as an initial blunder by the Euro-

pean Commission. It believes that fishing of Greenland halibut, the last commercially viable species in the Newfoundland banks region, has been limited more than strictly necessary to preserve stocks. Most fishing agreements, Spanish officials argue, set overall limits at or slightly above the level recommended by scientists. They privately blame the EU and the previous fisheries commissioner Mr Yannis Paleokrassas

by now out of the question. It would only have exposed Spain to further charges of environmental indifference.

ber to an overall limit, inside

and outside Canadian territo-

rial waters, of 27,000 tonnes.

The Northwest Atlantic Fish-

eries Organisation's scientific

committee had suggested

40,000 tonnes, or about two thirds of the amount then

A less painful compromise

might have been found within

the higher limit. But arguing

for a larger overall catch was

being fished.

"The Canadians have got the message across that this is a Atienza, the Spanish agriculture and fisheries minister. said last week. Spain has tried to persuade its partners that it is equally interested in protecting stocks, and that the question is how the catch should be divided up.

Faced with impressive Canadian lobbying and a virulent outbreak of anti-Spanish reactions in the UK and Ireland. Madrid has tried to salvage its pride by insisting on principles of "international legality".

This has meant persuading Canada to stop threatening Spanish and Portuguese vessels outside its 200-mile limit and to refund the bail bond paid by the owners of the trawler Estai after its capture last month, and to compensate them for having confiscated part of the vessel's catch. It is still pressing ahead with a case against Canada in the International Court of Justice in The Hagne It is also maintaining a visa requirement for Canadian

citizens visiting Spain. For Mr Atienza, these princioles are "more important than 1.000 tonnes more or less". Galicia's deep-sea fishermen see it

differently, however. They accuse the EU of bending in response to the use of force - an encouragement for other coastal countries, they say, to act likewise. The Spanish will be seeking new fishing grounds to compensate for the partial loss of the Greenland halibut business. But difficulties already loom with countries such as Argentina.

The conflict has been a test for Spanish influence in the EU. Madrid prepared the ground in Brussels to ensure it had EU backing before challenging Canada. But the breakdown of EU unanimity and the disappointing outcome have left a bitter taste.

Yesterday's headlines were "Spain capitulates" and "Sunk!". A Gallup poll published at the weekend by the conservative ABC showed a telling development in Spaniards' feelings about the EU. More than 40 per cent thought membership unfavourable to Spain, against 34.5 per cent who thought it favourable.

STATE PROPERTY AGENCY

The Gerbeaud Palace - a pearl of the Hungarian privatisation

The Gerbeaud Confectionery means as much for the people of Budapest as the Demel or Sacher for the Viennese, the Café de la Paix for the Parisians, or the Claridge and the Fortnum & Mason for the Londoners.

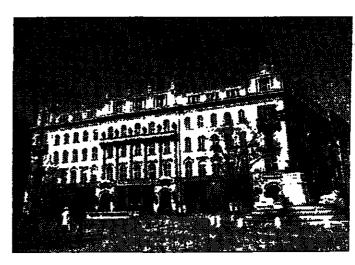
The Hungarian State Property Agency (SPA) offers the Gerbeaud Palace in downtown Budapest for sale together with the right to operate and use the name of the Confectionery.

The classicist structure is the predominant building of Vörösmarty Square at the end of the downtown shopping precinct. The facade of the building as well as the furnishing of the Confectionery on the ground floor is dominated by secessionist features. Inside the building one finds original varnished doors, different types of pillars, fireplaces, stuccoes and statues in eclectic style.

The construction of the building started as far back as the 18th century, its final, classicist-secessionist form had taken shape by the beginning of this century. Earlier it was housing the Salt Office, later a bank. The Confectionery of the Kugler family and the studio of a famous photographer occupied the ground floor from the third quarter of the last

The Gerbeaud family became the owners of the building at the beginning of this century. They converted it into an apartment house and from then on the Confectionery was known as the Gerbeaud Confectionery. Though the right to use this name was cancelled in 1950 and was again granted only in 1984 the people in Budapest always used to refer to it as the Gerbeaud in everyday life.

Although a part of the building is empty since two years, but the famous Gerbeaud Confectionery as a sight of the town was and still is visited not only by kings, Heads of State and Prime Ministers but it is an exclusive meeting place of the local population and of the foreigners visiting the Hungarian capital. The Confectionery is always full up to its capacity, the visitor is dazzled already by the entrance and this feeling is enhanced when they consume the extremely tasty pastries in the surroundings of magnificent original furnishing. The furnishing - the chairs, the tables, the mirrors, the fireplaces - belong to the functional branch of secession and they are originals from the beginning of this century.



Therefore the buyer must undertake the obligation to continue to operate the Confectionery in its original form and with its original furnishing. The Confectionery is under the protection of the Applied Arts Historic Buildings, its basic area is 2,400 square meters, the basic area of the presently empty part of the building for use of offices is 6,800 square meters. According to the tender the utilisation of the later is only regulated by the fact that downtown Budapest belongs to the world heritage and the utilisation, whatever it may be should not be inconsistent with this fact.

The SPA offers for sale the 100% ownership of the Dorottya Ltd. with HUF 1,5 billion registered capital. This company owns the building of Gerbeaud unencumbered and unenforceable. The SPA sells within the same portfolio the right of operating the Gerbeaud Confectionery and the use of the Gerbeaud name.

The tender has been published in the April 7, 1995 issue of the Financial Times.

Deadline of submission of the tenders: 7 June, 1995. between 12-14 p.m. at the headquarters of the SPA, address: 1133 Budapest, Pozsonyi

The tender material may be purchased by all who are interested at the Client's Office of the SPA (address: 1133 Budapest, Pozsonyi út 56. Phone: (36-1) 269-8990, Facsimile: (36-1) 269-8991).

Further information may be obtained from: Mr. Mihály Kádár (Phone: (36-1) 269-8600 ext. 1117), senior counsellor of the Industrial III. Privatisation Management of the SPA.

HUNGARY: PRIVATISATION GOES ON

Drawing the line around megadeath

Bernard Gray assesses conflicting aims at the UN's conference on the nuclear non-proliferation treaty

seminal debate on record of nuclear disarmament. hensive peace settlement for whether nuclear weapons will spread around the world, or whether the atomic genie can be squeezed back into the bottle, opens in New York this week.

Yet, despite the overwhelming importance of the subject, and the presence of high-ranking delegations, the renewal conference on the nuclear nonproliferation treaty is getting

That may well change. Once the conference starts to vote on how to extend the treaty beyond its original 25-year life. sparks may fly.
The NPT divides the world

into five recognised nuclear haves and every other nation that has agreed to be a nuclear have-not. The five nuclear weapons states (the US. Russia, UK, France and China) are keen to keep their monopoly of nuclear arms. The first four are suggesting (and China is unlikely to oppose) the NPT be extended indefinitely.

The nuclear weapons states say that only this indefinite extension will entrench the principle that such arms should never spread. The US, in particular, also claims that an indefinite extension would give it more confidence to take nuclear disarmament further. Many developing countries

led by Egypt, Mexico, Nigeria and Iran - oppose an unlimited endorsement. They argue that to extend the treaty without limit would remove all leverage on the existing nuclear weapons states and would

freeze an unfair status quo. To these developing countries in the non-aligned movement, indefinite extension, far from entrenching non-proliferation, could make the treaty less flexible and risks spreading weapons further. The only sanction open to countries unhappy with the NPT or the behaviour of nuclear weapons states would be to leave the treaty: once outside, they might try to become nuclear

Besides, the non-aligned states are sceptical about the

The NPT committed the weapons states in 1970 to "a cessation of the nuclear arms race at an early date and to nuclear disarmament". Only recently, and with the 25-year deadline of the NPT near, have weapons states agreed to substantial cuts in warheads and started to negotiate seriously about

Mr Boutros Boutros Ghali, UN secretary general, told the opening of the nuclear nonproliferation treaty conference yesterday that doing away ar arsenals was the most safe, sure and swift way" to deal with the threat they posed, reports Michael Littlejohns in New York.

However, he did not take sides in the dehate on whether to extend the treaty indefinitely or only for limited periods. The UN chief urged an end to nuclear testing, production, and sales or transfer.

banning all nuclear tests. Nonaligned states would like to extend the treaty for a limited period and have another review conference to keep the nuclear weapons states under

But the conference mathematics are not easy for nonaligned countries. A simple majority of the 170-plus signatories is all that is required to

extend the treaty indefinitely. The US a claims to have the support of 90-100 countries for indefinite extension. The nonaligned movement has the support of only 40-50. Worse, for the latter, there are different reasons why developing countries want a limited extension.

Several Arab states, led by Egypt, are concerned that there is a nuclear imbalance within the Middle East, which they want resolved before agreeing to a long or indefinite extension of the NPT. Israel is not a party to the NPT and is widely accepted to be an undeclared nuclear weapons state.

Israel has said that it will only consider joining the NPT, and effectively giving up its nuclear arms, after a compre-

Limited N-treaty sought by Egypt

By David Gardner, Middle East Editor, in Calro

the region, including countries

as far away as Iran. Egypt

argues that Israeli accession to

the NPT would remove any

excuse for other countries in

the region to pursue nuclear

weapons and would greatly

improve the chances of a estab-

lishing a nuclear-free zone in

That argument seems

unlikely to be settled at the

conference, but the issue is

very different to that of lack of

progress on nuclear disarma-

ment and the slow edging

towards a nuclear test ban

treaty which upsets other

developing countries. Only if

non-aligned countries can agree and hold to a common line during the conference are

they likely to be able to offer a

serious alternative to indefi-

If the opponents of such

extension can coalesce around

a single position, the confer-

ence could be finely balanced

as it enters its final week in

early May. A bare majority of votes for indefinite extension

might be legally binding, but

the dissatisfaction of the

remainder could rob the non-

proliferation cause of much of its moral authority. An over-

whelming vote for a limited

extension might then look

more attractive to weapons

At present, there is little sign

But nothing is certain in

such conferences and ideas can

gain a momentum of their

own. An early indication of

how strong opposition to indef-

inite extension is will be the

solidarity of the non-aligned

movement's statements at the

The result of a tussle over

whether or not the voting sys-

tem should favour a single lim-

ited-extension alternative to

Washington's preferred course,

or a multitude of options, will

As the opening chips start to

go down, the betting has to favour the US and its harder

start of the conference.

also be some guide.

that the US or others want to

contemplate such a course.

nite extension of the treaty.

the Middle East.

Egypt intends to continue efforts to put a time limit on the renewal of the nuclear Non-Proliferation Treaty (NPT), unless Israel is brought into international arrangements for nuclear disarma-

The US is leading a campaign for an indefinite extension of the NPT, which came into force in 1970 for 25 years and will be put to a vote by May 12 after a UN review conference starting this week in New York.

Egypt, with its Arab neigh-bours and in co-ordination with other Third World countries, is demanding that the NPT be universally applicable. It argues that Israel's presumed possession of nuclear ads is a threat to security and the peace process in the Middle East.

"An indefinite extension is not in our interest," Mr Amr Moussa, Egyptian foreign minister, told the Financial Times before leaving for New York. "But a reasonable extension could help us negotiate a viable disarmament process in the region." He insisted in an interview: "We are members in good standing of the NPT and have absolutely no interest in destroying or withdrawing from this treaty." But, he added: "Universality means what it says in Webster's die-

tionary – for everybody." Mr Moussa argues for an NPT extension of about five years, during which negotiations to turn the Middle East into a nuclear weapons-free zone would proceed in tandem with the Israeli-Arab peace process, and then be tied into a definitive NPT.

Israel is not a signatory to the NPT, and refuses to con-firm international intelligence estimates that it has an arsenal of up to 200 nuclear warheads. "We have clear benetits from the unclear situation of Israel's nuclear capability," one senior Israeli foreign ministry official says. Editorial Comment, page 19

MONTREUX **VEVEY**

Your Place of Business.

Bond placement lifts hopes for **Argentine banks**

By David Pilling

Argentina received a big lift vesterday with the news from Citibank that it had nearly completed international placement of a much delayed \$1bn (£629m) sovereign bond issue. The issue is part of a \$2.5bn pool of funds the government is using to restructure the Argentine banking sector, which has been severely hit by a credit squeeze since Mexico's devaluation last December.

Mr William Rhodes, vice-president of Citibank, co-ordinator of the placement, said in a letter to the Argentine economy ministry yester-day that \$900m was already promised by several international banks and that other institutions were expected to subscribe early this week.

The boost for the hard-hit banking sector came as Argentina prepared for the start today of a credit guarantee scheme that is to pay up to the equivalent of \$20,000 to depositors at any bank that fails. The insurance scheme follows the weekend announcement by the central bank that it had suspended five private banks.

Among these was the regional Banco Integrado Departamental, one of Argentina's biggest banks in terms of branches (140), but mediumsized by deposits (\$400m). Business there and at four smaller institutions has been suspended for 30 days while the central bank decides whether they should be closed permanently, restructured or merged with healthier banks. Until today, Argentina, whose currency board system

severely restricts the central bank's freedom to act as a lender of last resort, had no deposit insurance scheme. Those holding accounts in banks suspended on or before the weekend are not covered by the new guarantee. Mr Martin Redrado, director

of the Fundación Capital economic consultancy, said the scheme was a "step in the right direction" and should help to reassure small and would receive "very good cov-erage". In the coming week alone, \$4.5km.\$5km of fixed-term

deposits come up for renewal. President Carlos Menem has appealed to savers to leave money in the financial system. However, bank customers who roll over 90 day-deposits this week will not be able to get at their cash until after the presi-dential election in mid-May. This could add to the temptation to withdraw funds. Total bank deposits now stand

at \$36.5km, nearly 20 per cent down on the total before Mexico devalued last December. The number of banks many trapped between very high interest rates and the falling value of their bond and equity holdings - has shrunk from 166 last December to below 140, as institutions have been forced to merge.

The deposit insurance scheme, to be funded by the banks themselves, will fully cover investors for up to \$10,000 on deposits of less than 90 days. Those with deposits of more than 90 days will be insured up to \$20,000.

Banks will begin to pay 0.03-0.06 per cent of their deposits into the insurance fund, to be known as Sedesa, from next month. If any bank fails. Sedesa will reimburse depositors up to the maximum entitiement. From July 1, banks offering interest rates two percentage points above a central bank reference rate will be outside the guarantee scheme.

The central bank is to decide what percentage banks should contribute to Sedesa according to each bank's perceived risk, with higher-risk banks paying more. Bank contributions will be kept secret so as not to draw public attention to fragile institutions and risk provoking

a run on deposits. Mr Patricio Hickey, analyst at brokers Interactiones, said a political decision had been taken not to force more bank closures so close to the presidential election on May 14. A big clean-up of the banking system would come after the INTERNATIONAL NEWS DIGEST

Japan-US car trade optimism

Japanese and US officials yesterday resumed high-level talks on vehicle trade, with both sides expressing optimism that agreement could be reached to increase Japanese imports of cers and car parts. However, there were substantial differences over US demands for deregulating the Japanes market for replacement parts and for "voluntary" plans from Japanese motor vehicle companies for increased buying of

A third US demand - that Japanese vehicle companies tell panese dealers that they are free to sell foreign cars without fear of retribution – seems the easiest to satisfy. However, Tokyo still insists that it will not try to force Japanese companies to buy more foreign car parts. An official yesterday said voluntary plans are "an essential component" of a deal.

The Japanese official said the high yen is forcing Japanese manufacturers to reduce the number of parts used in vehicles and they do not expect to increase their production in Japan. However, he said, increased purchases of US parts are possible "if US parts manufacturers have the ability to produce new combined parts for reasonable prices." Nancy Dunne,

Cuba warns on exodus

Cube has warned the US that any tightening of its 33-year trade embargo on the Caribbean island could risk a new exodus of Cuban refugees towards the US.

The warning came before Cuba-US talks in New York today to review a September 9 immigration accord that ended a Cuban refugee crisis last summer. The head of the Cuban delegation, Mr Ricardo Alarcón, said that moves by anti-communist Republicans in congress to toughen the US embargo could entail renewed attempts by Cubans to emigrate

Havana argues that the economic impact of Washington's trade embargo against Cuba played a major role in leading to last year's immigration crisis. Pascal Fletcher, Havana

Interest rate rise in India

India yesterday lifted the maximum interest rate commercial banks pay, by one percentage point to 12 per cent, in a fresh bid to bring down inflation, now in double digits.

Annual price inflation hit a peak of 11 per cent a few weeks ago and, since then, has been moving in a narrow range, with food grain prices stubbornly high in spite of a new crop. Concerned over the contra seasonal price surge, the Reserve Bank of India, the central bank, has reversed previous interest rate cuts to slow the expansion in the money supply.

The latest deposit rate rise is part of the credit policy the Reserve Bank announced for the first half of the fiscal year to March 1996. The maximum deposit rate was increased to 11 per cent from 10 per cent three weeks ago. R. C. Marting, Bombay

Mrs Mandela quits cabinet

Mrs Winnie Mandela resigned yesterday as a deputy mini in the South African government, just hours before her official dismissal by President Nelson Mandela was to take effect.

The estranged wife of the president was first dismissed as deputy minister of arts, culture and science on March 27, was-reinstated last Weinesday, and dismissed again on Friday. Mr Mandela, who has refused to give reasons for her dismissal, had said on Friday that her latest sacking would not take effect until today. Roger Matthews, Johannesburg

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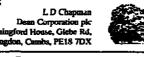
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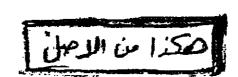


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NEWS: ASIA-PACIFIC

Japanese companies take stock of investment in China

Labour disputes and government policy changes are affecting new commitments, write Tony Walker and Michiyo Nakamoto

Takeshi Naka-yama, president of Toshiba's operations in Dalian, the northern Chinese city, has taken the unusual step of petitioning the local authorities on a range of business grievances that threaten further investment in China by the Japanese con-

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sumer products giant.
Such, it seems, is Mr Naka-yama's frustration with difficulties in Dallan, which is a focus for Japanese investment, that he was not averse to fairly blunt criticism of the business environment in China being published in the international

"The most acute problem is constant changes of government policy," he says in his new \$110m (£69m) plant in the Dallan Economic and Technological Development Zone. "Another problem is the increasing threat of labour dis-putes over pay and living con-ditions."

In his seven-point criticism, Mr Nakayama lists: an erosion in favourable treatment for foreign investors; steep rises in the costs of business due both to inflation and arbitrary increases in business charges; labour disputes; policies that contradict international business practice, such as retrospective charges for infrastruc-ture facilities in the development zone; an unresponsive legal system for dispute settlement; the rapacious levying of fees and charges by

China and Japan have added a franker

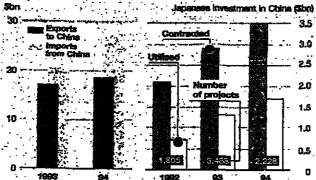
tone to previously cautious relations, with

of parliament rather than the government,

nese press. Yet it laid some of the ground-

and as-such-hardly remarked in the Japa-

Japan's trade with China



local officials; and inadequate infrastructure facilities Toshiba, Mr Nakayama made plain, was delaying a decision on further \$115m investment at its Dalian plant where it manu-

factures electric motors for household appliances and also printed circuit boards. Options include switching some of its planned operations to Vietnam or the Philippines. Mr Nakayama had recently visited the Philippines where he found conditions "very favourable".

While Toshiba's misgivings about expanding further in China at this stage may not be typical of all Japanese companies, there is no doubt the mood among Japanese investors has become more cautious this year. In fact, 1994 foreign investment figures released this month by the Ministry of

beginning of a slowdown. Numbers of new projects involving Japanese companies in 1994 were down 36 per cent. Growth last year in contracted investment slowed to 18 per cent from 35 per cent in the previous year. Growth in utilised investment was 30 per cent compared with 93 per cent

Foreign Trade and Economic

Co-operation revealed the

Japanese bankers confirmed that the mood among clients was hesitant. Mr Kazuyasu Buma, general manager of the Dalian branch of the Industrial Bank of Japan, said that among the concerns of Japanese companies was the problem of "hidden costs" of doing business in China.

Labour costs which included

tually mandatory bonuses and other charges, were much higher than anticipated. Inflation was also darkening the stumble." mood among investors. "Japanese companies are pausing for the moment," he says. "For this year at least they want to

In Beljing, a Japanese embassy official acknowledged that "Japanese companies had become more cautious". He attributed this both to worries about inflation and to concerns about an apparent change in Beifing's own attitude to for-

China is about to unveil new foreign investment guidelines that seek to distinguish more clearly between various categories of investment that are to be "encouraged, restrained and prohibited". As part of this review, Beijing had indicated that it will begin to phase out preferential tax treatment for some types of investment. Previously, incentives were offered virtually across-theboard for foreign investment.

While many Japanese companies might be pausing before committing themselves further to China, this does not mean that all are getting cold feet. Ricoh, the office equipment manufacturer, for example, is proceeding with plans for a large facsimile manufacturing facility.

"If you have a short-term perspective you will become very hesitant," says Mr Haruo

ing director of Ricoh. "Unless you are very clear about why you are in China you will

Toyota Motor, which is pressing hard for a joint venture with the Tianjin Automobile Industry Co. to produce saloon cars, says it is taking a similarly long-term view. "We are very optimistic about the liberalisation trend," said a Toyota spokesman in Tokyo. "Phases of uncertainty, even a leadership change, will not affect the move towards market opening."

But in spite of these relatively positive sentiments, labour unrest and a suspicion there seems no doubt reapamong Japanese managers praisal of risks and rewards is under way among Japanese business. In Beijing, the representative of a big carmaker said sentiment had cooled. Japanese companies were concerned about a less sympathetic business environment

and potential political worries connected with transition to a new generation of leaders "although people back home are more nervous about this than people here".

In Dalian, concern about tions. Other Japanese companies in Dalian have been similarly affected. that the local authorities may be turning a blind eye to indus-

over wages and living condi-

Mr Nakayama said although Toshiba had not been afflicted by strikes, the threat of sudden trial agitation is casting a shadow. In 1994, Japanese comlabour unrest was a concern. panies were hit by 15 strikes, He noted that the local authorisome called without warning. ties had issued temporary regulations which obliged workers Worst afflicted was Mabuchi to provide 72 hours' notice Motor, the micro-motor manubefore initiating industrial facturer, whose 6,000 workers stopped work for two days in action, but these regulations March 1994. The company were not being enforced. granted a 40 to 45 per cent pay increase to resolve a dispute

"I think the temporary regulations are ineffective," he

De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Afri Registration No. 11/00007/06

Notice is hereby given that the one hundred and seventh Annual General Meeting of members of De Beers Consolidated Mines Limited will be held at the Head Office of the company at 36 Stockdale Street, Kimberley on Friday, 19 May 1995, at 14:15, for the following business:

to receive and consider the annual financial statements of the company and of the group for the year ended 31 December 1994, to elect directors in accordance with the provisions of the articles of association of the company;

to consider and, if deemed lit, to pass, with or without modification, the following ordinary resolution:

"That subject to the provisions of the Companies Act, 1973, as amended and the rules and regulations of The Johannesburg Stock Exchange, the directors be and are hereby authorised to allot and issue all or any portion of the unissued deterred shares of five cents each in the capital of the company at such time or times, to such person or persons, company or companies, and upon such terms and conditions, as they may determine."

Notice is hereby given that a General Meeting of members of De Beers Consolidated Mines Limited will be held at 36 Stockdale Street, Kumberley, on Finday, 19 May 1995, at 14:20 or immediately following the Annual General Meeting which has been convened for 14:15 that day, whichever is the later, for the purpose of considering and, if deemed fit, of passing, with or without modification, the following special and ordinary resolutions, namely:

That article 99 of the articles of association of the company be and is hereby amended by the deletion of the words 'resident in the Union of South Africa'

where they appear in the said article."

Ordinary Resolution
That (1) the ordinary resolution passed by members at a General Meeting held on 13 June 1967 be rescanded;
(ii) the borrowing powers of the directors be increased so as to empower the directors to borrow or raise monies from time to time for the purposes of the company and its subsidieries up to an amount not exceeding twice the shareholders' equity (comprising share capital and share premium, distributable and non-distributable reserves) as set out in the most recent audited consolidated financial statements of the company and its subsidiaries.

The reason for proposing the above special resolution is to facilitate the board's objective of complying with recommendations on corporate governance and therefore allow the directors to delegate any of their powers to committees of such members of their body no matter where such members are resident. The effect of the resolution is to remove the restriction imposed on directors whereby committees of directors so formed in terms of article 99 can only condirectors who are resident in South Africa.

The deferred share transfer registers in Johannesburg and London and the deferred section of the register of members of the company will be closed from 15 May 1995 to 19 May 1995, both days inclusive. Holders of linked deterred share warrants to bearer who wish to attend in person or by proxy or to vote at any general meeting of the company must comply with

the regulations of the company under which share warrants to bearer are issued. A member entitled to attend and vote at the meetings is entitled to appoint a proxy or proxes to attend, speak and vote in his stead. A proxy need not be a member of the company. It required, forms of proxy for the Annual General Meeting and General Meeting are available from the Head office and the office of the London Secretaries of the company. Proxy forms must be lodged with the company's share transfer secretaries not later than 15:00 on Thursday 18 May 1995. Completion

of a form of proxy will not preclude a member from attending the meetings. By order of the board

R.W. KETLEY Secretary Registered and Head Office

36 Stockdale Street, Kimberley, (P.O. Box 616, Kimberly, 8300) South Africa

18 April 1995

Centenary Depositary AG (Incorporated under the lame of Senters land) ("the Depository")

NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

Holders of Centenary depositary receipts are hereby notified that De Beers Centenary AG ("the company") has given notice to its shareholders convening its fifth Annual General Meeting which will be held at the Grand Hotel National, Luceme, Switzerland on Tuesday, 9 May 1995 at 12:15. The agenda and motions for the meeting are as follows:

AGENDA AND MOTIONS

1. To receive the reports of the Auditors and Group Auditors for the financial year ended 31 December 1994. 2. To receive and adopt the Report of the Directors, the annual financial statements of the company and of the group as at and for the year ended

The following motion will be proposed as Resolution No.1: That the Report of the Directors for the year ended 31 December 1994, together with the annual financial statements of the company and of the group as at and for the year ended 31 December 1994 respectively, be and they are hereby approved and adopted.

3. To approve the allocation of balance sheet profits as recommended in the Report of the Directors and to declare a dividend of SFr. 7.- per share (equal to 7

The following motion will be proposed as Resolution No.2:

That the allocation of balance sheet profits as recommended in the Report of the Directors be accepted and approved, including the declaration of a dividend of SFr. 7.-per share (equal to 7 centimes per Centenary depositary receipt) payable on 24 May 1995 to shareholders registered as such in the company's register

ers on Friday, 24 March 1995. To ratify and confirm the actions of all person who held office as members of the Board of Directors.

The following motion will be proposed as Resolution No.3: That the actions of all persons who held office as members of the Board of Directors of the company during the year ended 31 December 1994 be and they are

5. To elect an additional director and to re-elect those directors of the company retiring in accordance with the Articles of Association and requiations passed

The following motion will be proposed as Resolution No.4:

That Mr O. K. Matambo be elected and that Mr E. P. Gush, Mr L. A. Lincoln, Str Philip Oppenheimer and Mr G. W. H. Relly be re-elected as members of the Board of Directors of the company for a period of four years, until the conclusion of the Annual General Meeting to be held in 1999.

6. To re-elect Deloitie Pirm Goldby GmbH as the Auditors and Group Auditors respectively of the company.

The following motion will be proposed as Resolution No.5:

That Debutte Pim Goldby GmbH be and are hereby re-elected as the Auditors and Group Auditors respectively of the company for a period of one year, until the conclusion of the Annual General Meeting to be held in 1996.

7. To approve an amendment to Article 5, paragraph 5 of the Articles of Association (to renew the authority granted to the Board of Directors to Increase the share The following motion will be proposed as Resolution No. 6:

That Anticle 5, paragraph 5 of the Articles of Association of the company be amended by the deletion of the date "May 11, 1995", and the insertion of the date "May 9, 1997" so that paragraph 5 will read as follows:

75 (5) On or before May 9, 1997, the Board of Directors may increase the shere capital up to a maximum aggregate amount of SFr.79,589,000.— by issuing up to 387,945 registered shares, which shall be fully paid-up, with a nominal value of SFr.200.— per share. Increases by underwriting as well as partial increases are permitted. After their acquisition, the newly issued registered shares shall be subject to the transfer limitations foreseen in article 6 of the Articles of Association. In each case the Board of Directors shall determine the issue pince, the date for entitlement to dividends and the type of contribution.

To approve an amendment to Article 20, paragraph 1 of the Articles of Association of the company.

The following motion will be proposed as Resolution No. 7: That Article 20 of the Articles of Association of the company be amended by the deletion of existing paragraph 1 and the substitution therefor of the following

"20(1) The Chairman of the Board of Directors or in his absence the Deputy Chairman convenes and presides over the Meetings of the Board. In the event that neither the Chairman nor Deputy Chairman is present to preside over any particular Meeting of the Board then those directors present shall be entitled to elect a chairman from amongst their number to so preside over such meeting. Any Director may request the calling of a Meeting of the Board by giving written notice to the Chairman."

The Report of the Directors (including the proposals of the directors relating to the allocation of balance sheet profits and declaration of a dividend), the annual financial statements of the company and of the group and the Auditors' and Group Auditors' reports will be posted to registered Centenary depositary receipt holders together with this Notice and will also be available to receipt holders at the Head Office of the company and at the offices of the Transfer Secretanes of the Depositary listed below.

Each Centenary depositary receipt holder is entitled to attend and to speak at the Annual General Meeting either in person or be represented by a duly authorised representative or proxy whose authority must be established to the satisfaction of the Depositary. Receipt holders wishing to attend the meeting by proxy may obtain forms of proxy from the Depositary or its Transfer Secretaries and proxy forms must be lodged with the Transfer Secretaries no later than 12:15 on Finday, 5 May 1995. Proxies for deposited shares as contemplated in article 689d of the Swiss Code of Obligations are hereby requested to notify the Depositary by no later than 12:15 on Friday, 5 May 1995 of the amount (and kind) of Centenary depositary receipts they represent. Proxies for deposited shares are deemed to be those institutions which are subject to the Swiss Federal Act on Banks and Saving Banks of 8 November 1934 as well as professional asset managers.

Each receipt holder is entitled to one vote in respect of each Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. The votes attaching to the Centenary depositary receipt held. Centenary AG shares deposited with it and represented by the Centenary depositary receipts. Voting instructions must either be:

(a) deposited with or received by the Depositary at the Depositary's registered office or at the offices of the Transfer Secretaries no later than 12:15 on Finday, 5 May 1985; or
 (b) be delivered in person by the receipt holder or his said duly authorised representative or proxy to the Depositary at the meeting.

Holders of Centeriary depositary receipts in registered form wishing to attend the meeting may be required to produce their Centenary depositary receipt certificates or sale custody receipt leaved by an approved bank at the meeting and to establish their identity to the satisfaction of the Depositary.

Holders of bearer Centenary depositary receipts who desire to attend the Annual General Meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer Centenary depositary receipts. The register of receipt holders and the transfer registers will be closed from Tuesday, 2 May 1995 to Tuesday, 9 May 1995 both days inclusive.

Centenary Depositary AG, The Board of Directors Langensandstrasse 27

Langensendstrasse 27 CH-6000 Lucerne 14, Switzerland

Under the conditions of Issue of linked deferred share warrants to bearer and bearer Centenary depositary receipts referred to in the above notices holders thereof who desire to attend the General Meetings will require a certificate of lodgement which must be issued by the Depositary and/or De Bears Consolidated Mines Limited by no later than Wednesday 3 May 1995 in the case of the De Bears Centenary AG meeting and Monday 15 May 1995 in the case of the De Bears Consolidated Mines Limited meetings. Details of the procedure to be followed to obtain a certificate of lodgement, as well as copies of the said conditions and the necessary forms, may be obtained from the Depositary or De Bears Consolidated Mines Limited or their Transfer Secretaries or any of their Agents listed below.

Anglo American Corporation Consolidated Share Registrars Limited Bardays Registrars First Ploor, Edura Bourne House of South Africa Limited 34 Beckenham Road Beckenham, Kent 40 Commissioner Street Johannesburg 2001, South Africa (PO Box 61051, Marshaltown 2107) 19 Charterhouse Street London EC1N 6QP

Agents for De Beers and the Depositary: Bardays Global Securities Services London Counter Services Banque Bruxelles Lambert 8 Angel Court B-1050 Bruxelles Throgmorton Street London EC2R 7HT Bardays Bank PLC 21 rue Laffitie F-75428 Paris

Paradeplatz 6 CH-8010 Zurich Crédit Suissa Genérale de Banque Morragne du Parc 3 B-1000 Bruxelles

Swiss Bank Corporation Linean Bank of Switzerland Bahnhofstrasse 45 CH-8021 Zurich

Banque Internationale à Luxembourg immeuble L'Indépendance 69 rue d'Esch L-2953 Luxembourg-Ville, Luxembourg

The 1994 annual reports and accounts are being posted today and holders of finited units in bearer form may obtain copies from the Landon Secretaries/Apent.

the visit to Japan of Mr Qiao Shi, the powerful chairman of the Standing Comadherence to the 1972 joint declaration. which established diplomatic ties between mittee of the National People's Congress. China and Japan and recognises Beijing as Mr Qiao, seen as a pivotal figure in the , the only legitimate government in China, post-Deng era, yesterday completed his eight-day visit, during which both sides a soothing reference to Taiwan.

Beijing, Tokyo strike frank note

Tomiichi Murayama's important first visit

Mr Yohei Kono, the Japanese foreign

minister, reminded his visitor of Japan's

However, Mr Murayama indicated disshowed more than usual directness over creet concern over the Spratty Islands. He sensitive issues such as China's huge asked Mr Qiao for a peaceful solution to defence budget, the disputed Spratly the ownership disputes over this group of islands, and Japan's internal political con-reefs between China, Vietnam, Taiwan, the Philippines, Malaysia and Brunei. tortions over the 50th anniversary of the There was no change in China's claim His visit was low-key, at the invitation over the Spratlys, said Mr Qiao, who also

to China, from May 2 to 6.

He referred obliquely to a dispute in Japan's ruling three-party coalition over a proposal by Mr Murayama to issue an official apology for Japan's war record, embarrassingly blocked by the right wing of the LDP. Mr Qiao stressed the importance of "correctly acknowledging the past", but added that "China always takes

ment budget and China hoped to exchange

views on security with other countries.

a positive stance on historical issues". A direct yet cordial stance towards Beijing was first shown by a previous Tokyo government early last year, greeted at the time by Japanese officials as a mark of the maturity of their relationship.

China has been irritated by increased contacts between members of the ruling Liberal Democratic party and Taiwan but does not appear to have allowed this to

hoped for a peaceful resolution. On the question of foreign concern over China's defence spending, Mr Qiao said work for Japanese Socialist prime minister this was only a small share of the govern-hinder closer relations with Japan.

Japanese builders fined for collusion

end of the second world war.

By Michiyo Nakamoto in Tokyo 🛡 Japan's Fair Trade Commission has imposed punitive surcharges totalling Y1.86bn (£13.9m) on 373 construction companies in Japan accused of rigging regional

construction bids. The number of companies fined is a record for Japan's FTC. The total amount is the largest it has levied in connection with dange, or collusive bid rigging practices, and the third-largest amount for any

extent bid rigging has been

surcharge by the FTC. The move highlights the

commonplace in Japan, particularly in the construction industry, where many companies - from small operations of just a few people to those with thousands of employees - have shared the benefits of public

contracts among themselves. In cases of dange, construction companies involved exchange information through industry groups and jointly determine the successful bid-ders for a project, as well as the bidding price. Japanese construction companies claim the system enables them to avoid excessive competition

share public works projects. Japan's designated bidding system, which allows only designated companies to bid for certain public works projects, keeps the market closed and tightly controlled, making the practice of dango easier to sus-

In spite of the problems and the high costs to the public purse of the dango system, it has also been appreciated by Japanese bureaucrats, who have recognised that dange has saved them the trouble of making their own decisions about successful bids. In the latest case, the conis the political base of Mr Shin Kanemaru, a former "kingmaker" of the Liberal Democratic party, who was arrested two years ago on allegations of The Japanese authorities, aware of the international crit-

struction companies are

accused of colluding to rig bids

involving public works con-

tracts in Yamanashi prefec-

ture, north-west of Tokyo. This

icism surrounding cases of bid rigging, have agreed to introduce practices - such as a more open bidding system - to comply more with international standards.

and to ensure all members **CONTRACTS & TENDERS**



The Croatian Privatisation Fund

hererby announces the sale of 24.90 percent of the equity of

PLIVA d.d. pharmaceutical company

at an auction to take place on 8 May 1995 at the Zagreb Stock Exchange, Ksaver 208, Zagreb, Croatia.

Total equity is estimated at 701 million German marks. The current ownership structure is as follows: 58.48% is owned by the Privatization Fund, two pension funds own 29.76% of the equity, while the employees own 11% of the stock.

Pliva, founded in 1921, is Croatia's leading pharmaceutical company. It produces a bulk substance azithromycin which is used for a new generation antibiotic marketed under the name of Sumamed.

Buyers will be required to pay in public debt bonds for frozen foreign exchange deposits available at a discount from Croatian banks and brokerage firms. All the addresses can be obtained from the Zagreb Stock Exchange.

For further information please contact:

The Croatian Privatisation Fund Exchange Mr Ivica Boltužic Sales and Investors Relations Dept. Gajeva 30a 41000 Zagreb Croatia Phone: +385 1 469 111

Fax: +385 1 469 136

The Zagreb Stock

Ksaver 208 41000 Zagreb Phone: +385 1 428 455 Fax: +385 1 420 293

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POLSKI BANK ROZWOJU S.A. POLISH DEVELOPMENT BANK

The Board of Directors of the Polski Bank Rozwoju S.A. - Polish Development Bank in Warsaw

hereby announces that.

pursuant to article 393 §1 of the Commercial Code and paragraph 28 section 2 of the Bank's Articles of Association, it will convene a Shareholders' Meeting on 9th May 1995, 3.00p.m.

The Shareholders' Meeting shall take place in Warsaw, Plac Trzech Krzyży No.5, in the building of the Central Planning Office ("Centralny Urzad Planowania"), in the cinema hall "POD KOPUŁĄ" (entrance at the corner of ul. Hoza and ul. Wspólna).

The agenda of the Shareholders' Meeting shall be as follows:

- 1) Opening of the Meeting and election of the Chairman of the Meeting.
- 2) Confirmation of the validity of the Meeting.
- 3) Approval of the agenda,
- 4) Approval of a resolution accepting the Rules of the Shareholders' Meeting.
- 5) Election of the Ballots Committee,
- 6) Consideration of the Board of Directors' report on the activities of the Company, of the report of the Supervisory Board of the Bank, as well as of the balance sheet and the profit and loss statement for 1994.
- 7) Approval of resolutions with relation to the following issues:
 - approval of the report of the Bank's Supervisory Board concerning the audited balance sheet, the audited profit and loss statement for 1994 and the proposals of the Board of Directors on allocation of profit,
 - approval of the Board of Director's report, of the balance sheet and the profit and loss statement for 1994.
 - allocation of the 1994 profit.
 - granting approval of the manner in which the Board of Directors and the Supervisory Board performed their duties,
- 8) election of the Bank's third Supervisory Board,
- 9) Closure of the Meeting.

The Board of Directors of Polish Development Bank S.A. bereby informs, that pursuant to article 399§ 2 of the Commercial Code the right to participate in the Shareholders' Meeting is vested in the owner of bearer shares, provided that at least one week before the date of the Shareholders' Meeting they submit, at the seat of the Bank either a deposit certificate issued by a Broker's Office ("Biuro Maklerskie") or an attestation of the Broker's Office with which they have an investment account such attestation specifying the number of shares they own and containing a clause that their investment account shall remain blocked from the moment of issuing such attestation till the closure of the Shareholders' Meeting.

Instead of the deposit certificates, shareholders may submit an attestation that they deposited the deposit certificate with a bank or a notary public, such attestation specifying the number of shares they own and a clause that the deposit certificate will not be returned before the closure of the Shareholder's Meeting.

The deposit certificates or attestation shall be submitted to the office of the Bank in Warsaw at ul Koszykowa 54 (IPC Business Centre, Information bureau, ground floor, entrance from ul. Poznanska), from 24 April till 2 May 1995, between 9.00 a.m. and 4.00 p.m.

In accordance with article 400§ 1 of the Commercial Code the list of shareholders entitled to participate in the Shareholders' Meeting will be available for inspection at the premises of the Bank in Warsaw, ul. Koszykowa 54 (IPC Business Center, Information bureau, ground floor, entrance from ul. Poznanska), on the three business days preceding the Shareholders' Meeting. Copies of the Board of Directors' report, the balance sheet, the profit and loss statement, the report of the Bank's Supervisory Board and copies of the report of the chartered accountant shall be available and delivered to the Shareholders upon request, in the Bank's premises mentioned above, from 24 April till 8 May 1995 between 9.00 a.m. and 4.00 p.m.

The shareholders may participate in the Shareholders' Meeting and vote either personally or by proxy. A proxy needs to be established by written power of attorney in order to be valid. Representatives of legal persons shall submit an up-to-date except from the appropriate registers, such excerpt specifying the persons entitled to represent those entities. A person not specified in the above-mentioned excerpt needs to produce a written power of attorney.

Co-owners of shares must appoint in writing a common representative entitled to participate in the Shareholders' Meeting.

The persons entitled to participate in the Shareholders' Meeting may obtain voting cards and register them at the entrance to the Shareholders' Meeting room between 1.00 p.m. and 3 p.m., on the day of the Shareholders' Meeting.

Board of Directors

of the Polski Bank Rozwoju S.A. - Polish Development Bank



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NEWS: ASIA-PACIFIC

Apec concern at currency instability

in Bali, Indonesia

Finance ministers from the 18 countries of the Asia Pacific Economic Co-operation forum have urged the International Monetary Fund to study foreign exchange market instability, which they fear could disrupt economic growth in the

The Apec finance ministers, meeting on the Indonesian island resort of Ball at the weekend, said member governments would be better placed to stave off currency specula-tion if they maintained stable

US and Japanese officials discussed the strength of the yen, which Mr Masayoshi Tak-

emura, Japan's finance minis-ter, said "does not reflect economic fundamentals". Other Asian governments were concerned at the impact of the yen's strength on their outstanding yen-denominated

Mr Robert Rubin, the US treasury secretary, made clear he was counting on Japan to introduce further measures to strengthen the dollar while the US dealt with its budget defi-

a supplementary budget for 1995 and various import promotion measures which should be announced within the next

month. The ministers apparently

Mr Takemura indicated that

future measures would include

economic stability".

Mr Takemura noted that in government-to-government contacts some Apec countries had expressed concern about the strong yen's effect on their debt burden. Indonesia, in particular, has about 40 per-cent of its debt in yen, while most export earnings are in dollars.

Apec ministers fell short of making specific recommendations on how to deal with the world's turbulent currency markets, but said they were enlisting the IMF to study the impact of exchange rate movements on trade and investment

in the Pacific basin region. The study will be used to

agreed that longer-term growth depended on "domestic macro-next Apec finance ministers" meeting, tentatively scheduled to take place in Kyoto in

March next year. Ministers were careful not to comment on exchange rate policies of individual member countries - Indonesia's finance minister Mar'ie Muhammad said the meetings did not

After Mexico devalued its peso in Décember last year, several Asian currencies, including the indonesian ruplah, the Philippines peso, and the Thai baht, came under sharp selling pressure, while share prices tumbled in their

blame for currency volatility.

The ministers recommended

that the IMF consider ways of improving its economic surveillance of countries and advised that capital markets be made more transparent and

regulations tightened. An inaugural meeting of the informal Apec Financiers' Group also sought greater clarity in Asian financial markets Some 40 bankers attended the address which country was to meeting, including executives from Bank of Tokyo, Goldman Sachs International, Thailand's

Export-Import Bank, and Indonesia's Lippo Group. "One item we have recommended to the finance minis ters' meeting is the need to streamline rules on financial disclosures, which vary from country to country," one Asian bank representative said.

Philippines minister quits over hanging

By Edward Luce in Manila

Mr Roberto Romulo, the Philippine foreign secretary, yesterday resigned, after Presi-dent Fidel Ramos accepted his two-week-old offer to quit over the execution of a Filipina maid in Singapore.

Assuming responsibility for the failure of the Philippine government to prevent the hanging of Mrs Flor Contemplacion, convicted of double murder three years ago, Mr Romulo said he would carry the can for the government's perceived mishandling of the

"It is my desire that the country will be able to see the situation from a cooler and more objective perspective, said Mr Romulo at the resignation press conference in the

Malacanang presidential palace yesterday. "I hope that the partisan politics surrounding the Maga-Contemplacion case will subside leaving in the hands of the government the decision necessary to place this issue behind us," he said.

Friends of the outgoing foreign minister said President Ramos had accepted Mr Romulo's resignation for electoral reasons. With congressional and local polls soon, Mr Ramos is reportedly alarmed by the electoral damage which could still result from the affair. Last week the Gancayco

Commission, a presidential body set up to examine whether Singapore had given Ms Contemplacion a fair trial, accused the Singapore government of having tortured Ms Contemplacion to

extract a false confession. The Commission also pointed the finger of blame at the Philippine foreign office, demanding the prosecution of nine Philippine officials for criminal negligence, including that of Alicia Ramos, who was suspended as ambassador to Singapore last week.

Opposition politicians have succeeded in making Ms Contemplacion a symbol of the 3m Filipinos who work overseas, often in poor conditions.

Portraying the executed maid as a "national heroine", politicians on the campaign trial repeatedly clamoured for the foreign secretary's dismissal.

Ms Nieves Confessor, labour minister, has also tendered her resignation. President Ramos is still considering the offer.



Romulo: assumed responsiblity for failure to prevent hanging ...

In Singapore the government has said it is ready to re-open the Flor Contemplacion case if a neutral panel of experts concludes that the Filipina maid was innocent, adds Kieran Cooke in Kuala Lumpur. Two Singapore pathologists

and three experts from the US

Cambodian people."

the civil war continues to

needed most. Even top military

commanders concede that rais-

ing the living standards of

rural peasants is the key to

Much to everyone's relief,

the Khmer Rouge also failed to mark yesterday's anniversary.

An anticipated surge in rebel

activity did not materialise. No

grenades were lobbed on to the

terraces of the five-star Cam-

bodiana Hotel, where tourists

ending the war.

The more money they

spend on defence," says

the director of one for-

drain government resources.

are due in Manila soon to conduct a joint autopsy with local pathologists on the body of Della Maga, the Filipina maid said to have been murdered by Contemplacion.

Singapore also convicted her of killing a three-year-old Singaporean hoy

and business people were sun-

ning themselves, waiting out

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International Laboratory

Service Transport

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Station Flori

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Twenty years on from the Killing Fields

Cambodia is too young , to remember Pol Pot's Killing Fields. The other half are survivors. Most of them would prefer to forget. That is one reason why yesterday's 20th anniversary of the fall of Phnom Penh to the Khmer Rouge went unmarked. The other was that the Cambodians were too busy celebrating the Buddhist new year to notice.

Those who did live through the 44-month Khmer Rouge regime - simply known as the "Pol Pot time" - are either racked by memories of terrible physical and emotional suffering or burdened with guilt. More than 1m Cambodians died of starvation, disease and overwork. Countless thousands were tortured to death or executed.

Even today it's unwise to question people too closely about what they did during those years. People know each other's secrets. They just don't talk about them.

Many members of today's government belonged to Pol Pot's conquering army 20 years ago, including Hun Sen, the second prime minister; the chairman of the National Assembly; the ministers of interior, justice and finance. In the security forces it's the

"I would prefer to look to the

future." says Prince Norodom ing from the social upheaval Pol Pot's army is a dying force, that resulted from Pol Pot's Ranariddh, first deputy prime minister. "I don't believe we decision to evacuate the cities and transform the country into

can completely forget the genocidal regime of Mr Pol Pot, but the Cambodian people have shown, through the democratic are still looking for their loved process, their will to recover from those sufferings. But the Cambodian nation has been so traumatised by its violent recent past that many

observers believe it will take many more years to recover. Mental illness is rife; post-traumatic stress disorder has been diagnosed in large numbers of Cambodian refugees abroad. No studies have been conducted in Cambodia itself: there is only one qualified Khmer psychiatrist in the

and Rwanda. In Cambodia, he says, it's the norm to expect the symptoms of trauma. You'll find a lot of people with severe depression." says. "A lot of alcoholism. mestic violence, all kinds of social problems directly related to psychological problems peo-

ple have in coping with their loss over 20 years. Cambodia is also still suffera rural workcamp. Thousands of Cambodians

The shock remains but Cambodians would prefer

ones. The tracing agency run by the International Committee of the Red Cross has put 20,000 Cambodians back in touch with each other over the past five years, but the success 10 a month

Analysts have been at a loss to explain what happened under Pol Pot. This, they say, was not Hitler killing Jews; it was not inter-ethnic, intertribal or sectarian hatred gone mad. This was Cambodians whole country. Willem Van de killing Cambodians. "Even as a Put is a psychiatric anthropolo-Cambodian I do not have a real gist, who has worked in Bosnia answer," says Prince Ranar-

> Neither has Cambodia found an answer to its civil war. Two decades on from Year Zero, the Khmer Rouge is still around and still in the business of killing fellow Cambodians. Today the guerrillas control more than 10 per cent of Cambodian territory and wreak havoc in adjacent areas.

But Prince Ranariddh says

the end of the new year celeto forget the Pol Pot era, writes Jonathan Miller brations.
The government claims the inflow of investors' dollars and millions more in aid money is reduced to banditry, its ideolevidence that the world is for-getting about Pol Pot and votogy gone: "What happened 20 years ago cannot happen

again. The Khmer Rouge of ing for a new, prosperous Cambodia. 1995 are very isolated, morally, One day, however, the forpolitically, from within Cameign aid on which Cambodia bodia. The Khmer Rouge are relies will begin to dry up, a lact recognised by the governnot any more a threat to the Many analysts agree that the ment. Some fear what might movement does appear to have

happen to Cambodia if it is left been significantly weakened in to cope on its own. politically, and militarily. But ager of the Cambodia Genocide Commission, co-ordinated by Yale University and funded by the US state department. He believes a number of scenarios would allow history to repeat itself. "Perhaps the most likely eign aid agency, "the less there is to invest in rural developone is that the government would fail to consolidate its ment, which is where it is power, fail to achieve significant economic progress where the majority of Cambodians live - in the countryside - and

fail to defend human rights." he says. "Over the course of several years or more, if these problems were not resolved it is possible that the Khmer Rouge would begin to be seen again as an attractive alternative Cambodians prefer not to discuss such ideas.















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6) Appointment of independent auditors for the three years 1996-1998. EXTRAORDINARY MEETING Amendment of the Objects and Article 3 of the Articles of Association

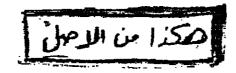
Amendment of Article 5 of the Articles of Association. In order to participate at the Meeting, Stockholders must deposit their es, within the legally prescribed time limit, either at the Court ed offices or with one of the banks listed below.

ca Commerciale Italiana, Credito Italiano, Banca di Roma, Ambrosiano Veneto, Banca Populare di Asolo e M Banca Popolare di Verona, Cassa di Rispannio di Udine e Porticonat, Banca Popolare Priuladria, Banca Nazionale del Lavoro, Benco di Mapoli, Mo Paschi di Siena, Banco di Sicilia, Banca Astroniana, Morgan Gu Company, Girozentrale und Bank der Osterreichischen Sparkes Erre S.p.A., Monte Titoli S.p.A. in relation to the starce it adm

Ponte di Piave, Italy. March 30, 1995

The Board of Director

GIUSEPPE STEFANIE



Abbey plans relaunch of bank account

Abbey National, the home loans and banking group, is to relaunch its current account as part of a drive to boost its income outside its traditional

The move, due next month, will see the replacement of the two personal accounts that Abbey offers - the current account and the high interest cheque account - with a single current account.

A credit card will be introduced later in the year, as will a 24-hour telephone banking operation to complement the branch service.

At present Abbey has 1.5m current accounts, but only about one-third of these are the primary accounts into which salaries are paid.

While the move will be an important element in Abbey's ability to achieve its target of getting 40 per cent of its earnings from non-traditional sources by 1997, the bank is also developing other

operations.

It expects soon to have permission from the Bank of England to distribute its own cash instead of buying it from third parties, and is building a "cash centre" in Essex to deal with this operation. This is expected to become operational in the first half of next year.

Abbey, the fourth largest UK high street bank, also aims to develop its financial services business, partly through building on the acquisition in February of Pegasus, a healthcare

By Simon London

millions of pounds

ments with Germany.

Hoechst, the German

chemicals group, has chal-lenged the right of the UK

authorities to levy advance

corporation tax on dividends

If its claim is successful.

other European Union compa-

nies - especially German ones

Hoechst claims that UK legislation which governs payment of ACT breaches both EU

law and bilateral tax agree-

The 1988 Income & Corpora-

tion Taxes Act exempts from

ACT dividends paid between

UK companies which are part

of the same group. However

ACT is levied on dividends

paid to overseas parent compa-

designed to prevent discrimina-

tion on the grounds of nationality. It also says the legisla-

paid by its British subsidiary.

company, by Scottish Mutual, the bank's subsidiary which sells financial services through

independent advisers. The intention is that the Pegasus expertise should be used not only in devising policies to be sold through independent advisers, but also in developing healthcare products which can be sold from next year through Abbey National

Mr Peter Birch, Abbey chief executive, said that the purchase of Pegasus came as the bank identified products such as critical illness policies as a fast-growing market, "Pega will gain us two years in devel-oping Abbey National healthcare," he said.

The plans by Halifax, the UK's largest mortgage lender, to merge with Leeds Permanent this spring and subsequently to convert to a bank have focused attention on the use Abbey has made of its time since 1989 when it became the first society to float.

Virtually all of its profits came from traditional activities, but by last year, the organisation's treasury and life insurance operations contributed almost one-quarter of the £932m pre-tax profits.

Even so, Abbey has had a poor record of selling a range of products to each of its 10m customers. It is developing a better system of assessing its relationship with customers. which should enable it to target specific products at the parts of its customer base most likely to be receptive.

Hoechst in fight over tax levy tion falls foul of the double tax freaty between the UK and

Hoechst said yesterday: "Our basic argument is that had we been a UK company, payments of ACT would not have been made.' Tax experts said the case could be the most serious challenge by an overseas company could demand repayment of to the system of advance

ACT running into hundreds of corporation tax since Union Texas, the US oil company, lost a High Court claim for repayment of £23m ACT in The Union Texas case, which silence it altogether. Imro is much further ahead turned on interpretation of the

UK-US double-tax treaty, could have opened the way to claims from other US companies amounting to £1bn. Tax treatles with most of the UK's big trading partners, now include provisions for partial

However, the agreement with Germany dates back to 1964, almost a decade before ACT was introduced. ing potential victims.

Verdict closer on mis-sold pensions

The views of City regulators on disciplining life insurance companies and independent financial advisers which gave poor personal pensions advice should soon be known.

A joint statement on discipline, which could be published this month, is expected to highlight the priority that regulators attach to ensuring that investors who have suffered from poor advice are properly compensated.

It is likely to say that the co-operation of a life company, bank or independent adviser in providing compensation will be an important factor in deciding whether any disciplinary action should be

But although the statement has been agreed by two regulators which had previously differed on their approach to dis-cipline, its wording is broad enough to allow different approaches to be taken.

The scope for flexibility lies in the statement's general reference to assessing whether a company's arrangements for complying with regulation

Imro, the self-regulating organisation for the fund management industry, has been seen as taking a tougher stance on the issue than the Personal Investment Authority, the main watchdog to protect the private investor.

Only about 20 of the companies regulated by Imro were heavily involved in personal pensions business, and the regulator is keen to maintain a consistent disciplinary policy across all the areas it covers.

By contrast, a large majority of PIA member companies sold personal pensions. A pilot study suggested that there was a widespread failure to meet regulators' requirements in selling personal pensions to people transferring or opting out of an occupational scheme. But the PIA is thought to want to focus on the most serious

The PIA will monitor the way in which all retail financial services companies including those formerly regulated by Imro - are approaching the task of providing redress. It will share information which might be relevant

Even though the joint statement should calm some of the criticism of the existing twotier regulatory system in which responsibilities are divided, it is unlikely to

than the PIA in investigating the personal pensions business of some of its members, and used to regulate believe that

this timing is itself unfair.
The PIA is also likely to publish the first part of detailed guidance about the pensions review process, which will deal with identify-

repayment of ACT to overseas parent companies. The German company argues that this breaches EU laws

Germany.

REPUBLIC OF GHANA Volta River Authority Takoradi Thermai Power Project

CONTRACTS & TENDERS

Invitation to Bid

Contract TK-6C: Aboadze-Prestea Transmission Project Contract TK-8D : Akosombo- Tafo Transmission Project ublic of Ghana has received a loan from the Arab Bank fo

THE POPULARIC OF GRAND RAS RECEIVED IN JOHN FROM THE ARAB Bank for Economic Development in Africa (BADEA) and has also applied for a loan from Netherlands Development Finance Company (FINO) towards the invancing of the Takoradi Thermal Power Project, and it is intended that part of the proceeds of these Loans will be applied to the payments of the foreign cost of the contracts for which this invitation to bid is issued.

The Volta River Authority now invites sealed bids from eligible bidders for titles or both of the following works.

(i) Contract TK-6C : Design, Manufacture, Supply Erection and commissioning of about 74 km of 161kV emission Line from Aboadze to Preste

> : Modification of Prestea Substation for Work Associated with Aboadze - Prestea Line. -

(ii) Contract TK-6D: Design, Manufacture, Supply Erection and commissioning of about 61 km of 161 kV Transmission Line from Akosombo to Tafo

: Modification of Akosombo Substation for Work Associated with Akosombo - Tafo

Bidding documents will be available for sale to interested eligible bidders from the address below from April 28, 1995, upon payment of a non-refundable fee of US\$500 per set, or US\$500 per set if the documents are to renundable ree or ussessup per set, or usessup per set if the documents are to be sent by courier. Acres international Ltd. will promptly dispatch the documents by registered air mail to prospective bidders but will have no liability or responsibility for late delivery or loss of the documents so mailed. The closing date for receipt of bids will be specified in the bidding documents. Bids received on or before the appointed closing date will be opened in the presence of bidders or their representatives at the Head Office. of VRA in Acore, Ghana.

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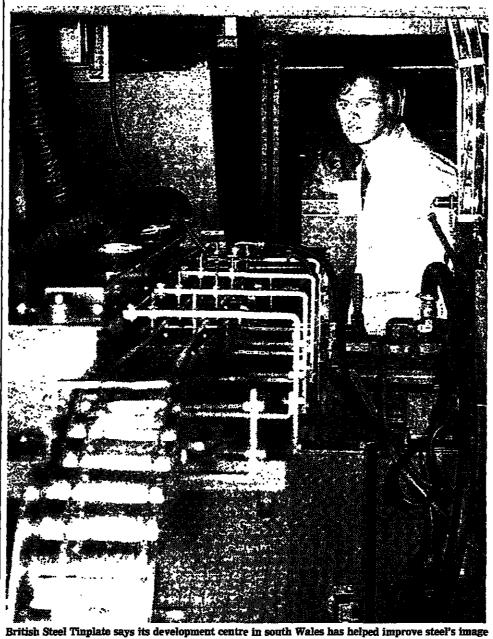
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Aluminium price rises force beverage producers to reconsider their packaging

Soft drinks industry warms to steel cans



A big rise in the price of canstock, the aluminium used to make beverage cans, is prompting soft drinks producers to consider switching back to timplate, the steel used in canmaking.

Producers of tinplate, dominated in the UK by British Steel Tinplate, hope the divergence in price between their product and canstock might persuade the drinks industry to revert to steel or increase their use of it.

Tinplate - 99.75 per cent steel - dominates the market for food cans. But only about 20 per cent of the 8.2bm soft drink and beer cans used in the UK last year were made of steel, and most of those had aluminium ends.

Canstock prices have risen about 20 per cent this year, compared with between 6 per cent and 8 per cent for timplate. Some tinplate producers kept price rises relatively low to avoid conceding further mar-

The battle between producers of the two metals is one of the most contentious in the packaging industry. Issues such as recycling, appearance, weight and durability are the ingredients of a propaganda war, but cost remains the overriding factor in soft drink producers' decisions on what materials to use.

Steel and aluminium producers are waiting for a decision by Coca-Cola & Schweppes Beverages, the UK's largest soft drinks bottling and canning company, on a possible switch back to steel. Two years ago, it moved to 100 per cent use of aluminium.

Coca-Cola said last week that the company's decision then had been taken for purely com-

mercial reasons, and it reserved the right to revert to steel. The situation was under review but no decision had yet

been taken. Mr John May, British Steel Tinplate's marketing manager, said the "huge" price rises in aluminium were the "primary stimulant" for soft drink producers to consider reverting to

However he said steel's other advantages were also becoming a factor, adding that innovations such as British Steel's "Ultimate Can" programme -which had reduced the weight of the average 33cl can body by 30 per cent over the past three years - were beginning to bear

Mr Nick Mason, of the CRU metals consultancy, warned that switching materials was a "tricky decision" for can users He said: "To make the switch worthwhile, they would need to be confident that the divergence in price will persist for a

couple of years."

Predicting canstock prices
could also be difficult because of price volatility in aluminium, and the seasonality of the soft drinks market added logistical complications. Mr Mason believes a significant switch to steel is unlikely before the end of the year.

Technically, a decision to switch would be much easier for canfillers than the canmakers which supply them. But both canmaking and handling machinery would have to be out of use for adjustments, which would have implications for canmakers and their cus-

The important decisions, however, are taken not by the canmakers but by the drinks industry, which is where the steel and aluminium producers concentrate their marketing.

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US auditor admits limits on Sinn Féin

able argument, then let them listen to the

sound of marching feet and angry voices. For 25

years, the British failed to defeat the republican

struggle. They are now seeking a victory by

subverting the peace process."

• Two men and a woman were being ques-

tioned by police in Northern Ireland yesterday after police seized nearly 40 loyalist paramili-

tary guns at a house near Belfast, capital city of

the British province. One man had been trailed

from his home in northern England. Several

British newspapers said yesterday that the man was understood to hold a senior post at a Royal

Ordnance munitions factory in England. Up to

40 rifles, revolvers, and machineguns, some

home-made, others dating back to World War

One, and a few smuggled from England where

they had been deactivated, were discovered under floorboards and in the attic of a house in

Northern Ireland, said police.

By Jimmy Burns in London

A leading accountancy firm which is auditing Sinn Fein's fund-raising efforts in the US has admitted that it will be unable to monitor the ultimate destination of the money if it is sent to another country. Sinn Féin is the political wing of the

Irish Republican Army. Mr Richard Eisler, a managing partner of the New York firm Richard Eisler & Co, said last week: "Our assignment covers the receipt of funds and their disbursement in the US. In practical terms we have no control over the money if it goes outside the US."

The admission may renew concern about the possibility of funds raised by Sinn Féin in the US being diverted to the

It has emerged that the New York accountancy firm signed an initial \$15,000 contract with Sinn Féin last month Earlier

Mr Gerry Adams, president of Sinn Féin, claimed on Sunday that Britain was seeking a victory in Northern Ireland by subverting the peace process. He was speaking at a ceremony in Dublin, capital of the Republic of Ireland, to mark the 79th anniversary of the Easter Rising against British rule. Mr Adams stepped up his attack on "Britain's refusal to accept the rights of Sinn Pein voters". Sinn Pein is the political wing of the Irish Republican Army.

Mr Adams said that more than half a year after the IRA's ceasefire declaration "the British Government refuses to accord Sinn Féin the same rights, the same equality and respect which all other parties, including the loyalist [anti-nationalist] groups which have no electoral mandate, now enjoy".

He told about 1,000 supporters at the republican plot in Dublin's Glasnevin cemetery: "If the British refuse to listen to reasoned and reason-

reports that it had taken on the account in spite of holding talks with representatives of

During his recent visit to the US Mr John Major, the British

The appointment of one of the top six New York account

prime minister, sought reassurances from the US administration that Sinn Féin's fund-raising activities would be

The appointment of one of

tancy firms to monitor Friends of Sinn Fein - the latest organisation to be set up in the US on behalf of Ireland's republican movement - is thought to have been one of the condiadministration before it relaxed its restrictions on fund

The other conditions include preventing the money being used in support of terrorist activities and that fundraising groups should register with the US Department of Justice, which Sinn Féin agreed to.

Mr Elsler described his firm's contract as "an unusual situation" because of Sinn Féin's links with the IRA. However, he said he believed he was serving US foreign policy by agreeing to monitor the Mr Eisler said: "Obviously if

going to be used in any illegal way I wouldn't want to be part of this exercise. Nothing has been brought to my attention

I knew that the money was

which suggests that the money will be used in an illegal way."
Mr Richard Harvey, a lawyer
representing Friends of Sinn
Fein in New York, said funds raised in the US would be used to open and run new offices and in organising an effective lobby. He said that if any funds left the US they would be audited by accountants working for Sinn Féin in Dublin.

Friends of Sinn Fein denies that it is a vehicle through which the IRA can raise

Mr Harvey said Friends of Sinn Féin had raised more than \$70,000 as a result of the recent visit to the US of Mr Gerry Adams, the Sinn Fein

The supporters' group is planning a lecture tour of US universities by Mr Adams in the autumn to boost funds. Mr Harvey estimated that Mr Adams could expect to be paid at least \$10,000 a lecture.

The IRS has yet to consider a request by Friends of Sinn Fein that as a non-profit organisation its funds should not be

Spending

power of

children

UK NEWS DIGEST

Police issue warning to calf trade protestors

Police warned that they will take a tough line with demonstrators protesting against live animal exports today when the first shipment of sheep and veal calves since Easter is due to be loaded at the port of Brightlingsea in eastern England Police said they would enforce the 1986 Public Order Act, which carries the threat of prison sentences, because the cost of policing the demonstrations was leaving the rest of the county of Essex short of cover. The protest group Brightlingsea Against Live Exports – which is dishanding to prevent leaders being targeted by police – said the protests would

Mr Geoffrey Markham, assistant chief constable of Est told Brightlingsea residents that non-availability of police resources elsewhere "can be placed directly at the door of demonstrations in Brightlingsea". He added: "Without obstruc-tion of the highway, significant police resources would not be deployed in your town on a daily basis." PA News

Growth predicted for N Wales

The north Wales and Cheshire area may be heading for a period of strong growth, say economists at Liverpool University led by Professor Patrick Minford. Local gross domestic product is forecast to grow between 3.2 per cent and 4.1 percent annually in Cheshire and the neighbouring Welsh coastal counties of Clwyd and Gwynedd over the next three years. The latest work of the Liverpool Research Group in Macroeconomics predicts unemployment rates of 3.8 per cent in Cheshire and 4.4 per cent in Clwyd in 1998. The rate in Gwynedd is put at 6.2 per cent - down from 11.9 per cent now. Ian Hamilton Fazey, Northern Correspondent

Candidate rise for Labour

The opposition Labour party will field a record 1,599 more candidates than the governing Conservatives in the May elections in municipal authorities, increasing the prospect of a crushing defeat for the Conservatives that would further inflame concern among backbench MPs about the leadership of Mr John Major. Labour officials said yesterday that 9,445 Labour candidates had registered by last week's deadline for nominations for the polls in England and Wales compared with 7,846 Conservatives and 7,249 for the centrist Liberal Democrat party.

The figures reflect a dramatic turnround in Conservative

morale since the last elections in 1991, when 8,641 Tories stood compared with 8,602 Labour candidates and 5,940 Liberal Democrats. One reason for the reduction in the Conservative total appears to be an increase in the number of independents. notably in eastern and western England. Labour officials said that many of them had formerly been elected as Conserva-

• The government's problems look set to multiply today as nine Conservative Euro-rebels meet to decide whether to oppose the introduction of a limited range of identity cards, expected to be proposed in this week. Some of the rebels believe that ID cards represent a step towards abolition of internal European Union frontiers in spite of assurances from Mr Michael Howard, the home secretary, that the government will maintain border controls. At the moment British citizens are not required to carry identification in their own country. Passports are required only by people who travel out of the UK. Kevin Brown, Political Correspondent

Food price war intensifies

% of total grocery sales

Supermarket food prices will continue to fall because of pres-sure from discounters such as Kwik Save and Lo-Cost, retail analysts Verdict forecast in a report published today. Discount food retailers increased their floorspace by 20 per cent last per cent of the food market in 1990, discounters are set to take a market share of 14 per cent by 1998, Verdict forecasts. Growing competition in the discount sector itself means there are likely to be casualties and further rationalisation. Verdict says:

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The market cannot support the current number of players going forward." It sees Co-op stores, Ed. Food Giant, and Dales as particularly vulnerable, but predicts that Aldi, Netto and Lidl will establish strong national networks. Diane Summers, Marketing Correspondent

Sunday closures ordered

Big stores across England and Wales were closed on Sunday for the first time on a Sunday after the liberalising of trading laws seven months ago. Easter Simday trading by stores of more than 3,000 sq ft was banned under the Sunday Trading Bill, introduced last year. The bill allowed trading on Sundays after widespread flouting by big stores of a long-standing ban.

Motor accessories chain Halfords opened its doors to cus-tomers but other big superstores, including giants B&Q and Texas, and supermarket chain Asda were shut. It was Sunday business as usual, however, for shops in Scotland and Ireland.

Burglar and pursuer stranded

A policeman and his tracker dog had to be rescued by a Royal Air Force helicopter when they became stranded after chasing a burglar into the middle of a marsh. The burglar, who had run off after being disturbed by a householder, also had to be winched from the marsh near Camborne in south-west England. Unarmed police dog handler Kevin Quick had tracked the man across marshland and found his hiding place on a reed raft in the middle of the swamp. The officer, up to his chest in mud and water, managed to handcuff the man said a police spokesman. But he radioed for help when the man became "very unco-operative". PA News

Catamaran passengers injured in sea rescue

Seventeen people, mainly from Germany, were injured yesterday when 307 passengers had to be rescued from a high-speed catamaran which was holed 2km off Jersey, the largest of the Channel Islands between England and France. The passengers, half of them German, had to abandon the

French catamaran Saint Malo about 15 minutes after she sailed from Jersey for the nearby island of Sark.

More than 100 of the 307 passengers had to take to liferafts in waves up to more than Im high before being taken aboard

The rescue operation took about an hour with most of the passengers stepping from the Saint Malo to another ferry with drew up alongside. Six of the injured were treated for broken limbs in hospital in St Helier, the Jersey capital. The ferry's captain sent out

a mayday distress signal and ordered the ship to be abandoned after she began to take in water in the portside hull. Jersey Harbour office spokes man Mr Paul Mimmack said the rescue was orderly and not

as hazardous as it might "Most managed to transfer without getting wet . . . It's not such a difficult operation. The catamaran has a low freeboard so the sea is only about two to three feet lower than

the passenger decks," he said. towed on to a beach, but it was not immediately clear what had caused the damage. Some reports said the ferry had hit a rock, others said it might have hit one of the floating logs tion of whether operating



The high-speed catamaran Saint Malo is towed ashore after being holed near the island of Jersey between England and France

The Saint Malo is owned by the French company Channibetween the Channel Islands The Saint Malo was later and the French port of St Malo. Mr Michael Meacher, the British Labour party's shadow transport secretary, yesterday said he planned to raise in the House of Commons the ques-

procedures for large high-

speed catamarans, a ship type which has been in use for only land and sails regularly a few years, should be tight-

He said yesterday: "Catamarans are faster than ferries. and there have been accidents elsewhere in the world. If you're going at that speed - 30 knots - it's potentially dangerous."

Stena Sealink is soon to

introduce large SeaCats catamarans on the Irish Sea. Elsewhere, travel conditions wee generally said to be quiet

days in the sun or on the ski

as travellers returned after the Easter weekend. Airports reported "normal" traffic, as many of those who left at the end of last week had gone on one or two week holi-

Union of Women Teachers, the second-largest.

is affiliated to the TUC, but not to Labour. It

was formed as a breakaway from the NUT in

opposition to its policy of equal pay for women.

and Lecturers, is traditionally very moderate,

and has only ever struck once – for one day in 1978. It is not affiliated to the TUC. Its member-

ship appears to have shifted to the left in recent

years, in part thanks to recruitment from the

other unions in response to the failure of their

The third union, the Association of Teachers

Airport, London's second-largest airport, said: "It's a total myth that Easter Monday is a traffic nightmare. Next weekend is our busiest for arriving

traffic." Channel Tunnel trains were no busier than on normal slopes. An official at Gatwick

working days, said European Passenger Services, the operator, adding that this meant

Minister looks to parents for support against disruption of their children's lessons

Teachers' unions will vote today on strike

By John Authers in Blackpool

Trade unions representing teachers will vote today on whether to hold a national strike over funding as Mrs Gillian Shephard, education secretary in the Conservative government, makes a final attempt to dissuade them from

The National Union of Teachers will vote on a national strike, while the smaller National Association of Schoolmasters/Union Women Teachers will be advised to refuse to teach large classes above an unspecified number, leaving any extra children untaught.

Mrs Shephard, who has attempting to mollify the

The three teachers' unions of England and Wales are each taking a different strategy as they plan industrial action this summer. The strategies reflect widely differing cultures and traditions, John Authers writes.

aggressive stance and appealed to parents for support. She said: "Whether it's the national action the NUT are apparently contemplating, or whether it's the disruption of classes, the general public would certainly be alienated.

The National Union of Teachers is the largest

and traditionally the most leftwing. The union is affiliated to the Labour party, which has made it a target for entryism by far-left organisations such as Militant and the Socialist Work-

She added: "The general public see teaching as a well paid

ers party.
The National Association of Schoolmasters/

unions, yesterday took a more

and a pleasant job. Teachers risk getting themselves criticised as non-professionals if they go down this road of disrupting children's education." She addresses the NAS/UWT for the first today, becoming the first Conservative education secretary for almost a decade to address a union affil-

iated to the Trades Union Con-

industrial action of the 1980s. gress. Union leaders believe they have lost public sympathy after Saturday's events at the NUT conference where leftwing delegates mobbed Mr David Blunkett, the opposition Labour party's shadow education secretary. Mr Blunkett is

> Mr Doug McAvoy, the NUT general secretary who opposes

strike action by his union, said the televised scenes were "a tremendous setback" for the NUT. He said parents must have watched the television coverage with disbelief. The NASUWT executive

decided to recommend that members should boycott "excessive" class sizes. They will not refuse to teach, but will exclude children on a rotating basis to keep class sizes at

Mr Nigel de Gruchy, NAS/ UWT general secretary, said the action would attempt to pinpoint the areas with the greatest funding shortages. He said: "We are not going on strike. We've got a chance of carrying parents on this kind of approach." He said the NUT conference had "degenerated

is reduced rketing Correspondent Children suffered a 3 per cent

drop in their average weekly incomes over the past year, leaving them with an average weekly total income of £4.18 (\$6.68) in pocket money, handouts from relatives and earnings from small jobs. .

Girls' incomes have outstripped boys' for the first time in five years, while Scottish children, with an average weekly income of £4.84, are the most affluent in the UK, according to the Wall's Ice Cream annual pocket money survey, pubished today.

The main reason for the overall drop in incomes is the significant decrease in children's earnings from small jobs. The Wall's report finds children are either getting paid less or finding it more difficult to get odd jobs to boost their spending money, with earnings from Saturday jobs, paper rounds etc falling dramatically this year by 22 per cent". The decrease is the largest since the survey began 21

years ago. Boys earn an average of 95p a week from small jobs, compared with 81p by girls, but girls get larger handouts from friends and relations - £1.35 a week, while boys get just 96p. Boys are slightly ahead on pocket money, receiving \$2.06, compared with girls \$2.05. Average pocket money has remained frozen at last year's

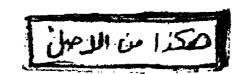
When all three main sources of money are taken into account, plus small and irregular sums from elsewhere, girls get a total of £4.28 a week, up 5 per cent on last year. Boys get a total of £4.08, which is 10 per cent less than a year ago. Children in Wales and the

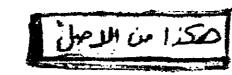
west of England, who receive an average of £3.25 from all sources, are the least well off: the north-west saw the largest decrease in income over the year, a 26 per cent drop from On pocket money alone,

Wall's calculates that today's children are better off than children 20 years ago. This year's average weekly pocket money of £2.05 is 16 per cent higher, once inflation has been taken into account, than the 33p children received in 1975.

Children today are three times more likely than their parents were to save money. says Wall's, with 13 per cent of children now saying they save some of their money, compared







needed anew telephone system, we told them to

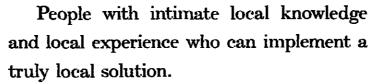


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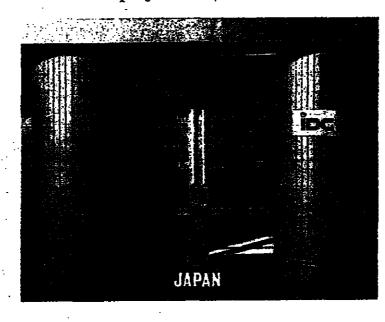
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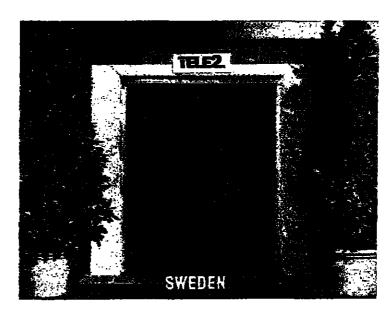


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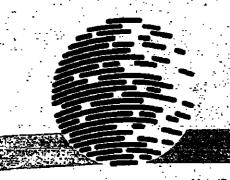
Both were able to share their knowledge, their technology and even some of their key staff with our friends down under.

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Farmers use cheap land in Poland

British farmers are setting up business in Poland to exploit cheap local production costs and the growing demand from stern food processors in central Europe for agricultural

The first British farmers in Poland are being driven by the constraints of high UK land prices, the promise of high returns on agricultural investments in central Europe and the prospect of capital gains on land after Poland joins the European Union, probably next

Since last summer, UK farmers have undertaken to culti-vate more than 2,000 hectares of fertile land for potatoes. sugarbeet and wheat, joining a handful of growers from Denmark and the Netherlands

already established in Poland. The first British farm with a contract to produce for western food manufacturers in Poland was established just south of Gdansk last year by Mr Simon Laird and his brother Mark.

One of the brothers is based in Poland while the other stays at the other farm they run in Angus, Scotland. This month they agreed to buy the adjacent farm in Poland as part of a joint venture with a Polish investor, extending their holding to 1,000 hectares and marking the first British purchase

of land for agricultural use. Under Polish law, foreigners cannot buy farmland outright, but may invest as part of a joint venture - the first British-run farms are on land leased with an option to buy.

Mr Simon Laird said: "Farmers tend to be pretty unadventurous, but without real expansion opportunities in the UK. we believe we can compete with the best farming in Europe for a fraction of the

British farmers visited Poland to examine opportunities to invest in local agriculture. Mr Tony Parr, a Suffolk potato producer, is to start farming 1,200 hectares of leased land in Poland's fertile coastal region

The arithmetic of the Laird investment explains the appeal of farming in Foland. They estimate that the price of land in Poland is 15 per cent of its equivalent in Britain. Labour costs are lower and fertiliser and seed is marginally cheaper, making overall production costs about 60 per cent of what they would be in the

in the north this summer.

The brothers estimate a rate of return of around 30 per cent on an investment of nearly 2500,000. If the future gain on land value is added in, assuming Poland joins the EU, that return could be nearer 40 per

Mr Laird said: "There are two elements to the investment - the pure farming business, which on the best land can produce even better yields than the UK, and, in parallel the gain on land as Poland moves towards the EU."

Poland's market for agricultural produce is volatile, because there are few support ers' investment has been contracts for produce.

The Lairds have contracts with Pepsico, which makes crisps in Poland, for 4,000 tonnes of potatoes, and with Sugarpol, a joint venture with British Sugar, for 6,000 tonnes of sugarbeet. These are both at prices understood to be marginally below the EU spot rate, but well above the local level.

Introducing western farm technologies is also expected to drive profits. Mr Ian Johnson, an agricultural consultant and investor in the Parr farm, predicts its output will be 150 per

Rich mix to turn city planning on its head

The government's campaign to halt the decline of Britain's town and city centres threat

ens to turn 50 years of planning policy on its head. Mr John Gummer, the environment secretary, recently said he wanted to "re-establish mixed use development" as a way of revitalising urban cen-

Since the second world war, planning authorities have generally tried to discourage mixed use development. Plans drawn up by local authorities have designated areas for particular uses. These zones provide a framework for economic

Mr William Walton, a lec-turer in planning at Aberdeen University, said: "Segregation of different types of land use is at the heart of planning."

The drawback with zoning is that towns and cities have lost diversity. Modern town centres based on retail buildings often compare poorly with medieval market towns which owe their character to a mix of shops, craft and residential premises. In particular, zoning has left modern town centres vulnerable to out-of-town shopping developments because there is no urban population to support

local traders. Mr Gummer is already discouraging out-of-town shopping centres through planning guidance issued to local authorities. His emphasis on

Old-style policies are under fire in a fight to revitalise urban centres France, it is unusual for a pen-



Brindleyplace in Birmingham, which is one of the biggest urban renewal projects, will comprise a mix of shops, offices and houses

mixed use development is a ises to be located together and recognition that this is not enough to reverse urban

Opinion is moving in favour of mixed use development. In 1987, the government relaxed its list of use classes, which are used by local authorities as the foundation for zoning. This was to allow offices, light industrial and research premencouraged the development of modern business parks.

Councils such as Glasgow have promoted diversity within the city centre by demanding a high proportion of residential development Brindleyplace in Birmingham, one of the UK's biggest urban offices, retail and housing.

Specialists such as Mr Mike Appleton, development director of English Partnerships, an urban regeneration agency, would welcome the chance to have more mixed use develop-ments. "Adding high value office or retail units can pay

or infrastructure improvearea," he said

As current planning guide lines do not actually prevent mixed use development where local councils are receptive to

the idea, the biggest hurdles are probably financial. Investment institutions would rather own an office. than a mixed site, so raising private-sector finance for

sion fund or life insurance company to own residential property. Fund managers often view rented accommodation as difficult to manage and subject

to government intervention. Argent, the property company which is developing Brindleyplace, overcame the problem by zoning the large 17-acre site. But few sites are big enough to allow this

approach.
The Urban Villages Forum is trying to encourage mixed use developments in their purest form - compact communities where people can live and

It has urged Mr Gummer to designate certain areas specifi-cally for urban village development, arguing that such a move would depress land values and make it attractive for developers to build high quality mixed use schemes.

Planning specialists think it is unlikely that Mr Gummer will make such a radical move, though many would like to see zoning relaxed.

Mr Alan Cave, president of the planning division of the Royal Institution for Chartered Surveyors, said: Many new high technology industries can co-exist much more easily with other land uses than older declining heavy industries."

Simon London

Gas regulator turns up heat on rules debate

She may have upset her fellow watchdogs by doing so, but the attempt by Ms Clare Spottis- angry over the woode, the gas industry's regulator, to provoke wider discussion of regulatory reform addresses many important

The long-simmering debate over the powers of the regula-tors of the UK's privatised industries - mainly electricity, gas, water and telecommunications - is reaching a new pitch.

Much of this is due to the fury caused by last month's decision by Professor Stephen Littlechild, the electricity regulator, to reopen his price review just as the government was completing the £4bn sale of its remaining stake in PowerGen and National Power, the electricity generating com-

The ensuing fall in electricity share prices highlighted the huge power of the regulators, and their ability to cause controversy.

The central question is whether regulators have too much power, and exercise it in too personal a way, with inadequate disclosure and account-

The present set-up was designed to create powerful independent regulators insulated from political pressure. But there are increasing calls for curbs. Last year, Mr John Baker, chairman of National Power, suggested that a fivemember tribunal would be more democratic. Other com-mentators have called for a single, unified regulator.

Ms Spottiswoode believes the main problem lies in the discretion given to the regulator, and the difficulty of reaching fair decisions in issues which are usually complex and highly technical. She also feels that the terms of accountability are too fuzzy - to whom does the

The ideas she is airing would address these problems in several ways.

First, they would create more balance in the appeals procedure. At the moment, only a regulated company has the right to appeal against a regulator's decision to the Monopolies and Mergers Commission. She has questioned whether this right should be extended to the government.

The objection to this - which Ms Spottiswoode's colleagues have been quick to seize on is that it would open the door

angry over the latest twist in the argument on their powers

to political interference. How-ever the proposal is not to allow the government to override the regulator, only to refer a decision to an independent

To help them make the right decisions, Ms Spottiswoode is suggesting that regulators should set up their own panels of advisers. There is nothing very startling in this idea: regulators can already seek advice from whoever they choose.

But a more formalised sys tem would enable people to see what was going into regulatory decisions, many of which have to be based on commercially confidential information which would never be made public in any case The third idea - that a com-

mittee of the House of Commons could play a more active role in overseeing the regulators - is not very novel either: committees in both houses of parliament already call the regulators to account. But the process is haphazard and so far their hearings have not led to stronger accountability.

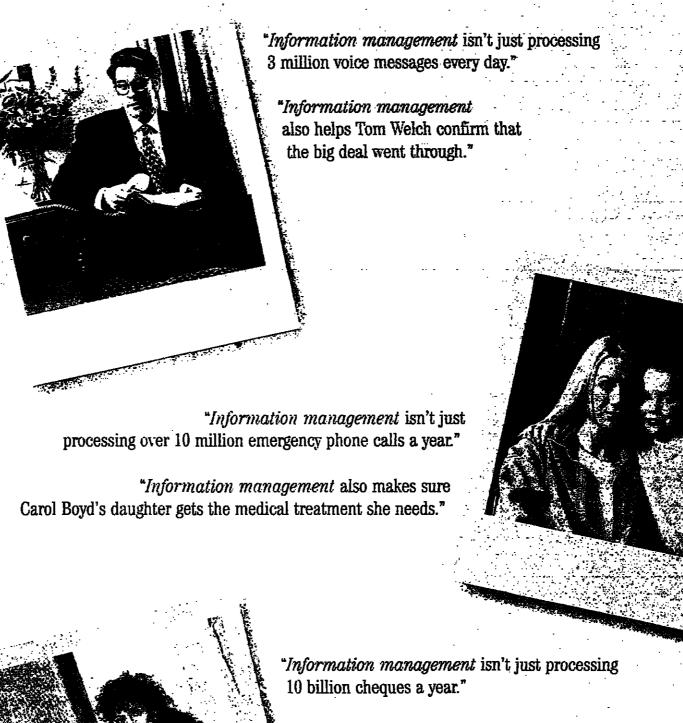
Not surprisingly, perhaps, the ideas emanating from Ms Spottiswoode do not include a reshaping of the regulatory process such as the suggestions of a tribunal or unified

But perhaps the most stri-king point about Ms Spottis-woode's activity is that a regulator should be trying to promote discussion about regu-lation. Her colleagues fear she is treading on dangerous ground, particularly in adver-tising the idea that government should be able to appeal against regulatory decisions. They believe regulators should leave debate about regulation

Ms Spottiswoode feels the regulators have a part to play not speak up, the government will take action without considering their views. That could be bad for regulation, and for the consumers whom the watchdogs have to protect.

to parliament.

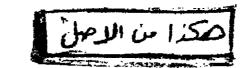
David Lascelles



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NEWS: UK

Activists try to parachute into weapons factory
Greenpeace claim on plutonium is rejected

Protestors invade two nuclear plants

By Hugh Clayton in London

Anti-nuclear protestors yesterday broke into two nuclear plants and claimed to have disrupted work in both. The protests, timed to coincide with talks in New York on the nuclear Non-Proliferation Treaty, were organised by the environmental organisation Greenpeace. It said its two big demonstrations in England had been joined by members from mainland Europe, north America, Australia, New Zealand and South Korea.

Police said there were 41 arrests in the British Nuclear Fuels reprocessing plant at Sel-lafield on the coast of north-west England after 100 unauthorised people had entered the complex. The stateowned company rejected a claim by the protestors that they had halted output of plutonium. "I can tell you that we've got some Greenpeace people on site, but operations are continuing," said company official Mr Bill Anderton.

Meanwhile demonstrators

Aldermaston 70km west of London where research has been conducted on nuclear weapons for more than 30 years. Aldermaston was a frequent focus for anti-nuclear protests during the cold war. Greenpeace claimed it had blocked with concrete a pipe which, it said, was used for discharging water from Aldermas-ton into the River Thames

about 20km away. Police said three protestors had tried to parachute into Aldermaston, but none had managed to land inside the complex. The defence ministry in London said there had been a demonstration, but denied that a discharge pipe had been blocked. "I spoke to people at the base and they said it was impossible to concrete that particular pipe," said a minis-try official.

Greenpeace said it was acting to do what the treaty had failed to do, which was to halt production of nuclear weapons and plutonium. Greenpeace official Ms Stephanie Mills said: "Instead of getting rid of were attempting to land by nuclear weapons, Aldermaston

one of the world's biggest suppliers of plutonium.

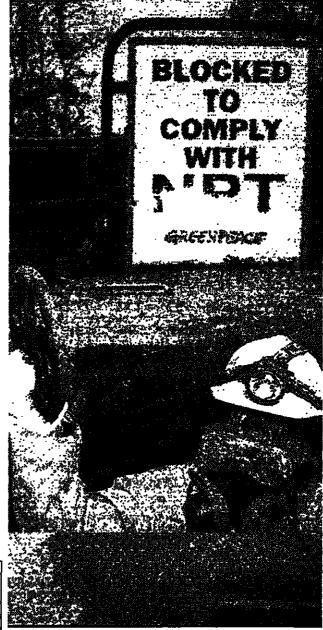
Greenpeace mounted its big-gest British protests at Sellablocked the road into the complex with a container with four people inside it. The group anchored its ship Moby Dick close to the complex's discharge Greenpeace claimed that the complex pumped high levels of radioactive waste into the Irish Sea. Greenpeace asserted that its

members had halted produc-

tion of plutonium at the Thermal Oxide Reprocessing facility (Thorp) at Sellafield. But it was criticised by British Nuclear Fuels for linking Thorp with the non-proliferation talks. "Thorp is a civil reprocessing plant, and the uranium and plutonium recovered from its operations are a valuable energy source," said the company. "BNFL is totally committed to non-proliferation, and Thorp complies with all the agreed international safe-



While protestors co-ordinated by Greenpeace invaded the Sellafield nuclear reprocessing plant in north-west England (above), another group claimed it had blocked a discharge pipe at a nuclear weapons research unit about 400km to the south (right). The demonstrations were timed to coincide with international talks in New York about the nuclear Non-Proliferation Treaty



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Grunge is out as formal wear comes back in

Some tailors say there has been a change in spending priorities

Formal wear is back in fashion according to some retailers of men's wear. Mr Roland Gee. managing director of the Moss Bros chain of tailors' shops. said: "Formal wear is in and smart suits are again fashionable. Grunge is out." His company has just announced an S1 per cent rise in annual profits to £7.39m (\$11.8m).

The idea of dressing up for special occasions and looking smarter in the office has pushed up sales of men's suits and increased the hire business after years of decline.

Retail sector analysts say that with the end of the recession, British men have begun to improve their wardrobes with the aim of looking smarter at work and at social events, Mr Robert Snaith, an analyst at Société Générale Strauss Turnbull, said: "We are seeing a trend towards more formality which comes against a background of low inflation and modest growth. There seems to be a desire to look crisper and smarter."

Mr Malcolm Busby, manag-

ing director of Simpson Picca-

dilly, said underlying sales growth in men's suits and formal wear had been about 18 per cent compared with 7 per cent across the group as a whole. Next has seen a 20 per cent increase in underlying suit sales over the past year. Mr David Moss, director of buying at Moss Bros, said better economic conditions had helped the suit market but added that last summer's hugely successful film, Four Weddings and a Funeral, also did much to promote the idea that formality can be fun. He believes that a small but significant feature of Moss

of its hire business. The com-

per cent of the men's garment hire market.

The recovery in smart clothes, however, is from a low base. Analysts say those comnanies, such as Moss Bros. Austin Reed, Marks and Spencer and Next, which have stuck to selling suits are merely benefiting from the end of a decline in formal dress. M Peter Jones of brokers Peel Hunt said: "To say there is a long-term trend back towards formal wear is perhaps overstating things.

Mr David Jones, chief executive at Next agrees: "There's been a reduction in the number of outlets offering formal wear rather than an increase in the number of customers."

Figures collected by TMS Partnership, a market research organisation, confirm this view by showing only a slowdown in the decline of suit sales. Overall, the UK market was down by I per cent to £553m in the year to the end of February. Ready-made suit sales grew by 3 per cent to £516m and made to-measure suit sales were down 30 per cent to £37m.

On the basis of these figures. the traditional London bastion of formal wear is understandably less than impressed by the so-called new fashion. Mr Angus Cundey of Henry Poole said: "Savile Row is not bursting with orders. As far as we can see, Englishmen are spending less and less on high quality clothing."

More than half the orders at Henry Poole - where the average price-tag is £1,300 compared with £148 for ready-made suits - now come from countries other than the UK, particularly the US and France.

James Whittington

Companies receive phones reminder

British Telecommunications, the former state utility, yesterday issued a reminder to companies which return to work today after the Easter break to check that telephones, computers and fax machines had been changed to accept new dialling

More than 4,000 customers telephoned a helpline on Easter Sunday, the first day of the new dialling codes, which for most areas involved inserting the number '1' after the first '0.' The cities of Leeds, Sheffield, Nottingham, Leicester and Bristol have been given new codes and the international dialling code for calls made from the UK has changed from 010 to 00.

A team of 60 operators will be in place this morning, and BT expects to deal with 700 calls an hour as industry

returns to normal working. Mr Alan Croft, BT's project manager for "Phoneday" said: Replacing the old codes with the new ones in phones and equipment which store telephone numbers should be the first job for anyone who did not make the change before Easter.

People who misdial are automatically switched to a recorded announcement advising them of the new codes, and the message will be kept on until any confusion has ended.

A BT official said: "We always knew that the big test will come on Tuesday when the volume of calls will be double those of yesterday and today. We are confident that our system can cater for anyone who continues to use the old codes."

MANAGEMENT: THE GROWING BUSINESS

James Buxton on the fortunes of two ambitious companies that have adopted alternative methods to raise much-needed capital

Expansion along Scottish routes Apart from that says Anderson, a quotation "would subject us to

"ision Group, a young company which pro-duces miniature computer-based video cameras, has become a quoted company. Trading in its shares began on the London Stock Exchange last week after it raised £5m from institutions in a placing It now has a market capitalisation

Flotation is an obvious choice for many ambitious companies in the UK and US. However, it is not the

only way. Soon con nanies around the world will be invited to become a partner and stakeholder in Creos International, which makes power supplies for medical imaging equipment. It has concluded it can grow faster with a long-term partner than with a stock exchange quote.

Both companies are about five years old, based in Scotland and roughly the same size; they employ fewer than 50 people and sub-contract most of their manufacturing. Each has developed a unique technology making it a world leader in its field.

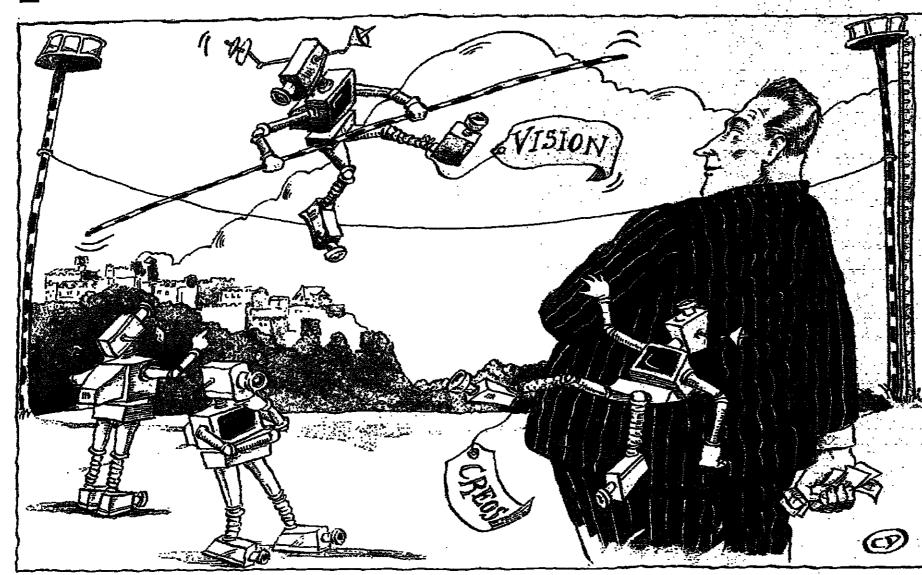
Vision Group's most recent product, the PC card camera, is the first commercially available miniature video camera that can capture and incorporate images directly on to a personal computer. An insurance assessor could use it to photograph a damaged car and add the picture

to his accident report on a laptop. Vision also makes miniature cameras for industrial and domestic security applications, and a programmable smart camera for traffic monitoring, production line inspection and remote surveillance.

At their heart is a microchip on which, uniquely, the camera's sensor and its processor are integrated - the result of a conceptual breakthrough by Alan Denyer, a professor at Edinburgh University. Vision's founder and managing director.

"The challenge is not to find markets but to keep pace with them." says Roy Warrender, Vision's commercial director. Vision is developing a product for the children's toy market this Christmas. Other applications include baby monitoring devices and video-conferencing via

To assist Vision's growth. Donnelly, a US motor industry components maker which dominates the market for rearview mirrors, took a minority stake in Vision in 1993: the



develop electronic imaging systems that could replace the car mirror. Donnelly is now Vision's biggest shareholder, with 31 per cent.

Denyer says the flotation, which involved placing under 17 per cent of Vision's enlarged capital, has provided funds to expand sales and marketing operations, and develop colour versions of its products.

He says Vision, which lost 2638,000 on sales of 2813,000 in the six months to January 31, should become profitable by the end of 1996 and should from then on finance its growth from sales.

"We are taking a conservative view of our prospects," he says.

"We don't envisage coming back to the stock market for more money though we would do so if we found a market opportunity that was really explosive."

Whereas Vision's ambitions cover a bewildering spectrum of possibilities, those of Creos are narrowly focused. It makes small generators which produce a brief, high-voltage charge to medical imaging equipment such as X-rays, so that they deliver the minimum dose of radiation to be effective but avoid the excess that could cause cancer.

"We are the Cosworth [high-performance car) of the medical imaging market," says Douglas Ander-

son, non-executive president, who belped assemble the team of US and Scottish technologists who lead Creos. Creos has raised all its finance from UK investors. It manufactures at two sites - Denver, Colorado, and Dalgety Bay in Fife.

Anderson claims Creos's technology is three to five years ahead of its competitors' and its products 10 times smaller. Although sales last year were only 87m (£4.6m) it now believes it is on the threshold of a significant expansion.

Already original equipment manufacturers (OEMs) in medical imaging equipment (such as General Electric of the US. Siemens, Philips.

Hitachi and Toshiba) have created space for small companies such as Creos by outsourcing the manufacture of their key components. instead of producing them them-

But confirmation came last November at a medical imaging show in Chicago where Creos received nearly \$100m worth of order inquiries. Before we had the theory that we would be successful; when we saw the list of potential sales it became real." says Michael Low, managing director.

Creos believes it has the chance to dominate a worldwide medical imaging power supply market would mean we had to maintain our share price". A company that lets down the market can fall into a financial limbo, bearing all the costs of maintaining a listing with no prospect of

nothing to do with our business and

using it to issue shares to raise more capital.
Instead Creos has selected the

third option of seeking a partner who would buy into the company and support its expansion: Touche Ross, its financial adviser, is preparing to market the company worldwide next month. "If we carry on the way we are, we would eventually stabilise at \$25m turnover, with a partner we could get to \$100m in three years," says Anderson.

The ideal partner would be a

large manufacturing company. But it would have to be outside the medical imaging industry to avoid Creos becoming too closely allied with one of its customers and alien ating the others.

Creos wants a partner to provide long-term support, which a flotation could never provide. "Our customers are looking for a five to 10-year relationship with us to service and support the products they buy, says Low. "If we were associated with a larger group, it would be of great comfort to customers when they order our products."

But he and Anderson accept that a partnership could result in a dilu-tion of their own stakes in the business, and could challenge its management's independence.

if partnership is the right solution for Creos, why is it not suitable for Vision? Denyer argues that Vision has already been through the stage of having a corporate partner in its

relationship with Donnelly.

But a significant difference is worth \$500m. The question is how best to equip itself to exploit it. that, while Vision's products have considerable sales potential and have attracted 10,000 inquiries, Creos is confronting actual pent-up demand which should be swiftly tion of the founding investors' stakes (institutions including Electranslated into firm orders. tra innvotec, Grosvenor Develop-ment Capital and Ivory & Sime hold Misgivings about the extraneous

pressures which stock exchange membership imposes do not appear to bother Denyer. We accept that we will have to fulfil the market's expectations of higher profits," he says. "It's a discipline that's not stopped a great raft of high-tech US companies", which have to meet market expectations every quarter, would not be enough to support the market expectations expansion it believes possible not every half year.

OUR HEAD OFFICE

SKYSCRAPERS CAN'T MAKE A BUSINESS SUCCESSFUL: IT'S WHAT LIES BEHIND THE COMPANY FACADE THAT COUNTS. THAT'S WHY,

The first option would be to carry

on as it is. There would be no dilu-

about 70 per cent of the company.

the management 30 per cent). "But

we would have to turn away a lot of .

business that we ourselves have

The second option would be to go

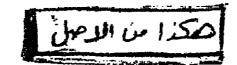
for a flotation. However, if Creos

raised the same £5m as Vision, it

stimulated," says Anderson.

AT CANON, WE CONCENTRATE ON CREATING CARING TECHNOLOGY. BY DESIGNING EASY TO USE PRODUCTS. PRODUCTIVE PRODUCTS. SO PEOPLE CAN BE FAR MORE FLEXIBLE. WORK WHERE THEY WANT, THE WAY THEY WANT. IN A HEALTHY ENVIRONMENT THAT EVERYONE CAN ENJOY. IMPROVING THE QUALITY OF LIFE IS CANON'S PRIMARY COMMITMENT. We'll continue shaping new PRODUCTS. STEERING DEVELOPMENT. MAKING EVERY HEAD OFFICE A LITTLE MORE LIKE HOME. WHEN BUSINESS WORKS BETTER, EVERYONE BENEFITS.

50, TOGETHER, LET'S CARE,



ou will have read little about the murder trial of O J Simpson in this newspaper. Though legal fees, publishing ventures and the media mob around the courtroom have all benefited the Los Angeles economy, it has not met many of our customary criteria for even modified treatment. Yet it is - Clinton, Gingrich, Dole, Greenspan notwithstanding - easily the biggest US story of the year. Why is this so? It's the law, stupid.

As a teenager, I saw an entire murder trial at Worcester assizes. An old moneylender from Birmingham, who dealt only in white £5 notes, then going out of circulation, had been battered to death. The accused had no alibi. A cache of the currency was found in his house and a crowbar with matching blood samples in his potting shed. He was acquitted, after a brilliant dissection of the circumstantial evidence by his barrister (as I recall, Alan King-Hamilton). The whole case lasted exactly six days, including a full day's

deliberation by the jury. It feels as though the Simpson trial is already in its seventh year. There is

O J: law in black and white

following, writes

Jurek Martin

hardly a quorum of jurors left and those that remain, confined to a court room and a hotel, their every human contact, movie and reading minutely monitored, must be wondering why they allowed themselves to be empanelled in the first place. They cannot even discuss among each other what they hear in court until asked to consider a verdict - and what goes on in court in their absence, mostly arguments about admissible evidence, consumes almost as much time as cross-examination

The questioning moves at glacial pace, the judge sometimes seems to be losing control of his court, the attorneys are barely civil to each other and the wit-nesses range from dour detectives to the sort of house guest only Hollywood could tolerate. ("I have leftover lasagna that is better at abstract reasoning," wrote Tony Kornheiser, the Washington Post colum-

nist, of "Kato" Kaelin). An endless stream of interchangeable legal "experts" analyses on TV each five minutes of cross-examination, and the accused sits impassively or scribbles notes on legal pads. Supermarket tab-

loids and TV, from which the jury is mercifully screened, come up with new "revelations" every week, while the heavyweight press indulges in pop-psychology and Annie Liebowitz photographs. And still the prosecution has not wrapped up its case after four months.

The comparison with British justice is not made to belittle its American counterpart. The point is that court cases.

DATELINE week or an eternity, whether fact or filmed fiction, have **Washington:** Live always had the coverage of the Simpson capacity to fascinate. trial has an obsessive TV But put them live on TV and obsessive

> a would-be Henry Fonda (foreman in Twelve Angry Men) weaned on one old trial, Perry Mason and Rumpole. The staggering evidence is this, m'lud: that in the first quarter of this year, for the first time, the combined audience for US cable TV channels exceeded that of the main commercial networks -

interest can result.

This is not the sub-

and all because of the Simpson trial. CNN, Court TV and the E! entertainment channel clear their decks for live

whether lasting a coverage, which the networks, after an early dabble, eschewed. The talk shows that proliferate on cable are mainly devoted to it. Even Nightline, the estimable ABC current affairs programme born during an earlier national obsession the Iranian hostage crisis of 1979-81, attributes its new lease on life partly to its frequent focus on the Simpson case. So far this year, only the return of Michael Jordan to jective conclusion of another court, basketball, has broken the trial's monopoly of the 100 most watched

> Of course, what comes can go away. CNN reached new ratings peaks during the Gulf war, only to fall off sharply when it ended. But Ted Turner's audience research expert has found that over the last year, with the Bobbitt and Menendez trials having set new levels months before the double murder in Los Angeles, 14 of the 20 widely available basic cable chan

nels have increased audiences, while the other six have held their own.

This, of course, creates another problem, that much regular cable fare - and network TV, too, now that Rupert Murdoch owns one - is full of sex and violence. This is largely watched, unsupervised, by the young and impressionable in a country where seven out of 10 house-holds have more than one TV set and one in 10 has at least four. But, under orders from Judge Lance Ito, the Simpson TV audience is not shown the more gruesome photographs from the crime scene, making the trial one which all the family can watch, together or separately.

White Americans generally think Simpson is guilty, blacks that he is not. I am not sure the prosecution has yet made its case beyond all reasonable doubt. But I am sure that if it ends inconclusively, for lack of a full jury or for a hung one, any re-trial will have to be held on Mars. There is not a single living breathing citizen of this country who can claim unfa miliarity or neutrality. Newt Gingrich's Contract with America does not even come close in comparison.

FT GUIDE TO

THE FRENCH ELECTION

The first round of the French presidential election is next Sunday. What is at stake? A lot. A French president has relatively more power than a US president. He serves a seven-year term, names the prime minister, can conduct foreign and defence policy virtually solo, and can dissolve parliament and call fresh elections whenever he wants.

How does the election work?

In several stages. To qualify to run at all, candidates have to muster the signatures of at least 500 elected politicians, based in at least one third of the country's 95 departments. Several minor and purely regional candidates fell at this hurdle, winnowing the field to nine candidates who were declared, at the start of the "official" campaign on April 7, to have come under starter's

They range from the three leading candi-dates - the two gaullists, Jacques Chirac and Edouard Balladur, and the Socialist Lionel Jospin - to six likely also-rans, led, according to the polls, by Jean-Marie Le Pen, the National Front leader, and Robert Hue, the Communist leader.

The first round of voting is a fence at which all but the top two scorers will fall. Those two then have a run-off election on May 7, to decide the winner.

Are French presidential elections as lengthy and expensive as those in the US? Not at all, though they still last longer and what to do about it - is the most prominent.

cost more than in European parliamentary systems. French presidential candidates tend to "emerge" from their political parties, though this year the Socialists held a quick internal "primary" election won by Jospin. The two conservative coalition parties - the RPR gaullists and the UDF centre-right federation - failed to carry out their earlier pledge to hold a US-style primary to select a single candidate.

The upshot is that two RPR members, Chirac and Balladur, are contesting the election, and no one from the UDF. The election has some of the razzmatazz of a US campaign, with bands, balloons and T-shirted cheerleaders at bigger rallies. But there is less money to throw around, especially after a new anti-corruption law this year that banned corporate contributions and sharply reduced the ceiling on overall spending from what it was at the last presidential election

Candidates can spend up to FFr90m (£11.37m) for the first-round campaign, and the two finalists going on to May 7 can spend up to FFr120m, with around one third reimbursed by the state. Paid TV publicity is not allowed. Instead,

the nine candidates get equal portions of free airtime on state TV and radio. What are the issues?

Overwhelmingly domestic. Of these, France's

unemployment rate of over 12 per cent - and

Related issues include the chronic deficits in the country's welfare, health insurance and pension systems, and prospects for shifting the burden of financing the welfare system off company payrolls and on to the state budget, while narrowing the budget deficit

and reducing public debt. By contrast, European and foreign policy issues have counted for little. Despite the fact that the campaign coincides with France abolishing passport checks with six of its continental neighbours in the Schengen "free travel" arrangement, immigration has not been widely debated as an issue, though it may be one.

If there is one single policy reason for Chirac's lead in the polls, it is his focus on unemployment as the one problem which, if solved by his planned social charge reductions and job premia, will eventually sort out the rest of the mess in French public finances. He and Jospin have not worried too much about how their programmes square with the Maastricht disciplines for monetary union. By contrast, Balladur has appeared too fussy about the Maastricht arithmetic to appeal to the average voter.

Does the election outcome matter to foreigners? Yes, especially to other Europeans. This is

not so much because France is at present president of the EU. The first significant international engagement for France's new president will be to host the EU summit in

Cannes in June. But EU presidencies rarely have a big impact on the Union, and France's spell in the EU chair barely has two months to run. The importance is rather that France, along with Germany, has been the traditional motor of EU integration, and thus can be expected to play a big role in next year's intergovernmental conference. In addition, France, like Britain, is a nuclear power and permanent member of the UN Security Council.

Does the presidential election matter to the

More so than parliamentary and municipal elections. In the past 30 years voter turn-out has always exceeded 80 per cent in presidential elections, with one exception. That was in 1969 when two right-wing candidates ended up in the run-off, leading to widespread left-wing abstention. This could re-occur, in the less likely event that Balladur edges Jospin out of second place so as to face Chirac in the run-off. The most appetising aspect of the election for most French is the prospect that the incoming president may decree an amnesty for a range of misdemeanours, including parking tickets, as has happened in the past.

Who will win?

David Buchan

Rudloff opts for a daring swansong

> Nicholas Denton looks at MC's venture into Russia

swansong. Not only has he founded a new investment bank, MC Securities, in an industry domi-nated by established glants. But its first push has been into Russia, one of the world's riskiest markets. On the fringes of last week's meeting of the European Bank of Reconstruction and Development in London, Rudloff unveiled MC and its joint venture with Sintez Corporation, a Russian oil and banking conglomer-

Rudloff could have sat on his laurels: long-time chairman of Credit Suisse First Boston, the Londonbased investment banking operation of the Swiss banking group; a force behind the Euromarkets and London's grip on international debt and equity issuance and trading; a founder of Credit Suisse Financial Products, one of the leading players in derivatives; inspirer of CSFB's bold and ultimately successful expansion in eastern Europe after the collapse of communism; and perhaps the pre-eminent international investment banker of his time in London.

Instead, he is tempting fate. MC is investing \$9m (£5.6m) in a country with unpredictable economic policies and uncertain commitment to reform. And it has a local partner. Russia is littered with the corpses of joint venturers who fell out.

MC is moving in even as investment banks such as Goldman Sachs are pulling back from Moscow. Goldman Sachs is the world's most powerful investment bank, whereas MC is a boutique with capital of \$75m and a target of 150 staff. Competitors sneer about MC executives. "A bunch of old-timers and kids." they say. And Rudloff's obituaries are already drafted. A former colleague at CSFB offers the epitaph: He was a brilliant man - in his

Rudloff, 54, knows that his reputation is on the line in Russia, and more. He says: "Obviously MC will be the last thing I do. We are putting all of our eggs in a few baskets. Most of my money as well."

He could have played the senior statesman at some established financial institution. After he left CSFB in 1993 he had such a role: strategist on the board of its parent, CS Holding, in Zurich. But comfortable semi-retirement in Switzerland is not for him. You can do that when you are 70. Switzerland is a very nice place but..." He pauses. "I have never believed in playing

A friendly rival gives another rea-



son for Rudloff's restlessness: his replacement by David Mulford, former US Treasury official, amid infighting at CSFB. He was prematurely removed from CSFB. He is going to work very hard."

Rudloff believes that his age in an asset. He confronts the barbs with practised skill. "I am an old-timer. That is exactly the right way to put it. But you know it can be a pretty powerful combination: old-timers with a mixture of experience and relationships, who have seen it all, and modern, highly-trained kids." One old-timer, Pehr Gyllen-

bammar, former chairman of Volvo, is on the MC board. And the kids include Charles Harman, in charge of corporate finance at MC, who was head of CSFB in central Europe, and Zdenek Bakala, Rudloff's partner in Prague, who built CSFB in the Czech capital. Both are around 30, but they are already veterans of the emerging markets of the former communist bloc.

They followed Rudloff partly out of loyalty. At CSFB, Rudloff used to tour the offices at night. It was generally the young thrusters who stayed that late. He would invite them out for dinner, then to London's West End and his favourite nightclub. If they had dates with girlfriends, they were told to bring them along. Rudloff is a god to

many of the young executives he raised.

A more solid attraction is money, but not to start with. Harman gave up his bonus and generous CSFB salary to move to MC. But he is a partner and, if MC succeeds, he and his colleagues will make their fortunes. "At the end of the day, Rudloff has always made money for people," says Harman

This time, Rudloff is betting on investment banking in eastern Europe. For me there is such a logic to it. Everybody was talking about emerging markets, and emerging markets within an hour's plane ride are more interesting. Now it's easier because you know where it is going. And there is still lots of room.

Rudloff has been right before. CSFB's Russian operations earned about \$100m in revenues last year. The market may be fickle: a stockmarket collapse in Moscow since last autumn has left investors with losses. But an admirer says Rudloff's timing has been impeccable, adding: "The worst is over. Now the money is going to be made."

Or maybe not. What if MC fails? A jovial Rudloff says: "We lose a lot of money. Otherwise, not much happens. I can look like a total idiot in three years' time. We'll see in three



Carol Bellamy's peace offering

Carol Bellamy, the new head of Unicef, the United Nations Children's Fund, has a reputation as a feisty New York political pro, writes Michael Littlejohns.

She made her name sparring with the likes of former mayor Ed Koch and national vice-presidential candidate Geraldine Ferraro. She always gave as good as she got. Now she faces her biggest test. She has to prove that she can translate her skills at incestuous political infighting to revitalising a \$1bn (£0.60bn) a year agency which operates in 131 countries and has been accused of poor management and corruption.

It is the sort of challenge Bellamy has relished in the past. But she may have to curb her belligerent tendencies and turn on the charm. Cajoling governments to contribute large amounts of cash will be a stiff task, especially since the European countries failed to break the US monopoly on the top job at Unicef

Beilamy, 53, has an impressive record in public service, most recently as head of the US Peace Corps, which she served for two vears while a young volunteer in Guatemala. She was the first former field worker to become director of the agency and is now the first woman to head Unicef.

She was not the first choice of the Clinton administration or of the UN secretary-general, Boutros Boutros-Ghali. But her financial and business background helped her succeed as a compromise candidate. A qualified lawyer and former fellow of Harvard's Kennedy School of Government, Bellamy has mixed her political career with stints on Wall Street, first with Morgan Stanley, then Bear Stearns.

But there is one area where she is relatively unqualified. She is wealthy, childless and unmarried As a result, she needs to prove that she can relate to Unicel's principal customers; the world's poorer women and children.

Hüppi makes whoopee in Zurich

Rolf Hilppi, cigar-smoking chief executive of Zurich Insurance, is the odd man out in the insurance world, writes Ian Rodger. As boss of a company which made a \$2bn (£1,20bn) bid for US financial services group Kemper last week, Hüppi has a knack of making insurance interesting.

He is a consummate salesman but also an innovator. In 1988 he formed Centre Reinsurance to develop a new concept called finite risk reinsurance. The company offers partial rebates if insurers do not claim their full reinsurance cover over a contracted period. It was an instant, and much-imitated, He has also reoriented Zurich's

operations from generalised "lines" of business to specialised customer groups. Hüppi tirelessly explains that specialisation enables Zurich better to understand the needs of a customer group. Then it can offer improved services and charge higher prices. Some investors are getting

nervous about the pace of Zurich's growth and diversification since Hüppi, 51, became chief executive in 1991. He insists the group is still tightly focused on life and non-life insurance, reinsurance and asset management, and that it has great financial strength.

If, heaven forbid, California slid into the sea, an earthquake devastated Tokyo, hurricanes pounded the east coast of the US and severe wind storms hit western Europe, the company would flinch, says Hüppi. "But I don't think it would kill us."

Dr Doom rides again

Once upon a time, a word from Salomon Brothers' Dr Henry Kaufman, who spent 26 years at the Wall Street broker, could send shudders through the world's bond markets, writes Maggie Urry. His weekly comments on credit were essential reading in the days when an attempt to measure the money supply still had some value.

Since quitting Salomon seven years ago. Kaufman has contented himself running his own firm, managing \$750m (£468.7m) of mainly institutional money, and doing consulting and public work. Now 67, he has decided to return to Wall Street as a director of Lehman Brothers, the investment bank. But he does not intend returning to the weekly grind of publishing his latest thoughts on the bond markets under Lehman Brothers' letterhead.

Even so, he still seems to be living up to his old nickname: Dr Doom. Kaufman's view at present is that the US economy is likely to strengthen in the second half of this year, which will lead to further tightening by the Federal Reserve. The Fed Funds rate could be close to 7 per cent by year-end. And he warns that while recent shocks such as Barings, Orange County and Mexico have been absorbed by the high level of liquidity in the system, that liquidity will diminish and the shocks will keep coming. That will be a significant test for the markets.



MUSIC

■ Even in his one-legged. manic-eyed prime as lead singer of Jethro Tull, Ian Anderson showed signs of impatience with straight rock music. On Divinities: Twelve Dances With God (EMI) he gets the chance to experiment and indulge himself completely, composing 12 pieces for flute and orchestra with a vaguely spiritual theme. It is lovingly played and arranged. occasionally reminiscent of the more accessible side of Frank Zappa, and likely to appeal to all those who loved the twiddly bits in Thick As A Brick.

☐ Aaron Neville - without his brothers - shows alarming signs of Luther Vandross syndrome in The Tattooed Heart (A&M). Symptoms include a lovely, soulful voice and an acute shortage of material on which to show it off; this despite the songwriting talents of Andrew Gold, Kris Kristofferson and Mike Chapman, who rather let themselves, and Neville, down. Aaron joins his brothers for a summer European tour, including a date at London's Shepherds Bush Empire on July 17.

■ One might care to argue that the deep, smokey, passionate, sensual voice of Jeanne Moreau is a tad wasted on children's stories; be that as it may, she tells the tale of Babar the Elephant wonderfully well in Poulenc's version of the fable, accompanied by Jean-Marc Luisada on Deutsche Grammophon. The Poulenc is paired with a selection of Erik Satie's best-known pieces.

☐ It was only a matter of time before the remarkable Hildegard of Bingen got the "Gregorian" treatment ("Doesn't this deeply spiritual medieval music sound spine-tinglingly good with a 20th century backbeat?"). The sleeve notes of Vision (EMI) even go to the trouble of quoting Hildy herself on what she thought of those funky sounds ("Ryery element has a sound, an original sound from the order of God; all those sounds unite like the harmony from harps and zithers"). Funny, no mention of drom sampling.

■ In brief: the excellent young Milanese chamber music ensemble Il Giardino Armonico, with Christophe Coin on violoncello, tackles Vivaldi's double and triple concertos (including Il Proteo) on the Teldec label: Mariss Jansons conducts the Philadelphia Orchestra for Shostakovich's Tenth Symphony and the same composer's orchestration of Mussorgsky's Songs and Dances of Death (EMI).

Peter Aspden

FILM/VIDEO

■ Moods change fast in movieland. From dumb and dumber we progress to grim and grimmer Roman Polanski's Death And The Maiden is a film of Ariel Dorfman's chamber play of torture and political debate: opened out, say advance reports, only to allow a larger area for the guilts and agonies to swirl around. Sigourney Weaver stars, with Ben Kingsley and Stuart Wilson.

☐ In Outbreak, scientist Dustin Hoffman investigates a killer virus from an African rain forest. Will it destroy - assuming it can first find intelligent life in California? Directed by Wolfgang Petersen (In The The Line Of Fire), the techno-thriller has been a hit at the American box office, re-establishing Hoffman's bankability after the likes of Hook and Accidental Hero.

As a lighter treat post-Easter, you might try Richard Linklater's romantic comedy, Before Sunrise. American boy (Ethan Hawke) meets French girl (Julie Delpy) aboard Austrian train. They decide to

wander Vienna for the night - no money for a hotel - and, guess what, they fall in love. Instead of being syrupy, the film is nimble-witted. As in Dazed And Confused, Linklater excels at choreographing those near-invisible tics of human behaviour that make up social body language, especially when that language is cranked into superdrive by romance.

On video, the choice is between the sinisterly sublime and the rousingly ridiculous. Leni Riefenstahl's Olumpiad mythologises the Hitler-attended 1936 Berlin Olympics, using dazzling images to sell the Aryan dream. (You could watch this in conjunction with the queasy moral conundrums presented by TV's Wagnermania season). Priscilla: Queen Of The Desert, starring Terence Stamp, is the best-ever comedy about three drag queens lost in the Australian outback. A small genre, but on this evidence a precious

Nigel Andrews

will be made today to reduce delays gers caused

by airport form ities. The International Air Transport Association (lata) is trying to get all governments to agree that no passe should take more than 45 minutes to pass customs, immigration and health checks at airports, lata also wants to encourage wider use of machinereadable passports and other travel documer it will make its propo

Sleeper services Scottish sleeper services which are due to be exed could be British Rai says. Last week the Central Rail

Users' Consultative Committee, the passengers' watchdog. claimed it would be difficult for BR to restore the services. Overnight sleeper trains from London to Fort William and from Plymouth to Glasgow and Edinburgh, together with all Motorali services, are to cease operation from May 28. But restoration may occur if Roger Salmon, the UK rail franchising director, decides to include them in ScotRall's passenger service requirement.

Karaoke parlour deaths At least 11 people were killed when fire swept through a karaoke pariou in Taiwan's capital, Taipei, yesterday, reports Reuter. Thirty-eight people were rescued, but 13 were haured. The fire started at 2.08am local time. Its

cause was not immedi

Karacke parious in Taiwan have seen lethal fires before, and many have been criticised for poor safety records. Last February 64 people died in the Island's deadliest fire in a karaoke parlour and restaurant complex in the

Peace dividend Jordan's hotels are full to

October, Reuter reports.

bursting Decause its tourism industry is creaking under a boom fuelled by its peace treaty with Israel last

There is also a shortage of multi-language guides. Over 500 Israeli tourists have entered Jordan each day since the borders opened last November, and more are expected after May 1 when an initial daily limit of 900 Israeli tourists is lifted.

The tourism board is confident the kingdom can handle the higher numbers by investing in new facilities and

Taste for opium Police raids on 80 bot-oot into in the control China city of Changeing revealed that half were using opium poppy seeds to spice up their food, the

Legal Daily reported.
The raids uncovered 7ib of oplum poppy seeds and shells in six restaurants alone. On average, each restaurant used 1lb of opium poppy each monti Poppy seeds add extra taste to the hot pot, a popular dish in Chonggi which is in the province of

Police will start criminal ngs agains ers.

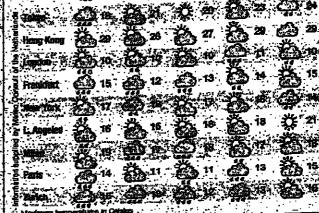
Qantas revemp

Business class passengers travelling on Centes will notice an improvement, as the Australian carrier's revemped aircraft litter through to its European routes, writes Kata Bayan

They are already in service on some routes between the far east and Australia. Main feature of the relaunch is bigger seats. and more legroom. The revamp has cost Cantas 10 seats in business class on its 747-400s, but unlike other artines which have elected for bigger seats: including Continental and Virgin,

it has not abolished first class; which has lufy recining seats.
The new service is a compromise between old style business class and first class.

Likely weather in the leading business centres



Our "just-in-time" concept means more industries now operate globall 081-750 3030 for more information.

When there's trouble ahead

ow do you picture a bodyguard? As Kevin Costner, with an unconscious Whitney Houston in his arms? muscleman wearing sunglasses and toting a small personal arsenal? Wrong on both counts.

In fact, the term "body-guard" is disliked by the security business, which prefers "close protection escort" or "security co-ordinator". But whatever you choose to call it, you might find yourself needing such help on some of

Control Risks, a British security group, says there are some cities where business travellers would be wise to have protection. Top of its list at present are Algiers (danger from Islamic fundamentalists); war-torn Freetown, Sierra Leone rebels have seized foreign hostages); Karachi, Pakistan (two US consulate workers killed during recent violence); and parts of Russia.

"But it really depends on who you are," says Richard Fenning, the company's business development manager. "If you're a celebrity you'll need

Bodyguards play a more discreet role than they used to, writes Kate Bevan

some kind of protection even in London. The need for protection also depends on what you will be doing. "We wouldn't normally say someone needs protection in Phnom Penh [Cambodia].

In some places business travellers can be just as much at risk as tourists, maybe more so, especially if the assailants

but if you are going out of the

city into areas controlled by

the Khmer Rouge you should

certainly have someone with

are after money. Control Risks has a pool of about 50 security escorts, most of whom are ex-military. And they are not hairy hunks. "We prefer to keep people out of trouble, so we use a low-key approach," says Fenning.

The last thing you want to do when travelling in a risky area is provoke trouble, so your security co-ordinator is unlikely to wear mirror sunglasses or juggle guns and

You could leave it until you arrive to organise your bodyguard, but that is not recom-

You can find any number of huge hairy Afghans if you want them in that part of the world," says Fenning, but then you would have no idea who

The industry would rather use the term 'close protection escorts' or 'security co-ordinators'

they were. It is much safer to determine what you need before leaving home.

Costs are not negligible. Depending where you are, a bodyguard is likely to cost about £400 a day or the equivalent, plus expenses. If you take him with you. he may not demand to fly with you in first

class, but he is likely to expect husiness class.

You do not necessarily need a guard 24 hours a day. Often a bodyguard acts more like a liaison officer than a shadow, talking to local police and military, and arranging

With or without a bodyguard, there are plenty of things you can do to make your travel safer. You need to be properly prepared, and preparation starts the moment you step off your aircraft.

Do you need someone to meet your flight? If so, should you use a password to make sure you are not abducted by an imposter who has got your name from the passenger list? If you are not being met, is there a particularly trusty taxi operator? Or a notably dangerous one?

Your choice of hotel should be based on personal recommendation. Some experts say you should not let anyone into your room unless you know

who they are, but that can be impractical in a big hotel with many staff. Instead, make sure reception calls you if anyone comes to meet you. And ask housekeeping to inform you when staff are going to clean your room.

If you are mugged, do not be confrontational. It is not worth being hurt for the sake of cash or possessions. Experts usually suggest that you carry a small amount of cash - 'mugger's toll" - that you can hand over without fuss.

Women should take special care when travelling alone, though generally they are better prepared than men because they take personal security more seriously as a matter of routine. Women executives should find out if their botel bar is a hang-out for prostitutes or pimps, and conventional wisdom recommends avoiding ground-floor bedrooms if windows are insecure.

With reasonable care, you are likely to need expensive protection only in the wildest places. But many security experts believe that will



Kevin Costner as a Hollywood bodyguard with Whitney Houston

Bruised at Big Apple's airports

are in such short supply in New York that A airlines could be Such delays could force airforced to curtail flights during lines to cancel flights using reported last week.

The 50 "operational" errors tallied last year by the Federal Administration Aviation included allowing aircraft to get too close to each other or to stray out of their proper air space. The controllers' union and FAA managers are worklonger on the ground when Such delays could force air-

ark airports to prevent holdups there affecting services elsewhere. These three New York airports handle 6.000 take-offs and landings a day. The difficult workload and high cost of living have caused the shortage of regional controllers, union officials said.

Athens cleans up its act

mood last week at the start of a three month ban on cars in its historic centre, Reuter reports. The aim is to reduce air pollution, preserve ancient monu-ments and make living in the Greek capital bearable again. As the ban started, brass bands blared and politicians praised themselves in TV interviews. "This inaugurates a new era which will change the face of Athens and make it a cleaner, more humane and more functional city," Dimitris Avramopoulos, the mayor,

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The experimental ban on cars, motorcycles and taxis from 8am to 8pm covers a 0.7 sq mile area below the Acropo-lis and was the brainchild of the mayor and Costas Laliotis, works minister.

Athens is plagued by gases that threaten its 3.5m inhabitants as well as its classical treasures. In the summer of 1988, an estimated 800 people died of smog-related illness City authorities periodically

warn people to stay indoors. The ban has closed most roads inside the triangle of Mitropoleos, Stadion and Athi-nas streets, covering the main food markets, bourse and old parliament building. Only delivery trucks servicing local shops, a few residents' cars and a new fleet of bright red minibuses - free to the public are allowed.

"It's wonderful. It's now the only place in Athens where life when you cross a street or brace vourself for an insult from a frustrated driver." said Yannis Stathopoulos. He was which will seal off worksites for the new metro, which is help cut traffic and pollution.



nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The Markhamia lotea trees planted by WWF and local villages can be

harvested within five or six years of planting. Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply

other species that are fast-growing and easily replaced. These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to

produce crops over and over again. In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

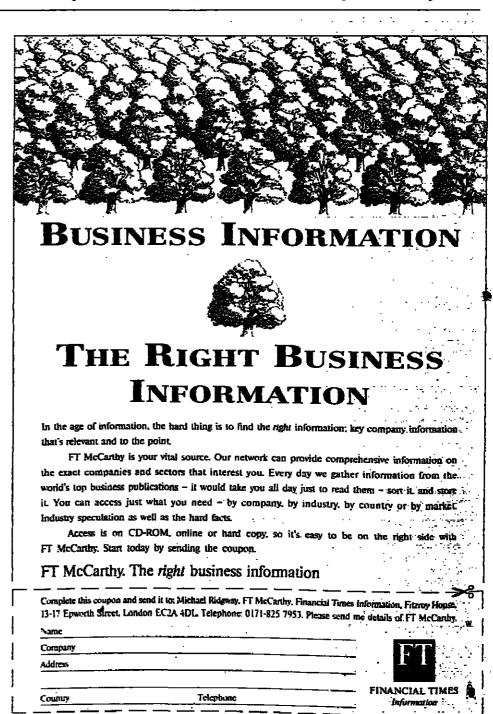
Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.

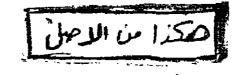


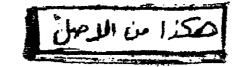
WWF World Wide Fund For Nature

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN GAVE THEM A NURSERY.







MEDIA FUTURES

Time for the UK to network public information



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When the definitive history of open govern-ment is written, 1835 will probably be declared a landmark, for it was in that year, nearly half a century after the foundation of His Majesty's Sta-

tionery Office, that parlia-Jackson mentary papers were first made available to the public. It is depressing to note what little progress has been made since then. A century and a half later, HMSO still

typesets and prints its documents, and sells them by mail-order and to personal callers at a few shops. Only insiders, such as MPs and journalists, receive them for nothing, the public has to pay. Even green papers, the documents issued by governments when they want to bring interested parties into policy debate, are rarely dis-tributed as widely as they should be.

The paradox is that the technology

already exists to give all of us easy access

to public papers. Using the World Wide Web, the 30m-odd users of the Internet can browse through almost 3m different documents, each varying in length from a few short headlines to tens of thousands of words.

They can use software to search for keywords, producing a list of Web pages that mention the topic they are looking for. While reading one document, they can click on a cross-reference and jump instantly to another document - which may be stored on another computer, in another town, or even in another country.

If this sounds baffling, no matter, the

beauty of the Web is that people who use it need not care how it works. The point is that they can find their way around a vast store of information without expertise in computing or librarianship, and for no more than the price of a local call and a subscription to an Internet service, I experienced a taste of this for the first

time last week, in the course of some research on proposals by a US senator for stricter curbs on the electronic transmission of obscene material. Starting at the Web home page of the Library of Congress, I clicked on Thomas, the name of a service that offers information on bills before the US Congress, clicked again to choose the 1994 session, and typed in the

words Exon (the Senator's name).

Ten seconds later, the title of the bill came up. A final click transferred the text verbatim to the computer on my desk. But primary legislation and green papers are only the tip of the governmental iceberg.

Legislative proceedings, parliamentary questions, regulations, press releases, performance statistics of public bodies, tax leaflets, application forms for state benefits, electoral rolls. Companies House records - all these are documents that can be invaluable to businesses, interest groups and private individuals if only they are easily accessible without excessive cost or inconvenience.

Anyone who doubts whether there would be public demand for such a ser-

around 44,000 inquiries each day, a number that would require a small battalion of civil servants and a substantial mail-order operation to process. Even US government agencies use the system, which is not surprising when it can deliver a legislative text more quickly than most people

can scribble a memo requesting a copy. Britain is far behind. The government has a Web page (http://www.open.gov.uk/), but it offers little of substance beyond charter documents, ministerial speeches, the odd press release and the recent G7 communique on the superhighway.

With the honourable exception of the minutes of the monthly meetings between the chancellor of the exchequer and the governor of the Bank of England, much of the material on the government's Web pages is high-grade puffery.

If people are reluctant to read PR hand-

that has been responsible for the deficiencies in the government's Web service. But the price of the computer disc space on which Web information must be stored is low and falling.

At around £1 per megabyte, the civil service could put 1bn pages of documents online for around £1m a year. Since many central government departments are already admirably equipped with net-worked PCs and e-mail, use might be made of existing computer storage, so the price might be lower still.

In any case, the cost of making public papers available electronically would be covered many times by the savings. Civil servants would spend less time sending documents out and answering enquiries, for the public would be able to retrieve what they needed independently.

If people are reluctant to read PR hand-outs pushed through their letterboxes, US on ways in which technology can

vice need only look at the usage statistics they are even less likely to stay up at for the Thomas service (http: //thomas.loc.gov/). Its computer deals with One might think that it is lack of funds that debate is only just beginning. The culture of secrecy in British governance and the vested interests that hinder its reform - will mean that progress is slow. British politicians and civil servants seem to believe that it is easier to defend goveroment policy when its opponents are starved of information.

And a host of professionals – press offi-cers, lobbyists, patent agents, company search specialists, planning experts, regu-latory lawyers – sees risks in open government if it allows clients to bypass

With luck, both will realise in time that they are wrong that the free electronic flow of public information will promote better government and provide a better livelihood for professionals who specialise in public policy. Meantime, users of the Web who want access to British public documents must be patient. t.jackson@pop3.demon.co.uk

How long now for dead trees smeared with ink?

Via e-mail, Stephen McGookin interviews an authority on online newspapers

he world's newspa- 200 online newspaper services pers are leaping into cyberspace. From Aftonbladet in Sweden to Weekly Mail in South Africa to the Los Angeles Times or Hartford Courant in the US, newspapers are hurtling along the infobahn at such speed that it is hard keeping track of them. However, one man who knows, almost by the hour, which publications are heading fastest towards the new electronic frontier is Steve Outing, founder of Planetary News of

El Cerrito, California. For the past year, his com-pany has been using the Internet to create a database of online newspapers throughout the world (http://marketplace.com/ e-papers_list.www/ e-papers.home.page.html), as well as providing a consulting service for publishers about to take their first step into the electronic arena. Outing is also the author of the 1995 Online Newspaper Report, a hard-copy guide to setting up such a ser-vice and widely seen as an indispensable tool for anyone

in the business. While there are other excelresources - for example, Newslink (http://www.news-link.org/newslink) or John Makulowich's journalism list and impressive array of links to other sites (http:// y www.clark.net/pub/journalism/ verbwork.html) - Steve Outing has established himself as an authority on the subject largely by virtue of the two highly active internet discussion lists he set up in February last year: online-news and online-newspapers.

At present he tracks around

week. "At the end of 1993 there were only about 20 newspaper online services. Just about everyone in the newspaper industry is excited about the possibilities of publishing online – from big metros to community papers," he says. He guesses that there could be between 1,000 and 2,000 newspapers operating such services But the herd instinct is at

- double the number at the

end of 1994 - and is hearing of

several new additions each

work at present, he believes, with some publishers rushing to establish themselves electronically simply because their competitors are doing so, and because it is relatively cheap and easy to set up on the World Wide Web - the rapidly growing graphics-based side of "I would hope publishers

USA Today comes to the screen

USA Today, America's only national daily newspaper, yesterday took its distinctively snappy, news-nugget approach online, writes Stephen

McGookin. The move comes at a time lent online journalism when all hard-copy US newspapers have been affected by rising newsprint costs and a available for news rather than

> other content. The new USA Today service is an extension of its existing electronic offering, the Sports Center, and builds on the heavy demand among mostly male online users for frequently updated sports information. It will also provide at extra cost - a variant on widely popular "fantasy base-

enter into this new medium not as a defensive move, but with a realisation that online represents the beginning of a major shift in the publishing industry. Networked comput-ing technology allows publishers to think in entirely different ways, to create very different products, to experiment. So many newspaper pub-lishers have operated the same old way for many decades. Now comes an opportunity to build a new business model. They need to ask if their organisation has the commitment to

break out of the mould," says

Outing. The development of the online newspaper industry in the immediate future depends fundamentally on whether news providers can work out how to charge for their services and achieve economic viability.

Most web-based newspaper

The online service will be available to subscribers dialling in through the Compu-Serve network.

While USA Today online will use Web technology, and its users will be able to visit other Web sites, the electronic version of the paper will not be accessible to non-subscribing

Web access. Subscribers will pay \$14.95 a month, which gives them three hours' usage. Each additional online hour will cost \$3,95.

While the other big online access providers, Prodigy and America Online, cost less per month, USA Today is optimistic that its product will prove competitive in a fast growing

products are free, but have plans to begin charging sooner rather than later. Britain's Electronic Telegraph, for example, requires a reader registration as a prelude to a charge based system, while the San Jose Mercury News, regarded as a pioneer in the online field,

is set to impose an access fee. Even a moderate monthly charge for reading a web-based publication ~ on top of the subscriber's Internet access costs would probably be enough to deter casual browsers, with the result that each service will end up attracting mainly local users. Steve Outing believes such a result could benefit newspapers which also offer Internet access in their local markets. "They pull in access fees over the short term, don't charge a fee to view the content and slowly are building online advertising. When the online ads increase to a level

capable of supporting the services, the paper will have less reliance on making money from selling Internet access." It is also in the newspapers' interest, he says, to create online services in which they provide an "electronic town hall" for their subscribers to meet. "Any newspaper, big or small, can succeed if it can position itself to be the No 1 online information provider in

No publishers are making serious money online at present. But in the long term, he says, newspapers have an opportunity to turn their online services into profitable ventures, and will do so not by receiving subscriber fees but in three ways: first, by selling advertising or sponsorships; second, receiving a commission based on online transactions that readers conduct with

advertisers; third, charging for premium services such as access to their archives or providing personalised electronic clippings services. "For the foreseeable future," says Outing, "newspapers will be producing online services that supplement the print

products. Or, at least, that will be their intention. I think a small but growing group of people - especially young people who went through college with Internet access as a way of life - will begin relying on these services rather than the printed paper for news. This is not going to be a large group until we have something better than today's PC screens on which to view online ser-

He says that the arrival of "robust, magazine-size digital tablets" might persuade large numbers of people to give up the "dead-trees-smeared-withink" versions of their newspapers. As far as he is concerned, though, such a breakthrough won't happen this decade. The 1995 Online Newspaper Report: Jupiter Communica-tions, New York, Tel: (212) 941



「FTジャパンクラブ♣アニュアル・リポート・サービス」

FT JAPAN CLUB

An exclusive deal for top Japanese Companies

IBM lifts Internet services

By Tom Foremski

in a bid to become a significant provider of Internet services to business, IBM plans to more than double the number of local Internet access points on its global data communications network and offer World Wide Web publishing services.
The IBM Global Network will

expand from 177 Internet gateways in 21 countries to about 450 local access points in 40 countries by the end of this year. The network currently has about 25,000 business customers, representing about John Patrick, vice-president

of IBM Internet Applications, said the group's goal is to provide high-speed communications links based on asynchronous transfer mode (ATM) technology that can provide communications speeds of billions of bits per second. "If you think of a 9,600 haud modem as a lin garden hose delivering information, with ATM we can build an information pipeline 27ft in diameter."

Faster communications speeds will allow for a greater range of services mixing text, video, audio and graphics mformation.

As part of its internet expansion plans, IBM also said it will shift the Prodigy consumer online service to a network of World Wide Web servers, allowing it to be accessed by anyone connected

to the Internet. It also said it has begun to provide information about next rear's summer Olympic Games in Atlanta to Internet users. It will provide real-time information on results during the Olympic competition (http:/ imen atlanta olympics org/).

Sofware to transform the global web

Advances in Internet software are moving at hyperspeed. A rush of new programs promises to transform the global web of computer networks into a true multimedia communications channel with real-time sound and three-dimensional animation as well as video clips, text and graphics.

Unlike the experimental multimedia Internet transmissions that are currently accessible only by a small minority of users with high-speed data transmission links and powerful workstations, this new generation of software is geared to the personal computer user with a standard telephone line hook-up to the Internet.

WebSpace, from Silicon Graphics, will bring threedimensional graphics to the World Wide Web, the fastest growing part of the Internet. Users of the program, which works in conjunction with popular Web browsers such as Netscape and Mosaic, will be able to navigate through "virtual worlds" - 3D cities, museums or art galleries, houses or hotels. Someone choosing a holiday destination, for example, might take an online tour. of a resort, checking out the swimming pool, choosing a room by gazing out of the window to study the view, or read-

ing the restaurant menu. The software is expected to be used to create electronic shopping mails where customers can wander around looking at merchandise, move closer to examine products of interest and look at them from every

Beta versions of WebSpace will be available free on the www by the end of this month. Silicon Graphics' version of the software will run only on its high performance workstations, but Template Graphics Software will offer versions for use on PCs. Apple Macintosh and other workstations (http://www.sgi.com)

Hot Java! from Sun Microsystems is a new type of Web browser. Rather than simply transferring static pages of text and graphics to a user's computer, it also downloads miniapplications programs, or "applets". Using Sun's Java programing language, Web site producers can create their own special purpose programs to greatly enhance the capabilities of the Web, while maintaining compatibility with the standards that have fueled its growth.

Sun demonstrates, for example, a financial planning information site that features a moving share price ticker across the top of the screen, while also tracking the performance of selected stocks. Another possible application might be an up-to-the-minute report on sports results. But the possibilities are as broad as the ingenuity of Web site programers will allow. The Hot Java! browser will give the Web capabilities similar to those of a CD-Rom, but with live data updates and interac-

Versions of the Hot Java! browser for use with Microsoft's Windows 95 and the Apple Macintosh are scheduled for release in June, via the Internet, free from Sun's Java site (http://java.sun.com/). RealAudio, from Progressive Network, a Microsoft spin-off

company, works with existing

Web browsers to provide a

much improved method of

For Internet users accessing the Internet from PCs with standard modems, sound transmissions are today little more than a novelty. It takes about three minutes, for example, to download President Bill Clin-ton's 24-second "Welcome to the Whitehouse" message, and nearly a minute to wait for the four-second soundbite of Socks, the White House cat, meowing (http://www.whitehouse.gov/). RealAudio eliminates the downloading delay, enabling Internet users with multimedia PCs to play back audio in real time, as easily as using a standard tape recorder. It creates the possibility of "audio-on-demand" via the Internet, providing Internet publishers and marketers with a new media type to add to their Web sites. Internet users can look forward to playing music and lis-tening to recorded radio programmes. In turn, Progressive Network has announced three products: the RealAudio Player program for consumers, the Real Audio Studio for Web site content creators, and RealAudio Server for online publishers. Pre-release versions of the programs are now available free on a limited basis. (http:// punn realaudio.com). QuickTime Online, from

Apple Computer, promises music videos over the Internet. To play back the interactive music files, PC users will need Apple's QuickTime program, which comes in different versions for the Macintosh and PCs running the Windows operating system. Apple is offering the programs for sale online. Downloading videos from the Internet requires patience. Expect to wait nearly 10 minutes for a less-than-twominute QuickTime video (http:/

transmitting voice and music (quicktime.apple.com).

クラブ・マークで インベスター・リレーション活動を

フィナンシャル・タイムズ (以下FT) では、日本企業のイ ンペスター・リレーションの活動を促進するため、PT紙面 "World Stock Markets" 頁の日本株式市場側に網羅されてい る日本企業のみを対象に、アニュアル・リポート・サービス

『FT ジャペン クラブ』加入に契約された日本企案には、 ♣ 印(クラブ・マーク)を配入して、色社との差別化を図り、 企業メンバーのアニュアル・リポートを希望するF丁誌者に 配布する手配を、FTが責任を持って代行します。メンパー

幸 F Tはメンパー企業のアニュアル・リポートを希望す人達 に24時間以内に届ける手配をする。

妻 メンバー企業のアニュアル・リポートに対する現状及び、

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- ≢ FTは、メンパー企業全体をリストした告示広告を随時行 い、本サービスの効果的な運営を図る。
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『FT ジャパン クラブ 加入に関するお問い合わせ、お申し 込みは下記まで御連絡下さい。

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- * The FT will promote the annual report service regularly in the
- Each member company will be given a 1/20 page space in the FT free of charge to promote their corporate profile.

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The FT Japan Club has been set up to promote investor

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Membership will be on a first come, first served basis. Names

of the companies who have joined the FT Japan Club will be

annotated by the ace of # clubs in the column of Japanese

The range of benefits which members companies emoy include:

★ FT will send the reports within 24 hours to people who have

be sent on request to prospective investors.

Each member company will send copies of their annual reports to FT Japan Ltd. who in turn will despatch the reports to London.

For more details including the membership fee, please telephone or

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Unsinkable **Dennis** Conner

San Diego Yacht Club bends the rules for Stars and Stripes

rrespective of whether Dennis Conner goes on to win his fourth America's Cup, he has probably already pulled off his greatest victory. Ten days ago he was

knocked out of the defender trials at the semi-final stage, victim of keel failure and a slow boat. But then two things happened. Conner was invited back into the regatta and his modestly re-vamped yacht started winning.
Is Conner genuinely unsinka-

ble, or are we watching the kind of legerdemain for which the Cup has long been famous? After all, in the late 19th century Lord Dunraven's accusation that the New York Yacht Club were bending the rules was sufficient provocation to cause the virtual cessation of diplomatic relations between Britain and the US.

Certainly it helps that Conner is playing on his home turf. San Diego is a world away from the stiff correctness of Newport, Rhode Island, and this is the great helmsman's backyard. He was born the son of a commercial fisherman and still occasionally makes play of the fact that he was a poor boy hanging around the vacht club and in his twenties before he could afford to buy a boat of his own.

Everyone was amazed when San Diego Yacht Club tore up the rule book and allowed a beaten semi-finalist back into the fray. Conner professed delighted amazement but few were convinced. A lifetime of favours owed and returned lay behind this benevolent gesture. When they announced the extraordinary changes to the format for the finals. America's '95 officials were

The San Diego Yacht Club can agree to do it a different way than they started out,"



WHEATLEY

asserted Chuck Nichols, president of AC '95. "The America's Cup is not like the Super Bowl. We have a duty to get the strongest defender to the start line to beat off a foreign chal

The race three days ago between Stars & Stripes and Young America was a convincing vindication of the yacht club's new position. The two yachts were never more than about 50 yards apart around an 18.5-mile course. Conner won a nail-biting downwind finish, with the two yachts coming to the line on opposite gybes, separated by just one second.

Although the veteran skipper was aboard, as always, his protegé, Paul Cayard, helmed the boat for the entire race. Normally Cayard will start the boat and steer on the upwind legs. Conner taking over for the spinnaker runs. "We didn't plan for me to steer the whole way but it didn't seem fair to hand off the wheel in conditions that needed total concentration," Cayard commented later. "These boats are very tough to steer.

For the past three months Cayard's performance in the 10 minutes of tight, aggressive pre-start jockeying has been crucial in keeping Stars & Stripes in the war. In the fickle



Mighty Mary trails Young America in the defender finals off San Diego last Friday

breezes off San Diego it is vital to choose the side of the course likely to benefit from wind shifts. That means keeping the other guys off it.

The starts are like musical chairs, with two 80ft boats and one chair. "Paul's been able to start us exactly where I tell him all year, and that takes a great deal more talent than most people can understand," praised Tom Whidden, tactician on Stars & Stripes and Conner's closest lieutenant for over 15 years.

Onboard television cameras broadcasting the races live on the ESPN cable TV network show the three men to have a relaxed, humorous and totally focused relationship. Cayard is a newcomer to the Conner camp, having joined last December after a fruitless two years trying to raise funds for an Italian campaign.

From 1989 to 1992 he skippered the Il Moro team for the late Raul Gardini. Before Christmas he seemed more resigned than enthusiastic

about signing up with Stars & Stripes. "I don't know what role, if any, I'll have on the yacht but long-term it seems better to be in the Cup than out of it," he said. Since then he has seemed rejuvenated. trusted by Connex (with whom he was never previously close) in a more hands-on role than he could have imagined.

lthough he can be prickly and ungracious with public and opponents, it is a sign of the huge loyalty Conner generates within his crews that he can bring a star like Cayard into the boat without creating resentment. "Dennis is a great manager as well as one of the world's greatest sailors," says Whidden. "He knows how to add to the programme without destabilising anything. We're having a lot of fun out there. Morale is up."

Of course, Conner wouldn't be the competitor he is if the coup of getting back into the

regatta didn't have the bonus of destablising his most likely opposition in the final, Team New Zealand, "People are driving trucks through the rules and the international jury doesn't seem to care," fumen Peter Blake, the head Kiwi. "it seems like you can get away with absolutely anything it. this regatta. We might as well send the jury home, since they're no use at all."

Blake argues that the constant re-writing of the Cup regulations, and compromise solutions based on expediency rather than the letter of sailing law, is demeaning to the Cup. An event which ought to be the sport's pinnacle is being unfairly rearranged.

"We thought there were going to be two boats in the defender final, now there are three. Can we even be sure that we'll be racing the winner?" mused an angry Blake. One thing Blake can be certain of is that Dennis Conner does not want him to be sure of

Trust the Trust

aster is when it all begins. The ropes go up, the druggers (floor coverings) go down, and kettles are roining all over the land It is the start of the country house visiting season. This year there is a special edge to everything because the great-est country house impresario in the business, the National Trust, is celebrating its 100th

There is real cause for celebration. The trust is an enormous success. There is something perfect about those two words, national and trust: put together, they have become Britain's most successful charity. Wealthy widows and widowers all over the kingdom are ready to inscribe those two words in their wills. Nor have families needed all that much persuasion to hand over their entire patrimony to the gentlemen from the Tist; they even throw in enough money to cover running costs - for ever. Even 2m members of the public pay up every year to become mem-bers. We trust the trust.

For the last 100 years, when everything else has been transformed by the 20th century hurricane of change, the National Trust has quietly and diligently maintained more than land and houses it has nurtured the nation's soul. Its founders knew that there were values in Britain worth conserving, values that were almost subliminal because they seemed to represent a shared sense of order rooted in the land.

There is still a feeling at the trust that the world prior to 1914 was a better place. Hierarchies were understood; God was more than likely an Englishman. It is a feeling that a lot of people share but are nervous about articulating. It is a shared understandmg, almost an instinct, that many will feel this year as they stand in the well-kept park of a great country house with everything in its place and as it should be, thanks to the National Trust

Rightly, this view of the trust could be seen as verging on sentiment. There is a danger of sounding like the prime minister struggling to proColin Amery looks at the guardian of Britain's architectural soul

claim his affection for England as the land of cheerful cricketers and warm beer. The founders of the National Trust had a more vital view. When Octavia Hill. Hardwicke Rawnsley and Robert Hunter created the trust a century ago they were inspired by John Ruskin shouting out for the preserva-

tion of beauty and salvation

through art.

Their early actions show that they had a breadth of vision way beyond the preservation of a feudal status quo: They did not acquire country houses at first. There was Dinas Oleu, saved for the beauty of its coast and countryside; the little Clergy House at Alfriston, for its palpable sense of age and local history; Wicken Fen, to conserve its particular natural life. Houses came later. Barrington Court in Somerset was almost the first but I doubt that it was seen then as the forerunner of the string of . great houses that war and taxation were to push into the

inevitably, as the trust has grown it has changed, and size has its drawbacks. But bureaucracy is something to be resisted and the presence of a large workforce of volunteers is a way of saving the trust from official ossification. These volunteers sit on committees at local and national level and many of them do more than deliberate. There are guides and conservators. needlewomen and gardeners, and the youth of the acorn camps. They are as much the National Trust as anyone at head office in London. If there are drawbacks to

protective arms of the trust.

size, there are dangers in constant expansion. I think Ruskin would be worried that the trust's properties could become too uniform. There is a sense of sameness developing in the trust, not dissimilar to the uniformity of Marks and Spencer's outlets. The

belief in quality, and there is something comforting in finding an identical M&S in Aberdeen and Truro. But I do not want that feeling when I visit Hardwicke and Saltram I think the uniformity

within the National Trust comes from meticulous organisation. A visit to a trust property is in danger of becoming a programmed experience. Visitor routes are planned from car park to shop. It is all very discreet and ordered and you can be sure that the "home made" teas will be as evenly good wherever you go.

What can easily be lost when an unlived in house becomes a show place is a sense of casualness, of accidental visual pleasures, of the muddle of farms and animals. No National Trust conserva-tor can let that sense of ease pervade a house any-more and it is a loss. It is to do with real life, not conservation: knowing when to leave things alone and when to let the marks of time show. It is also to do with not making the past something to be commercialised or sentimental.

100th birthday, a gentle warning about the dangers of sanitising the past may be in order. But this is not to detract from the almost unbelievable achievements of the century. We must bless the National Trust for the salvation of the coastline which it has encouraged and carried out through its Enterprise Neptune campaign. And I happen to think that the trust is perfectly placed to campaign in the next century. It is old enough not to be nervous; it speaks for the heart of the nation. In the next 100 years, as it guards the perfection of its landscapes and houses, it should look at the villages, towns and cities of the king-dom too. To continue to follow Ruskin means that the trust must continue to broaden its beliefs.

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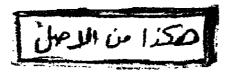
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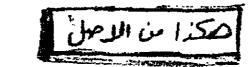
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LONDON On Wednesday the award-winning Shared Experience stage version of "The Mill on the Floss" comes to the Lyric Hammersmith.

town, the home of Volkswagen, has recently established a niche in the art world thanks to its splendid new museum, which has a well-funded programme of exhibitions. The latest is the first European showing of "The Italian Metamorphosis 1943-68", opening on Helen Meckler and Saturday, Originally mounted by the Guggenheim in New York, this survey of Italian postwar arts includes more than 1,000 objects representing painting

WOLFSBURG

This north German

LONDON Papa Wemba (right), the Zairean singer who combines Parisian left bank chic with Afro rhythms, hosts a dance party on the on Friday, In a rare flash of inspiration, the ballroom of the Royal Festival Hall - the area in

front of the bar

usually used as

space - is to be

opened up for late

an exhibition

night dancing

VERONA When Vivaldi was asked to write an opera for the inauguration of Verona's magnificent Teatro Filarmonico in 1732, he chose a libretto by Scipione Maffei about a faithful nymph - "La Fida Ninfa", On Friday the same

theatre presents the work's first modern revival, conducted by American baroque specialist Alan Curtis and directed by Pier`Alli. This is likely to be one of the highlights of the Italian opera season.

COPENHAGEN The summer concert season at Tivoli Gardens begins on Thursday with a popular symphony programme, and September with per week. Highlights in the opening month

continues until midthree or four events include a recital by lvo Pogorelich and Britten's War Requiem by the Berlin Symphony Radio Chorus under Michael

VIENNA The Musikverein has organised a series of ncerts on the theme of "Persecution and Reconciliation", focusing on music by Bartok, Schoenberg and other persecuted composers. Tonight's opening programme is played by the **Budapest Festival** Orchestra under Ivan Fischer, with piano soloist Andras Schiff. Other artists appearing over the next four weeks include Nikolaus Harnoncourt. Yehudi Menuhin,

Ruggero Raimondi and

The West End comes to the Wells

or well over a decade one of after the Christmas panto and rethe recurring performances at Sadler's Wells in north London featured a pleading personality asking the audience to give generously towards creating a new stage for the theatre. By some quirk of history, London's leading dance house had a pint sized stage which propelled expansive dancers straight into the pit.

The appeals never succeeded and in 1993 it looked as if the tiny stage would disappear, with the theatre, into oblivion. Sadler's Wells lacked a role - and friends. The Arts Council was hostile, Islington was poor, rich patrons regarded it as occupying the wrong side of the tracks.

As a receiving house, dependent on bookings, Sadler's Wells occasionally gave exposure to some of the more meretricious of foreign dance companies, to vainglorious theatrical ventures. Performance was patchy; the image muddy. The venue which had given birth to the two Royal Ballet companies and the ENO was almost £500,000 in debt and sinking fast.

In January the bulldozers move in: not to obliterate Sadler's Wells for ever but to create the space for a brand new theatre. In less than three years Sadler's Wells has moved from hopeless case to key player in the future plans for the lyric theatre in London and the UK.

Sadler's Wells was rescued from oblivion largely by Clive Priestley, chairman of the London Arts Board, who found some cash to tide things over. He then persuaded lan Albery from the West End to take over as chief executive. Albery has cut costs; boosted income from bars, merchandise, etc; and introduced new clients, most notably an annual pantomime. The deficit is down to \$200,000. But the real salvation of Sadler's Wells is the National Lottery. It will pay for most of the

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£28.9m needed to build a new Wells. If the lottery is providing the cash necessity is offering the excuse. The Arts Council requires a new lyric. theatre in London, and fast. The plan is that Sadler's Wells will close

open at the end of 1997 - in time to welcome the singers and dancers of Covent Garden who will need a temporary home while the Royal Opera House gets its lottery funded over-

In effect the new theatre will welcome back the ghosts of the artists conjured up by Lilian Baylis in the 1920s when she rebuilt Sadler's Wells. These performers went on to found our national dance and opera

It is a romantic story, but there are problems. The Arts Council lottery board is adamant that any recipient of its largesse shows its mettle by raising some matching

The Arts Council needs a new lyric theatre in London, and fast, writes Antony Thorncroft

money. Sadler's Wells must quickly deliver almost E8m through its own efforts. In the event, so urgent is the need to start work on the new venue that in May it is likely that the Arts Council will approve some lottery money to pay for a feasibility study and the waggon will roll.

Another obstacle is that Ian Albery is not prepared to be walked over by the Royal Opera House. If the price of lottery money is giving Covent Garden's companies termorary accommodation, he will allow the Royal Opera and Ballet short seasons at Sadler's Wells for up to 30 weeks a year. But he will keep control of the theatre, and during its own rebuilding he anticipates maintaining contact with the regular visiting companies by renting a West End theatre for them.

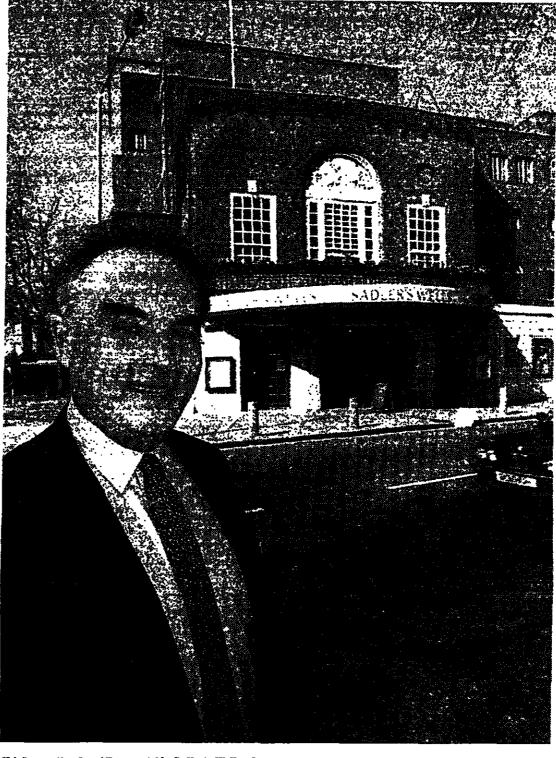
It is ironic that, after years of being put down by the Arts Council, Sadler's Wells should suddenly emerge as a favourite son. And not only as a temporary home for

Covent Garden - perhaps the ENO as well. The new Sadler's Wells neatly solves the perennial row over a national dance house. Albery maintains that his new flexible theatre, which can seat 1,000 or 1,600, will not be such a house; but it will be the centrepiece of a handful of venues which will service the demand for dance - the Coliseum will give up opera for around 12 weeks each year and welcome big companies commanding 2,000 plus audiences; The Place and Riverside will cope, as now, with smaller troupes. And Sadler's Wells will the continue to host the mainstream. Perhaps, Albery muses, around the year 2005, if the dance audience merits it, a new, purpose built, dance theatre may emerge.

In the meantime he fusses over the designs for the new Wells. The original plans were savaged by English Heritage, perhaps irritated that a listed building will disappear. The new theatre is an impressive mix of terraced Georgian pastiche to suit the neighbourhood, and a striking wall of glass at the entrance, which can be switched instantly from transparent to opaque. The glass can be coloured, so, if a flamenco group is appearing, the front of the theatre will glow red; if Lindsay Kemp, pink, etc.

Passers-by will see art works in the foyer and Albery has plans to suspend works of art 50ft wide over the audience, visual tasters of the spectacles to follow on stage. The ceilings and walls of the auditorium will be mobile and also able to change colour at a switch. The stage, of course, will be enormous. with perfect sight lines. Albery himself turns in a good

performance - but then he has a background as a West End showman. What makes all this likely is that it fits in with the broader plans of the Arts Council which like the London Arts Board, is making cooing noises about Sadler's Wells. That is the joy of lottery funding if the will is there it can turn every-



thing, even Sadler's Wells, into Chief executive Ian Albery outside Sadler's Wells, the beleaguered theatre which he hopes to turn from hopeless case to key player with the help of lottery cash

Opera-singers - even great tenors -

do not belong in football stadiums. It is always a joy to bear Luciano Pavarotti at Covent Garden, a middle-sized opera-house by international standards, and meet the voice as nature intended, rather than via microphones and sound-

Not that Pavarotti has much need of loudspeakers. How this voice projects! Although he is not classed as a heavy Italian tenor, Pavarotti can still seem to produce more volume than larger voices standing next to him (I recall sitting in the back row of the amphitheatre when he came to sing in Aida and think-

Luciano Pavarotti: Un ballo in maschera

ing he sounded a couple of feet away). Even with his 60th birthday coming up, the voice is as glorious as ever and moves from note to note with a liquid elegance that

few others try to equal. Over the years Verdi's Un ballo in maschera has been one of the operas he has kept at his side, not just because the music lies well for him, but also because audiences want to see him in an opera where the tenor holds centre stage. Pavarotti has sung it at the Royal Opera House once a decade; in 1976, fresh, bright-eyed, full of bonhomie; in 1981, more serious and tragic (a fraught revival, when he was

paired with Caballé). The 1995 Pavarotti is still vocally in his prime, but has decided he wants to make Sweden's Gustavus III more of a character than he did before. Alongside phrases which are carefully shaped (a fine last aria despite a frog in his throat) are others where he has become cavalier about the notes, putting the

general, Pavarotti gives the impression of enjoying himself hugely on stage, compensating for a lack of mobility by acting away to his heart's content on the spot.

Faced with this larger-than-life figure swathed in voluminous cloaks of varied bues, the other principals seem to have taken fright and only dared to creep gingerly towards the limelight when the tenor was not around. Deborah

music across with the vocal equiva-lent of a characterful flourish. In made no impression at all until the last act, when she started to sing with more confidence; but even then her well-schooled, bright, American soprano lacked passion and involvement. Giorgio Zancanaro's Anckarstrom was a disappointment, devoid of personality, lackhistre of voice, despite trying to deliver a knock-out punch in his last-act aria.

Florence Quivar played Madame Arvidson without melodrama, but

it was left to Lillian Watson's perky Oscar, eyes and top notes a-twinkle, to remind us that these should be five roles with which top international singers cannot go wrong. Edward Downes, soon to spearhead the Royal Opera's Verdi festival, has become a more idiomatic Verdi conductor than some young native Italians these days. On May I the cast will be decamping to give a concert performance in the Royal Albert Hall - not quite a football stadium, though probably as close as central London can

Richard Fairman

Theatre in London Our Boys

ny one of the injured soldiers in Our Boys. Jonathan Lewis's superbly written, very funny play about life in a military hospital, could be the subject of a tragedy. There is Keith, the Orangeman whose RUC father was blown away by a gunman, but who joined the army "because it was a job" and who now suffers from a mysterious dead leg and a bitter attitude; there is Parry, the soldier who lost his toes to frostbite after following incompetent orders, but is so scared of being thrown out onto "civvy street" that he is prepared to compromise his honour and his mates to stay in the army: there is lan, the squaddie shot in the head in Belfast and, when we first see him, pathetically incapacitated in a wheelchair.

But Lewis's intelligent play, now at the Donmar Warehouse, works by inversion and springs clever surprises. His play is fuelled by fury at system that demands complete loyalty, but spits people out when they are maimed by their duty, and that gives inadequate psychiatric support to soldiers severely tranmatised by war. Yet, where you expect sorrow, he gives you comedy, and where you expect didacticism, he employs neat plot twists to make his points.

Much of the play is taken up with amiable humour and laddish banter, and not a great deal really happens. A potential officer moves into the hospital bay (presumably the Lewis figure, since the play is based on his own experience), raising the spectre of "us and them". The lads play a cruel prank on one Soldier with romantic illusions. A birthday party for lan goes wrong when they give him a stupidly inappropriate present. And an inoffensive but rule-breaking drinking game provokes a crisis that reveals the desperation of one character. nong the witticisms a

comic carry on, there are some terribly poignant scenes: few would forget the heartbreaking sight of the strapping Ian cramming birthday cake clumsily into his mouth, like a toddler (a wonderful performance from Jake Wood). But - and this is Lewis's most telling inversion - Ian, the most obvious physical focus for our sympathy, is not the most damaged man.

It is Joe, the charming, boyish, confident leader of the bunch, who seems to be physically least maimed, who is really scarred for life. A horseguard injured in the Hyde Park bomb, Joe conceals a deep psychological wound beneath his bonhomie. Lloyd Owen's excellent performance brings off beautifully the play's change of gear at the end, when Joe finally reveals his pain and describes, with terrible vividness, the trauma of witnessing his colleague's appalling death. This, the play's furious sting in the tail, is skilfully engi-

Sarah Hemming

INTERNATIONAL

BERLIN

Aites Museum Tel: (030) 203 55 0 Munch and Germany: exhibition of early works by Norwegian artist Edvard Munch and German artists that were influenced by him; to Apr

Deutsches Historische Tel: (030) 215 020

 Art from the GDR 1949-1990: exhibition that looks at politically commissioned art in the old German Democratic Republic; to Apr 18 OPERA/BALLET Deutsche Oper Tel: (030) 34384-01

 Carmen, Flamenco: guest performance by the Ballet Teatro Espanol di Rafael Aguilar, 8pm; Apr 19, 20, 21, 22

 Onegin: music by Tchaikovsky. Premiere at this venue. choreographed by John Cranko, produced by Reid Anderson and Jane Bourne; 7.30pm; Apr 18

■ FRANKFURT OPERA/BALLET Atte Oper Tel: (069) 1340 400

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 Grāfin Mariza: by Kálmán. Premiere of the Budapest Opera Theatre production; 8pm; to Apr 22

■ LONDON

CONCERTS Rarbican Tel: (0171) 638 8891 The orchestra of the Royal Opera House: with soprano Angela Gheorghiu. Christian Thielemann conducts Wagner, Mozart and Strauss: 7.30pm; Apr 24 Queen Elizabeth Hall Tel: (0171)

928 8800 • The London Philharmonic: with the Hilliard Ensemble and the London Philharmonic Choir. Roger Nomington conducts Part, 7.30pm;

Royal Festival Hall Tel: (0171) 928

8800 Lazar Berman: planist plays Beethoven, Chopin, Janaček and Liszt; 3.45pm; Apr 23 Royal Philharmonic Orchestra: Yuri Temirkanov conducts Shostakovich's "Symphony No.1" and Tchaikovsky's "Symphony" No.5"; 7:30pm; Apr 22 • The London Philharmonic: a

concert performance of Gilbert and Sullivan's "loianthe". With conductor Roger Nomington and Includes soloists Alison Hagley and Sarah Walker: 7.30pm; Apr 18

 Yakov Kreizberg: conducts the **Bournemouth Symphony Orchestra** and pianist John Lill to play Debussy, Stravinsky, Krenek and Beethoven; 7.30pm; Apr 20

GALLERIES British Museum Tel: (0171) 636

Byzantium: treasures of Byzantine art and culture from

British collections; to Apr 23 (not

Hayward Tel: (0171) 261 0127 Yves Klein: more than 110 works conveying the full range of his output from paintings and sculpture to installations, events, architectural schemes to stage and film scenarios; to Apr 23

OPERA/BALLET English National Opera Tel: (0171)

632 8300 Don Giovanni: a new production of Mozart's opera. House debuts for director Guy Joosten and conductor Markus Stenz; 7pm; Apr 20, 22 Royal Opera House Tel: (0171) 304

 Peter Grimes: by Britten. Directed by Elijah Moshinsky and conducted by Edward Downes; 7.30pm; Apr 19,

● The Prince of the Pagodas: by Britten. A Royal Ballet production choreographed by Kenneth MacMillan opens a Benjamin Britten "mini festival" at the Royal Opera; 7.30pm; Apr 20

■ NEW YORK

CONCERTS Alice Tully Hall Tel: (212) 875 5050 Briggite Fassbaender: mezzo-soprano with pianist Jean-Yves Thibaudèt plays Mahler, Reimann, Liszt, Mihaud and Weilt; 8pm; Apr 23 (2.30pm)

 New York Philharmonic: with conductor/harpsichordist Leonard Slatkin and mezzo-soprano Frederica von Stade plays Poulenc, Debussy, Argento and Copland; 8pm; Apr 20, 21 (2.30pm) Carnegie Haff Tel: (212) 247 7800 Jessve Norman: soorano in her

only New York recital of the season;

 London Symphony Orchestra: with violinist Anne-Sophie Mutter and soprano Laura Aikin. Pierre Boulez conducts Ravel, Webern, Berg and Boulez; 8pm; Apr 22 London Symphony Orchestra: with soprano Maria Ewing. Pierre Boulez conducts Boulez, Mes and Stravinsky; 3pm; Apr 23 San Francisco Symphony Orchestra: Herbert Blomstedt

conducts Nielsen, Sibelius and Strauss; 8pm; Apr 19 San Francisco Symphony Orchestra: with pianist Peter Serkin. Herbert Blomstedt conducts Beethoven and Schubert; 8pm; Apr

GALLERIES

Metropolitan Nadar: the first major survey of photographs by Felix Tournachon Nadar (1820-1910), the celebrated portraitist of mid-19th century Parls. The exhibition comprises of approximately 100 vintage prints; to

Museum of Modern Art Tel: (212) 708 9480

 Heien Chadwick: Bad Blooms: the English artist's most recent photographic series comprising of 13 large photographs of flowers in a variety of viscous liquids; to Jul 1

OPERA/BALLET

Metropolitan Tel: (212) 362 6000 Parsifal: by Wagner. Produced by Otto Schenk, conducted by James Levine: 6.45pm; Apr 19, 22 (12.00pm)

 The Ghosts of Versalles: by Corigliano, Produced by Colin Graham, conducted by James

Levine; 8pm; Apr 18, 21

PARIS

CONCERTS Châtelet Tel: (1) 40 28 28 40 Orchestra of the Deutsche Oper Berlin: with pianist Elena Bashkirova, soprano Alessandra Marc and mezzo-soprano Uta Priew. Daniel Barenboim conducts Beethoven's "9th Symphony"; 8pm; Apr 21 Champs Elysées Tel: (1) 49 52 50

 National Orchestra of France: with violinist Sarah Chang and conductor Charles Dutoit plays Ravel, Lalo and Stravinsky, 8.30pm; Apr 20

Salle Pleyel Tel: (1) 45 63 88 73 Radio France Philharmonic Orchestra: with soprano Birgit Remmert, and bass Bryn Terfel. Richard Hickox conducts Mendelssohn; 8.30pm; Apr 21

GALLERIES Centre Georges Pompidou Tel: (1) 42 77 12 33

 Constantin Brancusi: first French retrospective of the Romanian born sculptor and painter who spent 50 years in France. The show offers a chronological and thematic look at 103 sculptures, 38 drawings and 55 photographs; to Aug 21

OPERA/BALLET

Opera National de Paris, Bastille Tel: (1) 47 42 57 50 Iphigénie en Tauride: by Gluck. Conducted by Graeme Jenkins, produced by Achim Freyer. Soloists include Carol Vaness, Anthony Michaels-Moore and Keith Lewis; 7.30pm; Apr 18, 20, 21, 24 Lucia di Lammermoor, by

Donizetti. A new production by Andrei Serban. Maurizio Benini and Roberto Abbado (from April) conduct the orchestra and chorus of the Paris National Opera: 7.30pm; Apr

THEATRE

Petit Odéon Tel: (1) 44 412 36 36 Cat and Mouse (Sheep): written and directed by Gregory Motton, a satirical look at present-day England. The first in a season of plays in English; 6.30pm; to Apr 23

WASHINGTON CONCERTS

Kennedy Center Tel: (202) 467

 National Symphony Orchestra: with conductor/violinist Iona Brown plays Strauss, Haydn, Vaughan Williams and Mozart; 8.30pm; Apr 18 (7pm)

 National Symphony Orchestra: with conductor/violinist Iona Brown plays Mozart, Bach, Barber and Handel: 8.30pm; Apr 20, 21, 22 St. Luke's Orchestra: with planist Elizabeth Mann, André Previn conducts Prokofiev, Mozart and Beethoven; 3pm; Apr 23

GALLERIES

National Gallery Tel: (202) 737 4215 ■ The Glory of Venice: exhibition presented by the National Gallery of Art and the Royal Academy of Arts, London containing works by 18th century Venetian artists. Included are paintings, drawings, pastels, prints, illustrated books and sculptures by artists such as Canaletto, Piranesi, Piazzetta and Guardi; to Apr 23

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10.00 European Money Wheel Nonstop live coverage until 14.00 of European business and the financial markets

17.30 Financial Times Business Tonight

Midnight Financial Times Business Tonight

he man from Trafalgar House peers out of the joying a recovery," says Jeremy Beeton, managing director of Cleveland Structural Engineering, a Trafalgar subsidiary. "I'm just not sure who it is."

He is not joking. His company, which has been turning out monumental steel structures at Darlington, County Durham, for more than a century, has a fight on its hands even in recovery and a future that seems less than assured. Now working on a bridge for Hong Kong, its UK plant is operating at only 60 per cent of capacity: its workforce is down to 700 from a 1990s peak of 1,100; and Beeton is wondering where to find the next job once the Hong Kong business winds down.

There will be work - collaborations in the Far East, even the odd picking in the UK construction business. But too often, Beeton says, "it's cheaper for me to decide not to take on a job and tell a hundred workers to go home than it is to take on the business and lose money...I worry about what the guy who comes to work on his bicycle is going to do."

A few miles down the road in Middlesbrough, on a bleak postindustrial site on the bank of the river Tees, Colin Scarsi is untroubled by such concerns. His Green Tyre Company, which manufactures "environmentally friendly" tubeless tyres out of microcellular polyurethane, is just three years old but is selling in 22 countries and

cannot ship its wares fast enough. A new production line will increase output more than sevenfold - all with a workforce of 19 that is unlikely to rise much. Scarsi, who makes up to 25 foreign trips a year, sleeps in the factory and seeks to infect staff with his enthusiasm. "If we'd only tried to scratch away in the UK, we couldn't pay the rent. We needed a bigger market."

Many contrasts

Two snapshots, from a two-week trip around England talking to businesses of all shapes, sizes and sectors; two extremes of the patchy to enjoy for the past two years.

My fortnight revealed many such contrasts: at one end, retailers and consumer goods manufacturers in hand-to-hand combat over a listless domestic market; at the other, engineering companies confidently investing in long-term relationships with customers at home and abroad in some places, businessmen are convinced they are witnessing the start of a new golden age for UK manufacturing and exporting, blessed with low interest rates, low inflation, and competitive and compliant labour: in others, they voice all the old worries about UK companies' reputed focus on the short term at the expense of the

Andrew Gowers finds companies around the UK experiencing varied fortunes

Snapshots of a rocky recovery

nomic place in the world.

Aaron Jones is both a doubter and a believer. Head of operations at Massey Ferguson, the tractor manufacturer at Coventry in the West Midlands, he is emerging from the worst worldwide agricultural downturn in 60 years.

Between 1990 and 1992, the company shed a third of its white-collar staff and one in eight of its factory workers. This year, production -mainly for export - will be 50 per cent above the 1992 low, and the company's new owner. Ago of the US, is considering a £15m (\$24m) investment in a new tractor range. Jones cannot quite believe his

luck. "Since things started picking up in the summer of '93, it's been relentless," he says. "The big question in people's minds is: how long can this go on? We're all sitting round and saying: 'It can't go on like this, it can'L'

His caution is not just rhetorical. He has been recruiting workers again, but initially only on threemonth contracts. He is determined to avoid contributing to another boom-bust cycle. "The worst thing would be for me to recruit like stink and then lay off everybody again when things turn down."

A similar hesitancy is in evidence 60 miles north at Cegelec, the Stokeon-Trent systems engineer. Once owned by GEC and now by Alcatel Alsthom of France, its business fluctuates with manufacturing investment. It is now beginning gingerly - to think about planning for growth. But margins are tight. and the competition intense.

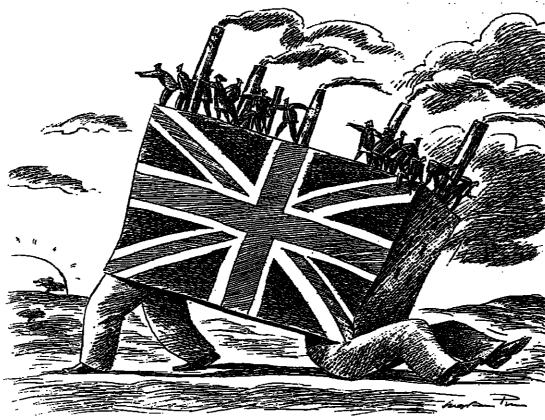
"The marketplace is difficult." says John Seed, managing director. "People talk about the end of the recession. But there simply aren't people building whole new greenfield sites looking for multi-million pound investments. Instead, people are investing in refurbishment and

one-off purchases.

They need to be convinced that growth can be sustained, that by making an investment you will sustain growth, not create something that in 1998 will seem like another white elephant."

Short-termism

Everywhere the pressure for quick returns remains acute. In spite of the Bank of England's best efforts, the spectre of short-termism continues to stalk the land. Over dinner in Birmingham, senior West Midlands industrialists explain their reluctance to make long-term commitments. They complain of skill short-



ages, of pressure on margins and prices from soaring raw material costs, of the next inflation that they fear is just round the corner.

"When I'm making an invest-ment, I would expect a full return one. "Nobody trusts the scenario beyond that - on inflation, or finding trained workers, or infrastruc-ture, or anything. Given past experience, who can blame them?"

Such short time horizons can in part be explained by the peculiarities of the market. Businesses remark on the patchiness of demand, and the denuded state of their forward order-books. "What strikes me is the market's volatility," says Robert Davies, owner of City Engineering, a Bristol-based sheet metal fabricator, "Month to month and week to week, it's like a tap turned on and off."

Another universal preoccupation is raw materials. There can be no business in Britain that has not felt the upward pressure on international commodity prices: rubber, aluminium and some plastics up by 100 per cent in a year; steel delivery times as long as 26 weeks.

"It's absolutely frightening," says John Laycock, managing director of

Brandon Hire, an acquisitive west country equipment hire company with a sideline in trading in nuts and bolts. "Last summer there was no problem in getting stocks. Now there are terrific shortages and delivery delays. Bolts went up by 9 per cent in November, another 35 per cent in January, and there's another rise coming in May."

Encouraging signs

How, then, does this recovery differ from previous turns of the UK postwar economic cycle? Notwithstanding the doubts, my fortnight yielded some encouraging signs.

One is the number of companies small businesses included involved in exporting, and squaring up to international competition. The Green Tyre Company of Middlesbrough is an example. So, 30 or so miles north at Sunderland, is Edwin Trisk Systems, a small manufacturer of paint drying machines.

Founded in 1988 with export markets in mind. Trisk now has annual turnover of £6m and sells to 40 countries. Robert Kilsby, the managing director, who turned the comsterling's exit from the European exchange rate mechanism, and by the UK's competitive labour and production costs. But he also believes small companies no longer see selling abroad as any great mystery: "The world has shrunk so much in the last 10 years."

in Newcastle upon Tyne, Metal Spinners, an older fabrication company, bears him out. "Before, we used to export only when people came along and placed an order," says Cliff Blake, managing director. "Now we look to make exports a definite percentage of our business. We're not scared any longer to jump on a plane and go to Ger-

Exporting is one way for companies to gain protection against the domestic cycle. Another is cost control. Raw material costs must be passed on or offset by cuts elsewhere: wage rises more than paid for by productivity improvements. "Cost-cutting is no longer a one-

off," says Steve Willcox, chief executive of Avon Rubber, a Wiltshirebased tyre and automotive components manufacturer. "We have to continue to find ways of eliminating pany round after it ran into trouble costs that do not add value to the in 1992, says he has been helped by product," he says. "We have our factories all the time."

As important, though, is the fact that many UK businesses seem more focused on what they should and should not be doing than they vere 10 or even five years ago.

Partly this reflects the shrinkage of conglomerates and the rash of specialised, professionally run management buy-outs spun off from them in the late 1980s. It also reflects "outsourcing" by big companies that realise it can be more cost-effective to buy a service from a smaller specialist provider than to perform the task themselves.

Some of the UK's fastest growing

companies are involved in this trend: Colleagues, for example, is a recently floated direct marketing company based in Bath. Started eight years ago, it generated turn-over of £36m last year in return for relieving companies of the hassle of organising giant mail shots and direct response campaigns. "Our main competitors are the internal marketing departments of our cli-ents," says James Robson, chairman. "We broaden the range of sup-pliers available. And because we buy such things as printing services in large volumes, we can do it very

Companies like Robson's operate by definition on an international scale. Their clients are often big multinational companies looking for long-term relationships with a relatively small number of specialist service providers. They see the UK not as their target but as a strong base from which to serve the single European market.

They are not wholly in favour of the European Union, however, they are terrified of the possibility of higher social costs imposed from Brussels. A large majority of the businessmen I spoke to strongly supported the government's opt-out from the social chapter. It was the only party political point any of them made with any force otherwise, most seemed to treat the idea of a Labour government with some-

thing approaching equanimity.

Parkside, the Leeds packaging producer, is another company with plans predicated on consolidating close alliances with a group of large multinationals. "Mars, Nestlé, BSN, Coca-Cola - these people are all thinking pan-European," says Geoffrey Stewart, managing director. "To work with them you have to be able to deliver labels to wherever the Coke is being bottled. In time that may mean building manufacturing plants abroad."

Such relationships are vital to

generate confidence to invest. "Our machinery is made for volume. That means forging alliances with That means lorging amances with manufacturers who pay on time."

The motor components industry is probably the most advanced example of this approach. In their drive to cut costs and gain aconomic of the components of the costs and gain aconomic of the costs.

mies of scale, car manufacturers are simultaneously intensifying their relationships with suppliers and reducing the number of component companies they deal with. Avon Rubber, mainly a tyre producer 10 years ago, now has 45 per cent of its turnover in vehicle components such as hoses, and is building close partnerships with the companies it supplies. Much of this business is on long-term contracts with built-in volume increases and

price reductions, and the customer works with Avon on reducing costs, to some, it happily opens its books to reveal the profit margin it plans to make on their business. "You wouldn't necessarily hand over the credit card on the first date," says Steve Willcox, chief executive. "But we expect our customers to allow us

nother old-established company investing to increase its share of this Industrial Holdings of Telford, Shropshire. John Hudson, chief executive, says it entails lon-ger-term thinking than UK industry has frequently been credited with, and detects the influence of foreign investors in Britain at work. "Many of the end users are saying: You either work with us on a long-term partnership basis or not at all.' As a result, much of our investment writes itself. If a car company that we are supplying doubles demand, we just have to put in the capacity. Japanese investment, he says, has affected attitudes throughout the UK car industry. "Car companies

here used to have three to four suppliers for everything as an insur-ance against bad industrial relations. Japanese style single supplier partnerships give us greater volume in return for guaranteeing supply.

Hudson is not alone in identifying a change in industrial attitudes, and in attributing it in part to inward investment in Britain over the past decade. "Ten years ago people in the engineering industry were intensely suspicious of foreign investment," says a Birmingham industrialist. "Now these same people pull out their braces with pride and boast that they have a contract to supply Toyota in Burnaston.'

If the optimists are to be believed such confidence could prove infections. But there will be casualties along the way. And the sceptics are wondering how long the current propitious circumstances can continue, or how many UK companies are investing heavily or cleverly enough to merit the title "world class" in five years' time.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). Translation may be evallable for letters written in the main international languages.

Limits to EU works | Accounting move should council agreement

April 13), in querying elements of Robert Taylor's assessment of the European works council directive, is right to say that the subsidiary requirements of the European works councils directive need never be

and informing their entire European workforce. Trade unions across Europe, grouped through their European industry committees, affiliated to the European Trade Union Confederation, have demonstrated their willingness to enter into such negotiations. A growing number of agreements is testament

applied" if companies conclude

an agreement on consulting

However, the directive's article 13 does not give carte blanche to validate any arrangement that an employer may have decided upon. It

rrum Mr Emilo Gabaglio.

Sir. Zygmunt Tyskiewicz of Unice. the pan-European employers' federation (Letters. April 13), in querying clarette. which provide for transnational information and consultation, and which cover the entire workforce.

If these conditions are not satisfied, the proper step will be for 100 employees (or their representatives, in at least two member states to request the establishment of a special negotiating body (article 5.1). If the employer refuses to co-operate, the legal challenge will be made in the courts of the country where the European headquarters of the company is located.

Presumably. Unice is not claiming that the directive provides for the employer to be judge and jury on this matter?

Bld. Emile Jacqmain 155.

to the bank in. say, Banjul.

I believe that the issue has been grasped by Stakis and Forte, which are funding a project to be driven by Pannell Kerr Foster, a leading firm on accounting matters within the hotel industry. A project team has been set up which includes representation from the invest-ment community and auditing practices but not the hotel

Hotel financial directors will be consulted but it was felt important that, given that the aim is to build credibility, it should be clearly seen that the

increase confidence in value of hotel shares ance and is not making its own

From Mr R.N. Chisman.

Sir, Your Lex column discusses an initiative to improve accounting for hotels in the UK ("UK hotels". April 7). This is a sensible initiative for our industry, but there is one misconception that may require to be corrected.

The initiative arose from the recognition by a number of financial directors in the industry that, while the accounts of hotels may be produced within recognised accounting standards, there was a lack of credibility centred on areas like capital expenditure, depreciation, repairs and maintenance, and property valua-

The problems are largely of perception. For example, at Stakis, we aim to produce reliable accounts and endeavour to explain them comprehen-sively to the investment com-

industry is being given guid-

The result of the initiative, due later this year, will offer guidance on recommended practice in these areas of accounting. I have a concern. exacerbated by your article, that it is taken as a foregone conclusion that hotel companies will depreciate their properties as a result of this initiative. The parallel with food retailers was cited.

It is not a foregone conclusion that this will be the case, although it is one possibility. What is important is not that any particular accounting pol-icy be adopted but that the playing field be levelled so that there is clear understanding between the producers of accounts and the users that the recommended practice gives a true and fair view. With adequate transparency of explanation, the investment community will then be able to have greater confidence in its valuations of hotel company

As was mentioned in the Lex article, none of this should alter the share prices of hotel companies, but it should remove some uncertainties and, if there are any left, it should expose those companies which have suspect practices.

Stakis, 3 Atlantic Quay, York Street, Glasgow G2 &JH, UK

A mistaken act of faith

From Mr John Porry. Sir, Alan Greene (Letters,

April 3) exhorts us to pin our faith to the Commonwealth, where vitality and tolerance rule. Has he been to Nigeria or Sierra Leone recently? I think I would prefer to have a ring fence built around Europe and drive (on the right) to the bank to cash my D-Marks in security rather than try the same trip

From Dr A.H. Hermann.

Sir, If Ian Davidson is right in his defeatist view ("Nato

gulags. Davidson suggests that

the Russians, in the absence of

European countries become

by not extending to the east,

so. And in that case, they

superiority in conventional

As for the pound being pegged to the dollar, Mr Greene will soon be getting DM1 for £1 when he goes to Germany and won't even be able to buy his FT. Little England or Great Britain? It's no contest is it? John Parry. 1 Chemin de la Batie,

1213 Geneva. Switzerland

For and against extending Nato to central European countries the Polish, Czech, Slovak and From Mr Frank Blackaby. Hungarian armies and indus-

looks east", April 12), we had Fortunately, the "Little all better start buying warm clothing for the Siberian Europe" view Davidson adopts - French model 1995 - is absurdly simplistic. In reality, and in spite of their present rhetorical bombast, the Rusa US nuclear umbrella, might roll on to the Elbe if central sians will be glad to have a peaceful frontier in the west, to be able to concentrate on the part of Nato. But surely they will do so even faster if Nato, defence against the Islamic tribes in the south and the Chigives them a green light to do nese superpower in the far would not stop there. Their

A.H. Hermann. 14 Fawley Road, forces will grow as they absorb | London NW6 SH1, UK

Sir, Ian Davidson is right to warn us about the dangers of extending Nato membership to states which were once members of the Warsaw pact. It

limit to Russia's conventional military forces. forces in Europe was a "blocto-bloc" treaty. It was designed to provide a kind of balance between Nato and Warsaw

the one treaty which sets a

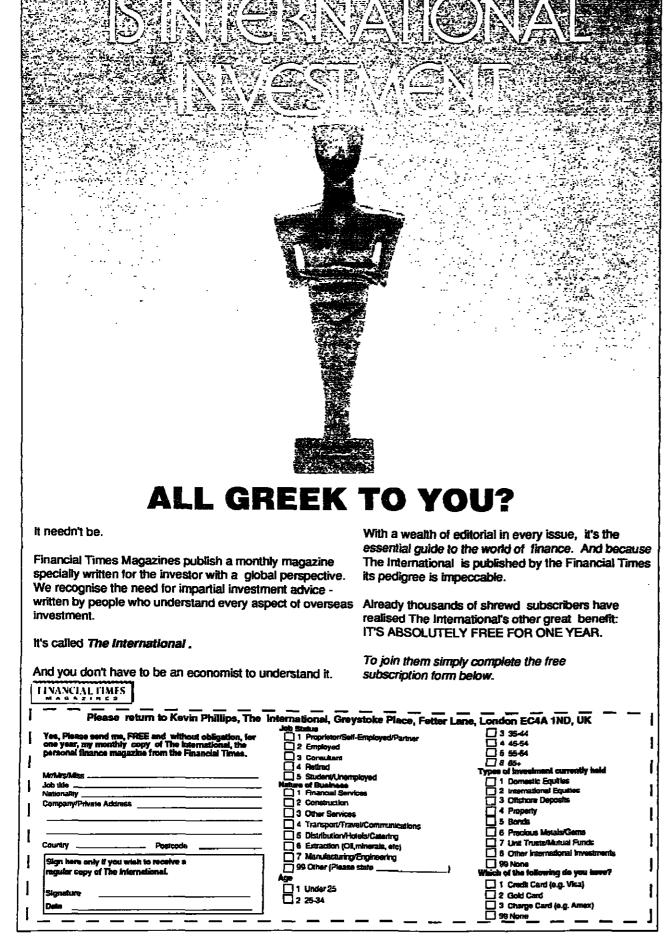
pact conventional forces in It is obvious that if a number

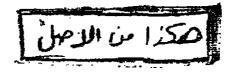
of the old Warsaw pact states | London SW8 ILD, UK

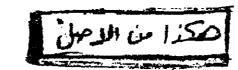
moves explicitly to the other side, so that their military capability is added to that of Nato, Russia would be fully justified in saying that the treaty was no longer valid. What would happen then?

34n

The limits on Russian conventional military capability would be removed. We would be back to competitive rearmament in Europe, with a new dividing line. We would have recreated the Russian threat. Is it possible that our politicians could be so silly? Frank Blackaby, 9 Fentiman Road.







Chasha House, a café in Tokyo's Ginza

shopping district,

priced a cup of coffee

at the ven equivalent of a dollar.

when the dollar first fell to less

cent so far this year - hurts much

more than did previous spikes in

It might, say pessimists, bring a

premature end to an already weak

economic upturn, by squeezing export earnings and helping, indi-rectly, to push down domestic

prices. Even before the yen's recent

advance, the recovery looked wob-

bly, with a 0.9 per cent decline in

gross domestic product from the

third to the fourth quarter of last

year, leaving growth for the whole

Economists in Tokyo, even opti-

mistic ones, have been downgrading

1995 Japanese economic growth

forecasts in recent weeks. The

range goes from Salomon Brothers

Asia, forecasting a mere 0.2 per cent

rise in GDP, through a market aver-

age of 1.8 per cent, to the govern-

ment's Economic Planning Agency,

with a 2.8 per cent forecast. Even

the agency, well known for unbe-lievable optimism, admits that its

of 1994 at only 0.6 per cent.

the past 25 years.

whatever the exchange rate. It could just about make a profit

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday April 18 1995

Yen relief must begin at home

For months, the Japanese government has portrayed itself as the victim of the vagaries of the foreign currency markets and the neglectful policies of its western allies, especially the US. That Japan is the country with the most to lose from a failure to curb the yen is not in doubt. But a government that merely gestures at its problems at home can hardly expect those abroad to

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robe

1.00 PM

W. V.

behave any differently.

By rights, the attempts by the Japanese authorities to convince investors of their desire to see a lower yen should stand a better chance of success than corresponding US efforts. The benign short-term effects of a declining dollar for the US domestic economy mean there is relatively little support for decisive policies to reverse the trend. In Japan, by contrast, the yen's near 22 per cent rise against the dollar since the start of the year is now threatening to send the domestic economy into a tailspin.

Exporters - who complain the loudest - may be able to cope with the effects of the currency's appre-ciation rather better than they let on. Yet when set against a backdrop of weak consumption, falling asset prices and the Kobe earthquake, further cost-cutting in the traded sector could well mean a fourth-year of meagre, or even negative, growth in the Japanese

economy this year. Despite their clear interest in pushing down the yen; neither the Bank of Japan nor the ruling coalition has managed so far to convince investors that it is pre-

than Y100 last June. But when the US currency and Chasha's price touched a record low of nearly Y80 last week, the coffee shop was unable to bear the losses any longer. Now it charges a fixed Y100. Chasha's predicament captures the mood of Japan's economy. There is a growing sense, from bars to boardrooms, that the yen's relentless rise - by nearly 22 per

pared to do more than talk about it. The central bank relented a little last week with a long overdue reduction in the official discount rate. Yet rather than symbolising a decisive shift in economic policy, it mainly served to minimise the damage of further government pusillanimity. Even at the historically low rate of 1 per cent, Japanese interest rate policy remains little looser, in

real terms, than in the US. The real interest rate is probably close to 2½ per cent, compared with a real US federal funds rate of a little over 3 per cent. While doubtless reluctant to lower rates any further, the Bank of Japan ought nonetheless to commit itself to intervening, without limit, against the yen. Yet even this will achieve little until the government acts to boost the economy through public works programmes and, crucially, much faster deregulation. The long-awaited package of

target has been "blurred" by the measures to free up the economy announced at the end of last month failed to deliver the second Last Friday's government packof these: the emergency economic age, proposing an unspecified increase in public spending and promising further economic deregupackage unveiled by Mr Masayoshi Takemura, the finance minister, offered an equally weak lation, has only deepened the malpromise of the first. The governaise. Japan's continued political turment says it will speed up imple-mentation of both the five-year moil ensured that the plan was so weak and devoid of detail that Mr Yasuo Matsushita, governor of the Bank of Japan, had to apply, probaderegulation plan and a 10-year, Y630,000bn public works pro gramme, but has given little indibly sooner than he would have cation of how, or when, either will liked, his ultimate weapon: a 0.75 occur. More detail, and more percentage point cut in the discount determination, will be required if rate to a record low of 1 per cent. the Japanese government is to Even then, the yen hardly budged gain the credibility it needs, either and Japanese equity prices fell, among investors or from its allies.

recovering a fraction yesterday. In the longer term, the yen's strength might be beneficial, in forcing deep structural changes in Japan's economy by increasing the pressure on protected sectors, such as financial services, to cut costs.

But during that transitional process, the survival of parts of Japanese industry is threatened, as Mr Shoichiro Toyoda, chairman of the Keidanren economic federation, warned recently. Large companies, like his own Toyota carmaker, sim-

Driven by a force beyond its control

Government measures to stimulate Japan's economy have only deepened the malaise, says William Dawkins

ply squeeze an extra layer out of their costs and hedge currency exposures at a new rate with each round of the yen's rise. Smaller companies, however, cannot do this, as underlined by more than 1,400 collapses last month, a nine-year high, according to Teikoku Databank, a credit research agency.

The yen's rise threatens Japan's economic poise now more than ever because it comes on top of a problem unknown in postwar Japan until the 1990s: deflation. Asset prices, both of property and equities, have been falling since the collapse of the economic bubble five drag on the rest of the economy.

The asset price decline is partly a reflection of the fact that values were indeed too high and, in the case of property, still are. But it also reflects financial institutions investment caution. Commercial banks are reluctant to repeat past mistakes, while industrial clients are reluctant to borrow, causing private sector bank lending to fall, for the first time ever, last July. It has been declining ever since.

Financial institutions' appetite to invest in anything other than yen has been reduced further by the currency's renewed rise. They themselves have contributed to the yen's strength over the past year by selling dollar assets for yen.

In this way, the institutions have reduced exchange rate risk and, incidentally, stayed safely out of the Tokyo stock market. Their reluc-tance to buy shares has contributed to the market's nearly 20 per cent decline since the turn of the year, thus limiting banks' ability to use share sales to help them write off bad debts and clear their balance sheets for more lending.

A credit squeeze helps to depress asset prices, feeding through eventually to a fall in consumer prices. When prices fall, debt becomes expensive in real terms, which is why few observers believe that the Bank of Japan's rate cut will encourage industrial companies to

The high yen-related surge in imports of manufactured by 21.2 per cent in dollar terms last year, accelerates that underlying consumer price fall. not everyone in Tokyo shares Salo-



ncy trials: Yasuo Matsushita (top left) used his ultimate weapon, but Prime Minister Murayama still looks powerless to stimulate the economy

That might be a treat for Chasha mon Brothers' trepidation. Yet House's customers, but not for the cafe's profits or for those of many

The fear is that a fall in prices feeds through to wages, so depressing prices further, an uncontrolla-ble deflationary spiral. "The vicious spiral of the yen is likely to drag the economy into a tailspin," argues Mr Robert Feldman, director of economic research at Salomon Brothers Asia.

It is an alarming scenario - and

enough of the elements are in place for most observers to agree that deflation, worsened by the high yen, has become a real problem. Asset price deflation is certainly there, in the form of a 10 per cent fall in property prices last year, the fourth annual decline running. Consumer price deflation is nearly there. Inflation is officially just under 1 per cent. The official figures

do not include discount stores, the

fastest growing sector of retailing,

so most analysts believe that con-

sumer prices may actually be falling. So they should be, given that wholesale prices fell last year by an estimated 1.8 per cent.

Wage deflation is not yet there, but the omens are poor. This year's wage round is likely to produce an average increase of 2.9 per cent, the lowest ever. Overtime and bonuses, which make up roughly half total pay, are also under pressure.

That makes for a gloomy outlook for private consumption, which accounts for nearly 60 per cent of the economy.

Japanese consumers led the beginnings of a recovery this time last year, unusual for an economy accustomed to export-led upturns. Consumers increased spending sharply during the summer, but snapped their wallets shut again, for reasons hard to explain, in the final three months of the year. Nobody expects private spending to collapse. Rather the consensus is that it will be weak, rising this year at about the same rate as last year,

he difference is that, this year, there will be no accompanying rise in public spending, as there was during the recession. The government has exhausted most of its previous public works plans and has only suggested, not specified, any new spending in its latest offering.

Only moderate help can be expected from industrial investment, the second largest slice of the economy after private consumption. It has been falling for four years running, and is expected to recover only by about 1.9 per cent this year, according to a survey of Japanese economists by Consensus Economics.

Moreover, a growing share of that investment is going abroad, to cheaper and faster growing east Asian economies, a process likely to be accelerated by the yen's rise.

All this is happening at a time when the government of Mr Tomiichi Murayama appears powerless to stimulate the economy. The current coalition of socialists and conservatives, at nine and a half months, is less shaky than its two predecessors. But its partners are so divided that the financial markets have given up hope that they will deliver the two things needed to support the recovery: another hefty rise in public spending and eco-nomic deregulation radical enough to make an impact on the current account surplus, the root of the

Until those things happen, the Japanese economy is the victim of a force beyond its government's control, the currency markets. If economic policy continues to flounder, as is likely, the markets may assume that the surplus will stay high, and keep up the pressure.

School strikes

Union of Teachers, the largest teachers' union, brings its profession into disrepute. This year's annual conference at Blackpool has plumbed new depths. A small minority kounded Mr David Blunkett, shadow education secretary, in a disgraceful fashion. But a majority of delegates may do the cause of education greater harm today by supporting strikes in support of smaller class sizes.

Smaller classes are desirable. but teachers who believe that strikes are an appropriate way to tion spending as a share of gross campaign for them deserve out- domestic product. Yet it is at the right condemnation. Strikes are also poor strategy, since they can only damage the cause the delegates claim to espouse.

Mr John Major and Mrs Gillian Shephard, education secretary, have all but admitted that the education budget has been squeezed too tightly, and that it can expect to fare better next year. Mrs Shephard has also taken significant steps towards teachers on non-monetary issues such as testing and the curriculum.

Strikes will bitterly divide the teaching profession, plunge state schools into months of chaos, and destrey the united front of parents, teachers and governors that has brought ministers to realise that they cannot continue to expect local education authorities to meet new responsibilities with-

out adequate government funding. Months of disruption in schools will also push even further into the distance the three other crucial education challenges which

for Economic Co-operation and Development last week highlighted a critical aspect of the funding problem. The UK is close to the OECD average in its educabottom of the OECD league in state spending on early childhood education, while spending far more per head on post-18 education than any other EU country.

of resources. Students make no contribution to the cost of their tuition. They can and should do so through some form of "graduate tax". Some form of receyment of this kind would help make statefunded nursery education sustain able. As an immediate priority. Mrs Shephard should invite a range of public and private providers to submit schemes and engage in local pilots.

A small number of secondary schools, mainly in inner-city areas, are chronically failing. Mrs Shephard has been reluctant to use her statutory powers to replace their managers, doubtless for fear of upsetting the teachers' unions. But that is something she will not be able to avoid; however

Year after year Britain's National Mrs Shephard must confront. She

must implement the government's pledge to introduce nursery provision for all four-year-olds whose parents want it. She needs to tackle the problem of failing sec-ondary schools. And she cannot continue to ignore reform of post-18 student finance. A report from the Organisation

Nuclear powers

The US has mustered a formidable army in its effort to win an indefinite extension to the Nuclear Non-Proliferation Treaty. As the month-long conference to debate the future of the NPT opens in New York, the US and other nuclear weapons states seem to have the support of about 109 of the treaty's 170 signatories for the proposal to make the 25-year-old treaty permanent. Non-aligned countries, led by Mexico and Egypt, can only muster 30-40 states in favour of a more limited extension to the treaty. Since only a simple majority of countries is required to decide the issue, the argument would seem to be won. The weapons states have some

powerful arguments to back their position. By the acid test of results, the NPT has been effective in slowing the spread of weapons technology. The US can also argue that progress is now being made towards cutting the bloated US and Russian nuclear arsenals, and that a comprehensive test ban treaty is finally on its way.

Yet there are still reasons to consider a more limited extension to the treaty. A limited extension arrived at by consensus would give the NPT greater moral anthority than a narrow majority for an indefinite term. There are also good arguments for leaving non-weapons states with some sway, and for keeping weapons states' feet to the nuclear fire. vilome non-aligned countries fear, perhaps justifiably, that unlimited extension would give weapons states carte blanche to keep their ing its power.

warheads and ignore further steps towards nuclear disarmament. Knowing they have to face a further test of their good faith might provoke greater efforts.

Limited extension might encourage the nuclear powers to account for their nuclear stockpiles more fully and negotiate a tougher limit on the production of explosive plutonium and enriched uranium. A firm clamp on fissile materials would be one of the most effective ways to prevent nuclear proliferation. Yet only limited talks on banning production of further fissile materials for explosive purposes are planned, and then only once the NPT is renewed.

More needs to be done, not only to prevent more bomb material from being made, but also properly to account for existing stockpiles and bring them under international safeguards. Efforts also need to be made to curb production of reactor grade plutonium, produced by plants such as the £3bn (\$4.8bn) Thorp plant in the UK, since this can be converted to bombs using modern technology.

A limited 25-year extension might even see some regional disputes resolved, bringing further signatories to the treaty. If a comprehensive Middle East peace set-tlement were to emerge, for instance, a limited NPT might focus some minds in Washington on the need for Israel to join the non-proliferation club. An NPT growing in authority towards a further review would be better than a fixed treaty which was los-

How to attract foreign direct investment

This is a serious misallocation

sound her policy.

A revolution has export markets to the developing there was little or no competition ment in the third world has gone to tions and a legal system that works occurred in capital countries in which they invest. flows to developing

countries. Not only have the amounts involved exploded. But virtually all the

PERSONAL increase has been in VIEW private investment, with foreign direct investment becoming the most important form in which development resources are flowing to the developing world. Foreign direct investment in

developing nations increased from about \$10bn a year (in 1993 prices) during the 1980s to \$65bn in 1993 and \$74bn in 1994. These figures compare with aid flows in 1993 of \$52bn and commercial lending of just \$1bn. Foreign direct investment is now more in real terms than total capital flows to developing countries in any year before 1990.

Whereas portfolio investment from financial investors is expensive to attract and dangerously volatile (as seen recently in Mexico), direct investment is not volatile. It comes from multinational corporations which also bring management, technology, and access to

Most of these countries are vying

for more such investment. But how much more can the flow expand? The \$200bn of foreign direct investment worldwide in 1993 still represented only about 5 per cent of total gross savings in the developed countries, which suggests that considerable expansion is possible.

However, those in the business of attracting foreign direct investment feel that it is extremely competitive. Governments of developing countries often fear that increases in such investment to one country are at the expense of others. When central and eastern Europe abandoned communism, many feared that these reforming countries might divert direct investment away from developing nations.

These worries appear to be basess. A recent investigation by the Foreign Investment Advisory Service (a department of the International Finance Corporation and the World Bank) into how the strategies of foreign investors were affected by the opening of Europe's formerly communist economies concluded

between central and eastern Europe and the developing world.

Hardly any of the companies sur-veyed that had invested in central and eastern Europe had seriously considered other regions. An exception was the clothing sector, where low labour costs are important and where there was competition with Mediterranean rim countries. It is

> If there are more opportunities in a country, there will be more direct investment

also worth pointing out that more than half of foreign direct investment in central and eastern Europe has been to buy companies that were being privatised. As privatisation opportunities are exhausted, there may be more competition for investment between regions. In fact, the lion's share of the

explosion in foreign direct invest-

tries, led by China, Argentina, Mexico and Malaysia. China alone receives more than three times the amount going to all central and east European countries combined. We draw two important conclu-

sions from all of this: • First, foreign direct investment in developing countries is not limited by availability of capital. Rather, it responds to good opportunities; if there are more opportunities, there will be more direct investment. It is not a zero-sum game. The bulk of direct investment attracted to a country that improves its investment environ-

ment is not being diverted from

other countries. The main exception

is low-technology, labour-intensive, light manufacturing. Second, developing countries that want more direct investment should not worry about how much other countries are getting. Instead. they should put their own houses in order. Decent government, stable and sensible economic policies, a convertible currency, avoidance of excessive restrictions and regula-

for foreign direct investment Asian and Latin American coun- are what governments must provide to attract foreign direct investment - and also to keep their own citizens' capital inside the country. Effective education and training are also important.

Of course, large markets are more attractive to multinational corporations than small ones, and willing workers are more attractive than revolutionaries. Even with perfect policies, some countries may not attract large amounts of foreign investment. But the supply of foreign direct investment is expandable. It will come if an attractive environment in which to do business exists.

Joel Bergsman and Sanjaya Lall

Bergsman is with the Foreign Investment Advisory Service; Lall teaches development economics at Oxford University. Important contributions also from Joseph Battat, Lawrence Franko, Charles-Albert Michalet and Tomoko Tatara

OBSERVER

Wily Rupert's rugby game

■ How Machiavellian is Rupert Murdoch? Beyond his scheme to buy an entire sport - rugby league – so as to further his pay-TV ambitions in both hemispheres, has he ambitions to shake the foundations of sporting culture?

A key requirement of Murdoch's rugby plan is that the European rugby Super League plays in the northern hemisphere in the summer, rather than the winter. One of the 14 proposed Euro Super League clubs, London Broncos – an offshoot of Australia's Brisbane Broncos - wants to use a stadium holding at least 30,000 spectators. The UK Broncos currently play

second division fare, usually attracting fewer than 1,000 spectators. But switching to summer rugby, plus top-line opponents and improved marketing will attract bigger crowds, thinks Barry Maranta, chairman of the club. Maranta is also a director of the Brisbane club, where crowds have soared from 3,000 per game to

44,000 in seven years. Maranta reckons "supporters will be drawn mainly from followers of British winter football, interested in the new summer competition, along with many of the 200,000 or so Australians and New Zealanders in the UK".

Fine. But where does that leave cricket? Just like baseball, cricket hardly seems designed for the gladiatorial marketplace of early 21st century pay-TV. Unless, that is, the wily Murdoch wants to buy switch it to the winter and make them play on ice. Now that would be an improvement.

Monti beware

■ Mario Monti, the Italian commissioner in Brussels, does much to destroy national stereotypes. The respectable former rector of Milan's prestigious Bocconi university in Milan is as far removed from the seamy world of the Mafia as Sir Leon Brittan is from football hooligans. Hence his officials were alarmed to find on sale in the Brussels branch of W.H. Smith a book entitled: Murdering Mr Monti - "a merry little tale of sex and violence".

Ken's doodlebug

■ Serious paper, The European. One of its hacks attending last week's meeting of the European Bank for Reconstruction and Development got hold of the EBRD notepad of Kenneth Clarke, Britain's restless chancellor of the exchequer. It was filled with nothing but a profile of a man's face set against a dark background. A secret admirer, perhaps? The paper called in Professor Michael Levi, a business psychologist at the

University of Wales. Levi suggested that the "skilful drawing" showed "a logical mind focused on the task at hand, making himself difficult to read from outside - and that's every inch a chancellor".

Chris Duggan, The European's political cartoonist, was more helpful. "It's a rather sad face – it seems to capture the despair of someone who would prefer to be somewhere else," says Duggan.

Last resort

■ California's nerd population could be about to swell. San Francisco's police have tried offering cash for guns, groceries for guns, and concert tickets for guns. Now they are trying a cyberswap. They will hand out used computers to anyone turning in a working handgun - and no questions asked. The programme starts on April

22, in honour of Earth Day, a police captain said. His department has hundreds of donated IBM systems with software loaded on them; some also have modems. The Black Chamber of Commerce of San Francisco will provide free training.

On the rebound

■ What makes a bright young British businesswoman throw in a promising financial career to run a tiny Marxist publishing company with a turnover of £2m a year and a history of political infighting?

Lucy Heller, 36, has worked around the world with Bankers Trust and Manufacturers Hanover and was made treasurer of Booker at an incredibly young age. But she has quit the corporate rat race to become executive chairman of Verso, the book publishing arm of the New Left Review.

Heller, sister of The Independent's Zoe Heller and daughter of the late Lukas Heller. scriptwriter of *The Dity Dozen et al*, has big ambitions for her new venture. She wants to recapitalise it and take it into the mainstream of British publishing.

new Commission on Public Policy and British Business, launched by the left-of-centre Institute of Public Policy Research, but stresses that she is not member of Britain's Labour party. She insists that she has given up big business because she wanted a "bit of fun". Another sign that breaking through the glass ceiling is proving to be tougher than expected?

She is the token woman on the

Hole in one

■ The chairman of a US money centre bank was discussing the aftermath of the Barings crisis with the governor of the Federal Reserve. "What would you do if my bank got into the same sort of trouble?" asked the banker.

"Discuss the matter with your successor," replied the central

Financial Times

100 years ago

Skeleton in the Grand Trunk There is good promise of a magnificent fight at the approaching meeting of the Grand Trunk Railway Company. The Committee which has thrown down the gage of battle to the existing management is active and influential. The first thing to do is to get rid of the present management, and we cannot too strongly urge upon the stockholders the necessity, if they wish to raise their property out of the mire, of giving their cordial support and their proxies to the Committee. A. correspondent wrote to us yesterday as follows: "I hold 27,000 Trunk Ordinary, and have done so for the past fifteen years: would you advise my selling them at the present price or paper the wall of my home with them to show the children the folly of my youth?"

50 years ago

India trade mission The private Indian trading mission including leading industrialists is expected to arrive in the United States soon. Among those coming are Mr J.R.D. Tata. chairman of the Tata Iron and Steel Company

A Division of Senior Engineering Group plo

FINANCIAL TIMES

Tuesday April 18 1995



Earnings forecasts on emerging market companies around

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Palestinian police's torn loyalties

lolls in the shade of a half-finished, raw-concrete building, guarding the northern end of the seafront road where the chairman of the Palestine Liberation Organisation has his Gaza head-

He and another new recruit, both in the khaki fatigues and red berets of the paramilitary National Security Police, are two of the 15,000 Palestinian officers who have led the crackdown on Islamic militants in Gaza. In the week since suicide bombings killed seven Israeli soldiers and a student about 300 suspected militants have been arrested.

"In the past we were all struggling together for our freedom." explains Private Ahmed, who declines to give his surname. "But once they carry out operations inside Gaza we have to try to stop them. It's difficult, though to arrest your friend. your brother, your neighbour." Ahmed and his partner, who have one Kalashnikov assault

Private Ahmed is 24 and sports the stubble of a young Yassir Arafat. He militants Fric Silver

rifle between them, are glad to talk. It breaks the monotony. They complain the suicide bombers have put them under pressure. If the bombers had kept their operations inside Israel, they say, that would have been the Israelis' problem. Now, the radical Hamas and Islamic Jihad groups have turned the issue into a Palestinian responsibility and

Differences have emerged between the young police offi-cers, who have always lived under occupation, and the older professionals, who returned from exile last summer. For the locals. loyalties are personal, orders are subject to conscience. For the veterans, discipline is para-

Private Ahmed says he has a cousin in Hamas, whose brother was killed, he claims, by the Israelis during the seven-year intifada uprising. Last week, the

police arrested his cousin. What would he have done if he had been sent to pick him up?
"I'd try to get out of it," Ahmed

replies. "If my commander insisted in sending me, I would go, but I would try to avoid contact, I would try to see that the other police treated him with

nd if his cousin resisted, A and Ahmed was ordered to open fire? "I would disobey orders," he says. "I wouldn't shoot my cousin. If they tried to make me, I would resign from the

What about the risk of civil war, Palestinian against Palestinian? Ahmed doesn't think it's possible. "In every family," he says, "you have one brother in Hamas, one brother in Fatah, one brother in the Popular Front. People are not going to kill their own brothers."

Like most of the rank and file, Private Ahmed is a graduate of the intifada, and a supporter of Arafat's mainstream Fatah organisation. After growing up in Khan Yunis refugee camp, he trained as a teacher, but went immediately from college into an Israeli jail for resisting the occu-

Most of his officers, by contrast, are veteran soldiers. Men like Captain Faez Mamlouk, who spent 16 years under Mr Arafat's command in Beirut and now, aged 44, serves in the elite Presidential Security Police.

Mamlouk fought against the 1982 Israeli invasion of Lebanon and returned to Gaza with Mr Arafat. He is first and foremost a soldier. "I receive orders." he says, "and I obey. I would even arrest my own brother. An army is an army. I'd try to avoid violence, but if talking failed, I wouldn't hesitate to use force."

China sees fall in foreign contracts

Japanese companies take stock of investment in China. Page 5

Newly contracted foreign investment in China dropped sharply in 1994 after the hectic pace of the two preceding boom vears. But actual utilised investment was well up on the previ-

The State Statistical Bureau reported that foreign investors Investment in such areas as tele-

\$33.5bn last year compared with \$25.8bn in 1993, a 30 per cent increase. By mid-1995, foreign direct investment in China is

oil prices

Continued from Page 1

lowdown in new investment in 1994 was anticipated after the boom years of 1992 and 1993, but the fall-off in both the number of new contracts and in total pledged investment reflects a lessening of investor enthusiasm. The statistical bureau also

reported a "noticeable shift"

towards infrastructure projects

in the 1994 investment figures.

communications was up by more

than 30 per cent on the previous

year. Foreign investment in real

estate was down sharply last

tracts. Such investment fell to 28.9 per cent of the total in 1994 compared with 39.3 per cent in

This drop partly reflected a credit squeeze instituted in mid-1993 which sought to redirect funds to infrastructure and away

from real estate projects in coastal areas. While the numbers of newly-contracted projects were well down last year, the size of projects themselves rose from an average \$1.3m to \$1.7m. The statistical bureau also reported a "marked change" in It said more foreign investment was being directed to inland areas and to central and western erts of the country. China is planning soon to

unveil new investment guidelines aimed at channelling foreign capital into priority areas such as infrastructure and to its disadvantaged hinterland. Beijing plans to phase out tax

incentives for certain categories of investment, such as basic-processing industries, which it regards as wasteful. Thousands of these enter-

prises which produce consumer items for the world market

By Tony Walker in Beijing

pledged new investment of \$82.6bn in 1994, a drop of 25.8 per cent on the year before. Numbers of new projects were down by 43 per cent to 47.549. Utilised investment reached

Sharp rise in UK watchdog stirs up a row over reform of regulation

By Robert Corzine and

ily, of fears about Iraqi sales could underpin international prices, analysts said. "The possibility that Iraq will begin selling oil again has been hanging like a cloud over the market for the last week." one trader said.

Oil traders had estimated the about 700,000 barrels a day of Iraci oil on to the market. That would represent a 1 per cent increase in world supply, but the psychological impact on the market was reckoned far greater.

The UN plan would have allowed iraq to enter into a series of closely monitored oil sales. with the bulk of the proceeds used to buy food and medicine. President Saddam Hussein's government described the scheme as an "insult".

Iraq has consistently refused to accept one-off or limited oil sales, fearing they could be seen as a substitute for the total lifting of

Europe today

will have rain.

rain in the north.

A small but active low pressure area which moved over England last night will cross the North Sea on its way to Denmark. As a result. rain and wind will move away from southern England into the Low Countries, northern France and Germany. North-west Britain will

clear briefly, but winds veering north will soon bring cool, unstable air and widespread showers, sometimes with hail or thunder.

central Europe. Western Russia and the Ukraine

Another low pressure system will separate warm air in eastern Russia from cooler air in

Portugal and Spain will be very sunny with temperatures above 25C. Italy will improve greatly after the blizzard that struck central and

Cool and unstable air will remain over the British Isles and north-west Europe. However, the northerly flow will decrease, leaving these regions moderately fair with only a few isolated

Meanwhile, central Europe and the Alps will

have more rain. The summery conditions in Spain will give way to northerly breezes with

southern regions on Easter Sunday. Five-day forecast

David Lascelles, in London Ms Clare Spottiswoode, the UK's

gas industry regulator, has angered fellow utility regulators by floating ideas to reform the believe could undermine their independence.

Ms Spottiswoode recently circulated a paper to regulators of the telecommunications, electricity and water industries containing ideas on how they might be made more accountable for deci-

sions they take. She says she has not espoused the ideas, but is circulating them to promote discussion and debate. Mr Tim Eggar, UK energy and industry minister, is due to convene a meeting soon with regulators to discuss ways the sys-

tem might be improved.

The most radical of Ms Spottiswoode's ideas would allow the

government to call for independent investigations into regulatory decisions that prove especially controversial, or that later appear to have treated a regulated company too lightly.

Another would give a parliato review certain types of regulatory decisions, and give committee members access to commercially confidential information.

A third suggests the appointment of high-level, non-executive advisers to individual regulators. Advisers would be recruited from the senior ranks of business. industry and the civil service. and would advise on difficult

decisions before they are taken. The debate on regulatory reform has been fuelled by growing political controversy surrounding the privatised gas, electricity and water companies. Some regulators worry that the government might try to dictate changes to the regulatory regime without consulting the regulators, or that a future Labour government could make the regulatory regime overtly political. Other regulators declined to

comment on these ideas. But the cern because of fears that it would allow the government to question the decisions of regulators, weakening their independence. At present, regulators operate within a statutory framework which protects them from political interference.

The other ideas have caused bewilderment because they propose remedies which already exist. Parliamentary select committees do review the work of the regulators, and could expand this role. The regulators also have the right to appoint outside advisers.

Gas regulator turns up heat on rules debate, Page 10

THE LEX COLUMN

Cyclicals' second wind

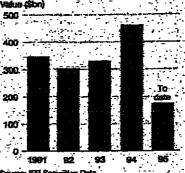
Even if Mr Kirk Kerkorian's proposed offer for Chrysler fails to flush out another bidder, it will nonetheless prove significant. His \$23bn putative bid has highlighted the extraordinary decline in the valuations of certain cyclical stocks. The US automotive sector has, for example, underperformed the market by 25 per cent since its peak in February last year. The explanation for the decline in automotive shares has been the switch out of cyclical stocks into defensive companies such as pharmaceuticals. Investors remember the horrific position in which many cyclical companies found themselves during the early 1990s and have sold their shares in anticipation of the next downturn. However, the next downturn may be less gruesome than the last. The sive industrial restructuring dur-

ing the last recession suggests corporate America should suffer less next time round. Moreover, if the Federal Reserve manages to pull off the trick of a soft economic landing, the next downturn may prove to be further off than most expect. In that case, cyclical groups, which have already restructured their balance sheets and generated substantial quantities of cash, will generate still more. That would suggest the markets have badly mis-judged the valuation of such companies. If Mr Kerkorian's move achieves nothing else, it should provide a second impetus to US industrial stock prices by raising such issues.

Mr Kerkorian's proposals do not signify a return to financially-driven 1980s style raids. True, some of the conditions for their revival exist. Banks could be tempted to fund such deals because they are flush with cash and finding it difficult to increase their loan books. And US interest rates are clearly near their peak, meaning leveraged buy-outs funded by loans will benefit from falling interest

But banks, particularly in the US, are demonstrating greater self-discipline this time round. They need little reminder that the performance of leveraged buy-outs has proved decidedly sporty. Moreover, changes in tax law and more stringent rules on acquisition accounting may hinder, if not preclude, the especially highly leveraged deals of the past.

The likely absence of corporate raiders does not mean that mergers and acquisitions activity is set to stagnate. Indeed, it looks set to increase. The rationale for such deals is likely to be industrial rather than wholly finan-



cial. Boardrooms are increasingly concerned to redefine core operations, dispose of peripheral businesses, and consolidate market position in their chosen sectors, particularly through geographical expansion. Sandoz's decision to dispose of its chemical businesses was only the latest example of refocusing; Cadbury Schweppes's acquisition of Dr Pepper demonstrated geographical expansion.

Although recent currency turmoil will not in itself trigger deals, it will undoubtedly give the M&A market further impetus. The decline of the dollar has made US assets especially cheap for companies in Germany and Switzerland. If the currency markets trigger an industrial response, it would give a further push to parochial Wall Street valuations.

UK construction

The UK construction industry nolonger offers the classic benefits of cyclicality. This time, economic recovery has not spelt an end to high real interest rates, low inflation and low volume growth. As a result, after racing ahead in 1993, on expectations that profits would catch up the following year, construction share prices have dropped sharply. Current valuations are more realistic as a result. Price-earnings ratios have dropped dramatically from a peak of about 15 times at the beginning of last year. Construction stocks are now trading at a 17 per cent discount to the rest of the market, on 1996 forecasts.

But this may not be a sufficient discount, even though some of the industry's problems, such as the scaling back of the government's roads pro-gramme, have already been factored in. Contractors still have too much capacity and too little capital. House-

housing starts and higher land prices in the UK this year. They are likely to suffer a cash outflow this year as they try to restock their land banks, while margins may come under pressure as they struggle to meet volume targets. Another rise in interest rates could prompt further discounting of the sec-

Taken as a group, managers of construction companies have a poor record, tending to make ill-advised acquisitions in good times and failing to cut capacity in bad. The disappear ance of the boom-bust cycle reduces the scope for reward, as well as risk The answer is careful stock-picking.

The yen

The cut in Japan's official discount rate has had little effect on the value of the yen. That is unsurprising Widening the differential on yen and dallar-denominated assets was never going to lead to an immediate rush for dollars. If the dollar is still capable of falling, say, 5 per cent in a week then an official discount rate of minus 50 per cent would still fail to make the yen unattractive. The cut was always going to be part of a longer

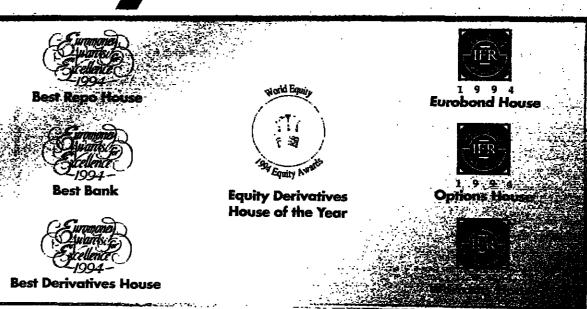
A curious and circular feature of that game is that investors will only begin buying dollars when they are convinced that it has stopped falling. But the underlying reason for the yen's appreciation - the structural current account surplus - has yet tobe addressed fully. True, last week's rate cut should help somewhat if it succeeds in boosting domestic demand. But much more was needed from the government's package to restructure the economy. On virtually every count, this failed to boost the economy and to reduce import barri-

The yen's plight would be grave enough without a further worrying problem - deflation. The prices of stocks and land have been falling for years, making such assets highly unattractive. Worse, the Japanese have not been investing overseas because the yen's rise creates de facto deflation in the value of non-yen denominated assets. Their only reasonable alternative is yen or Japanese bonds.

Until deflation ends - and that looks to be some way off - they are unlikely to look elsewhere. The rate cut may be a step in the right direction, but it is unlikely to change current Japanese investment proclivities.

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FT EXPORTER 27

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As the debates about European Monetary Union proceed, a type of battle fever is
raging among Britain's exporters

Pages 11 and 17

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Exporter kooks at how precise packaging and packaging certification can help exporters lower the poets arising from damaged goods

Exporters lower the poets arising from damaged goods

Exporters lower the poets arising from damaged goods

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porters Diary: details of general and specialist irade fairs, exhibitions and trade
setons to end-October 1895

Export law

Page 27
FT Exporter's legal expert will look at the problems of counterfelling and passing-off, the steps being taken by governments and internetional institutions to deal with the problem; and how companies can protect themselves

In the UK regions. Details of the 1995 awards, which regions of the 1995 awards, which f regionsl events in the autumn and later at a special g how to enter

다 이 기

As world economies converge, governments are trylr establish a international policy framework for foreign investment, writes **Guy de Jonquières** eign direct

Chipy months after the world trade deal push for international them are thinking up a new push for international them and the countries are limiting up a new push for international them and them are the countries and the countri

It is still unclear whether the Clinton admiralstration will be able politically to require changes in state rules or to persuate Congress to endorse any agreement which involved extensive reforms designed to benefit foreign companies operating in the US.

There are also difficulties on the European side. Though the EU has much common single market logislation, laws do not extend to state ownership and only partially cover state ownership and only partially faster and further than required by any OECD agreement, but without being colliged to extend the benefits to third countries.

It is unclear, too, how far the EU will negotiate as a single bioc. The commission lacks a formal mandate to represent the EU in the OECD as it does in the WTO, and the limits of its legal authority to negotiate in services is disputed.

Party for these reasons, Sir Leon Brittan, Europe's trade commissioner, wanted the WTO to make the running in talks on investment. He has also argued that the WTO's breader membership would ensure that eventual rules were adopted by many more countries.

Exactly how the results of the EU inflows into the developing world are accounted for by only about 10 countries, and that their desire to attract foreign capital will give them a strong incentive to embrace international rules.

Others, however, think developing countries unty balk at accepting an agreement rules to the rest of the world, they must demonstrate that they can reach a world, and they must able agreement unwork the order, they must be found. Defore industrial abountaries were of the world, they must able agreement unwork the order.

Legal column

lichael Thornton I ounterfeiters and h COOTY

Much will dopend on how, in practice, governments balance their desire for speedy agreement and their wish to make the new rules as comprehensiva as possible. That is unlikely to become clear until after the ministerial niceting in May.

As in any negotiation, governments demands will need to be related closely to the concessions which they feel able to offer. That is likely to be a delicate task in this case, because in the US and Europe—the protagonists in the talks—will need to work hard to prosent colesive negotiating positions. The US appears keen to prose in the talks for maximum liberalisation. However, it is also likely to face pressure to remove obstacles to national treatment of foreign investors in its own market.

High on the list are regulations and policies in force in individual states and long-standing federal restrictions on foreign ownership of businesses including atrlines and telecommunications operators.

ults inc, for which Miga issued guaranes worth \$8.4m.

The project will supply more than 70 per int of the country's annual denim jean reduction output and 8 per cent of its stal cotton garment exports. The opening i former state monopoly sectors to print in investment provides a locus for Miga, lotorola has insured \$24.3m of equity in a enture with SAIF Telecom, a Pakistani rivate concern, to install a nation-wide illular network.

Miga is also prepared to support ventures in Clitha. American Cyanamid Comany's 50:50 venture with the Suzhou humber Six Pharmaceutical Factory made see of a \$7m guarantee to help access reviously untapped sectors of the domescopharmaceuticals market.

The agency is also active in the emerginarities of eastern and central Europe, and in the more problematic markets of the former Soviet Union.

eassuring investors

tinued from page 23
hough most cover applications have
n for power projects, Miga has also
litated the implementation of major
ort-oriented projects, including one of
largest foreign investments in Pakis's textile sector, a joint venture in Faishad involving US-based Greenwood
is Inc, for which Miga issued guaran-

were allocated for the US' Newmont Mining Corporation's stake in the \$150m Zaraf-shan-Newmont Joint Venture open-pit gold mine. This project has obtained support from other multilateral institutions, opening the way for commercial financing in a region usually thought beyond longer term conventional borrowing.

Difficult markets in sub-Saharan Africa have also been the subject of a vigorous marketing campaign, with first guarantees for projects in Uganda and Cameroon.

The Ugandan project exemplified Miga's role as a co-financier, allowing clients to access both financing and insurance capacity. Miga provided a \$5.4m guarantee for a Swiss-Norwegian fish processing joint venture, with financing from the IFC, the Export-import Bank of the US and the Norwegian Agency for Development Co-operation.

Exporters may also be the beneficiaries of Miga's extra-guarantee activities. The agency furnishes a variety of technical assistance services to member countries to assist their efforts to atlmulate FDI, including policy advisory services to improve investment regimes and help with the legal aspects of investment.

Jon Marks is Associate Editor of International Trade Finance, a bi-monthly Finance in the constant of the constan

that the product is not what it seems.

In one case involving the sale of a well known brand of jeans, the fact that the seller had paid only a pound or two less but factor when the court came to deciding factor when the court came to deciding factor when the court came to decide whether or not the defence of "due dillegence" had been made out (having taken all casenable precautions and exercised any all due diligence to avoid the commission of the offence of supplying or offering to supply goods to which a false trade description is applied.

As a young lawyer I was often involved in rag trade copyright disputes. During many a trip to the shops I would investigate description is applied.

As a young lawyer I was often involved in rag trade copyright disputes. During many a trip to the shops I would investigate designs bearing a striking similarity to gate designs bearing a striking similarity to the content's latest collection. The High Court became a second home as applications were made one after another for hijunctive relief banning the sale and supply of the offending goods.

Word would soon get around the copiers that particular designs were too hot to handle. Remediles such as injunctions can be extremely expensive and efforts to increase the powers of police, trading stanters that particular should think in terms of the contenting of a team approach to the combatting of counterfelters and continue to be forcaful in and inventive in the remediles they adopt.

business. It now represents 5 per cent of total world trade. The European Commission estimates that 100,000 jobs were lost in European Commission estimates that 100,000 jobs were lost in European Commission estimates that 100,000 jobs were lost in Europe of the worst affected trade groups, the record industry, is reckoned to lose \$1.2hn per annum to the "pirates". If a company ma an original and marketable product then somewhere out there a counterfeiter is likely to be hoping for a "nice little sarner" at its creator's expense.

Even the US treasury is having to adapt with the portrait of Franklin on the \$100 mill to be increased in size and shifted to the loft and 14 other changes to be made to the loft and 14 other changes to be made to the loft and development departments. Counterfeit goods are the scourge of research and development departments. Years of experimentation and expense can be wasted as the counterfeiter pounces and hoped for profits fail to materialise. Cheap counterfeit products, badly made and perhaps unrollable, can danage the redibility of a product but at the other and perhaps unrollable, can danage the counterfeit good quality counterfeit gond savage legithnate sales. The counterfeit can savage legithnate sales. The counterfeit of the scourge legithnate sales. The counterfeit of the scourge legithnate sales, The counterfeit of the scourge legithnate sales the scourge legithna

home.

The problem is worldwide and manufacturers have sometimes been reluctant to pursue legal remedies in some countries believing that there was no will on the part of governments to tackle the problem. Last year's Gatt agreement went some way towards stiffening the stitude of signatories even if that agreement gives countries many years to bring their intellectual property laws into line.

Trading standards officers are becoming ever more squeezed in terms of resources but they continue to have a keen desire to work with businesses to enforce the law and combat the counterfeiter. Cheap coun-A lot has been done to toughen up the law in recent years. In the UK, this has come in the shape of the Copyright, Designs and Patents Act 1988 and the Trade Marks 1994. The law is not parfect and there is no reason to suppose that the counterfeiters will just pack up and go home.

FT Exporter Excellence The NatWest/

Awards

he search has begun for the company which will take over from Edward Machean, the Scottish-based protective clothing manufacturer, as the holder of the NatWest/FTExporter Award for Export Excellence.

The small Scottish company impressed the judges last year by the way in which exporting was a fundamental element in its business strategy.

The company, which initially produced horse blankets, makes heavy duty protective clothing designed for anyone whose work obliges them to go out in all conditions. utility foul weather wear market in the UK and Europe.

It sales, which were £1.1m in 1987, reached elmost £7m last year on which it made pretax profits of \$550,000.

The runner up in the compedition, which it co-sponsored by the institute of Export, was Zeneca, the British multinational and agrochemicals specialist.

As in previous years regional winners will be named at a series of seminars on exporting at taking place locations around the country.

The overall winner will then be presented with the Exporter Excellence Trophy and as well as a travel bursary worth a total of £5,000.

It closing date for entries, which are currently being called for, is July 31.

Entry to the competition is free and is open to UK companies of all sizes.

tions.
The company has established itself as a market leader in the industrial and public

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For further details call free on 0500 188 128, or write to NatWest, International Trade and Banking Services, Level 7, Drapers Gardens, 12 Throgmorton Avenue, London, EC2N 2DL

prize for the smaller business

A total of 250 applications had been received by last month's closing date for the 1955 Export Award for Smaller Businesses, the only government-backed prize for small business exporters

Now in its 26th year, the award is open to all independent UK businesses with a workforce of less than 200 and evidence of good, long-term growth in export earnings. Non-UK sales must have exceeded £100,000 during the most recent year.

Five companies will each receive awards and prizes worth more than £7,000 in money, professional services and products at a ceremony to be held in the Savoy lotel in London on July 5.

The awards are financed by the British "The country is in an export-led recovery, and small firms are playing a full part. One in five of last year's entrants doubled the value of their exports over the previous year," trade minister Needham said when announcing this year's scheme. "Smaller businesses not only have the ability and resilience to compete in world markets but the strategic sense to realise that they need to expand overseas as well Overseas Trade Board, Kompass British Exports/Reeds Information Services, Grant Thornton, chartered accountants, Midland Bank (through HDSBC Trade Services) and TNT Express Worldwide

looks at the problems created by

being tackled

He

buccaneers

China has emerged as a leader in the manufacture of products and components for western consumption but that growth has taken place against a cultural background very different from that prevalent in the west. For much of the second half of the 20th century no fullvidual or corporate proprietary rights existed in China. As Chinese industry started to compete for western markets it is hardly supprising therefore that the manufacturers adopted a "buccaneer" approach to the proprietary rights of those for whom they manufactured to considerable amount of money publicising the wrongs of counterfeiting and trade mark infringement each year. After tense negotiations with more than 12,000 trade mark infringements each year. After tense negotiations with the US, China pledged to create "task forces" to fight the "pretees" as from March this year and ead that manufacturers should support and encourage the new initiatives.

Europe has it's own problems and as from July new EC rules will give customs authorities greater powers of seizure without than having to wait for a court order. It will not be only counterfeit goods which could be used to affix a trade mark to be counterfeit goods. Provisions have been made for the desiruction of counterfeit goods.

The outgoing European customs commissioner, Christiane Scrivener, one of the architects of the new rules, stresses that they "complement" the joint efforts of both member states and companies. Counterfeiters.

The World On Time

The World On Time

FT EXPORTER 26

Leading UK trade missions - May-Dec 1995

2-16 September 1995
Indonesia/Thailand (construction material) ((asignmentes) Thames Valley Chamber (Courtered Value Chamber 6 Industry (David Tunks) tel: 01768 824641

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(Allson Fisher) tel: 0151 227 1234

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consumer/environment/power/transport)

Birmingham Chamber of Commerce & Industry

Industry
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*Korea (transport)

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MIDDIE & NEAR EAST & NORTH

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16-24 September 1895
Turkey Northamptonshire Chamber of Commerce & Industry
(Sean Read) tel: 01604 790782
28 Sept - 4 Oct 1896
Saudi Arabia/Kuwait
Manchester Chamber of Commerce & Chamber of Chamber

lustry ynn Shaw) tel: 0161 236 3210 22 November 1995

Industry
(Lynn Shaw) tel: 0161 236 3210
9-18 October 1935
Tunish Moroco (electronics software)
automotive/environment/water/agriculture) Badfordshire Chamber of Commerce

& Industry
(Cheryl Smart) tel: 01682 23456
16-20 October 1895
Inext Manchester Chamber of Commerce & Industry
(Lynn Shaw) tel: 0161 236 8210
28 Oct - 13 Nov 1995
Saudi Arabia/Bahrain/Qatar
Thamse Valley Chamber of Commerce & I

nes Veney Curmos, or Cistry dd Tunks) tel: 01763 824541

Octivor 1995

Saudi Arabia/UAE/Bahrain
Sheffield & Rotherbam Chamber of Commerce & Industry
(Ken Moss) tel: 0114 276 6867

4-16 November 1995
Abu Dhabi/Dubai/Qatar/Babrain
Welsh Office, industry Department
(Robert Lock) tel: 01222 825111

9-17 November 1995
UAE/Jonbai/Abu Dhabi (construction/medical equip/water treatment/ oligas)
Bedfordshire Chamber of Commerce &

add Arabia mingham Chamber of Commerce & ndustry
Barry Precious) tel; 0121 454 6171
9-December 1995
grpt Lelcestershire Chamber of nerce & Industry
Keith Horton) tel: 0116 251 2300
IUB-SHARAN AFRICA Smart) tel: 01582 23456 wember 1995

(international trade fair)
Sussex Chamber of Commerce & Industry
(John Melhuish) tel: 0127 332 6282
10-21 July 1995
South Africa/Zimbabwe (telecom/
healthcare/electronics/mining/power)
Belfordshire Chamber of Commerce &

ndustry

ynn Shaw) tel: 0161 296 3210

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ndon Chamber of Commerce & Industry acey Jacob) tel: 0171 248 4444

ndustry Lynn Shaw) tel: 0161 236 3210

September 1995
*South Africa Liverpool Chamber of Com. Commerce & Industry
(Alison Flaher) telt 0151 237 1234
(Alison Flaher) telt 0151 237 1234
(Alison Flaher) 1986
B-23 September 1986
Thingham Chamber of Commerce & Birmingham Chamber of Commerce & Birmingham

28 Oct - 3 Nov 1996
Colombis/Ecuador
London Chamber of Commerce & Industry
(Merilyn Potter) tel: 0171 248 4444
29 Oct - 9 Nov 1995
Trinidad/Jamaica
Bristol Chamber of Commerce & Industry
(Tracey Ruff) tel: 0117 973 7373
20-24 November 1995
Brazil The Scottish Council Development & Industry
(Isin McTaggart) tel; 0141 332 9119
27 Nov - 2 Dec 1996
Mexico Leeds & Bradford Chamber
Commerce & Industry
(Malcolm Sewell) tel; 0113 286 8136
NORTH AMERICA

Dallas Welsh Office Industry Department (Robert Lock) tel: 01222 825111 26-30 June 1995 SE USA F17 November 1955 South Africa Manchester Chamber of Commerce &

striopia Nottinghamshire Chamber of Commerce

Manchester Cuerrindustry
(Lynn Shaw) tel: 0161 286 3210
13-17 September 1996
New York (clothing only)
Nottinghamshire Chamber of Comm Industry
(Michael Brosch) tel: 0116 962 4624
20 Nov - 1 Dec 1995
South Africa/Zimbabwe
Covembry & Warwickshire Chamber of
Commerca & Industry
(Malcolm Vaughan) tel: 01208 633000
CENTRAL & EASTERN FUROPE & FSU
19-26 May 1995

Industry
(Michael Brosch) tel: 0115 962 4624
EUROPEAN ECONOMIC AREA
33 May 1995 (depart)
Benelux
Liverpool Chamber of Commerce & Alson Fisher) tel: 0151 227 1384 8 June 1995

South Yorkshire Export Development Se

in Hall) 01226 201166

Netherlands
Weish Office Industry Department
Weish Office Industry Department
(Robert Lock) tel: 01222 825111
12-21 August 1995
Norway/Sweden (textiles)
Leicestershire Chamber of Comme Summer 1995
*Belarus/Azerhaljan
*BSCC - (formerly British-Soviet Chamber of Commerce)
(Mike Hall) tel: 0171 403 1706
September 1995 Petersburg/Latvia rmingham Chamber of Commerce & dustry elen Whitzance) tel: 0121 454 6171

ndustry Divyesh Thakkar) tal: 0116 251 2300 Sentember 1995

Dorset Chamber of Commerce & Indu-Chaggie Wareham, tel: 01202 448800 11-15 September 1995 Republic of Ireland South Yorkshire Export Development

dsh Office Industry Department(Rob hn Hall) tel: 01226 201166 29 September 1995

Sheffield & Rotherham Chamber merce & Industry (Kan Moss) tel: 0114 276 6667 9.18 October 1995 01222 825111 tober 1995 Sussex Chamber of Commerce & Industry Sussex Chamber of Commerce & Industry (Colin Meihuish) tel; 0127 832 6282 80 Oct - 3 Nov 1995 Czech & Slovak Republics Wales Chamber of Commerce & Industry (Helen Conway) tel; 01222 461648 November 1995

*Czech Republic/Slovenia/Croatia London Chamber of Commerce & Industry (Bob Anthony) tel; 0171 248 4444

adon Chamber of Commerce & Industry b Anthony) tel: 0171 248 4444 Nov. - 1 Dec 1995

ester Chamber of Commerce

Barcelona Welsh Office Industry Department (Robert Lock) tel: 01222 825111 22 October 1995 (depart) Norway/Finland North Derbyshire Chamber of Com & Industry (Julie Whiting) tel: 01246 211277 19-22 November 1995 Republic of Ireland

oubery ynn Shaw) tel: 0161 286 5210 JUTH AMERICA & THE CARIBBEAN 9 June 1988

d Central America London Commerce and Industry. tel:

of the yen has government and ow fear a delay in

In Japan, the surge c caused anguish among g business leaders who now

sustain its dramatic grov **Economic outlook** tainty: can Chin

per cent a year, trade among many developing countries should be much stronger. Continuing strong trade growth is anticipated among the Asian countries.

The business school's forecasters project as a 16 per cent annual increase in China's trading activities in the 1994-99 period and more than 10 per cent trade growth for the other developing Asian nations as a group. The above juxtaposition of buoyant global growth and areas of significant tension is symptomatic of the profound that will affect the business plans and prospects of all exporters for years to come.

Sir Terry Burns, the UK Treasury's permanant secretary or top official, pointed out recently that the process of globalisation, which first took hold in financial in markets, is now reaching out thito the mair less for goods and even labour.

With modern communications processing handling and spreading information has fallen dramatically. The present graphy services across different continents with ease.

similar difficulties on a smaller scale.

Glauts are sthring outside the charmed circle of OECD countries. India, having discovered market oriented economic politics in the early 1990s, could be one of the naxt "miracle" economies. Indonesia is another populous country that is growing rapidly.

The good news is that world trade growth is strong. The LBS estimates that world trade growth of just 3 per cent last year after growth of just 3 per cent last year after growth of just 3 per cent in 1983. In the medium term, it expects world import demand will grow at just under 7 per cent a year, comparing favourably with average growth of 4.1 per cent a year between 1976 and 1985 and 6 per cent a ninually between 1986 and 1980.

trong exports underplined the unexof Britain and other European
Union nations last year. Demand for capital goods - especially in the rapidly growing emerging market economies of Asia has helped lift the global economy out of
recession and slowdown in the early 1890s.
A striking phenomenon in recent years
has been the growing importance of developing nations in world trade. According to
the LBS, imports by developing economies
grew at an annual rate of 10.2 par cent in
1991-93 compared with 0.8 per cent for the
EU countries as a group and 2.9 per cent
for the OECD.
Looking ahead to 1994-88, the LBS a
expects world trade will grow at 7.2 per
cent annually. While OECD area trade is
expected to grow by a relatively modest 5.2 the recovery from the nation's longest crecession since the Second World War and growing pressure on the country to invest abroad at the expense of jobs at home. In fact, unemployment remains an abiding problem in most countries of the industrialised and developing world. In January, according to the latest standary dispersion of the latest standary according to the latest standary of some 7.5 per cent of of the labour force were unemployed in its 25 industrial member states. Although down on the peak levels of a year ago, this represented and deticing untoid millions in non-industrial countries are jobless.

Co-operation among countries to deal with these problems is at a low ebb. Indeed, the US response to the Mexican crisis caused estrous strains among the G7 indeed, the US response to the Mexican crisis caused estrous strains among the G7 indeed, the US response to the Mexican crisis caused estrous strains among the G7 indeed, the US response to the Mexican crisis caused estrous strains among the G7 indeed, the US response to the Mexican crisis caused estrous strains among the G7 indeed, and paying the price through light real interest rates.

But many economies in the industriat performing well. The problem in the US, Increample, has been one of echieving an orderly slow down in growth to head off inflationary pressures.

Britain, which last year enjoyed a rare combination of strong growth, low infleters entered to the and good demand for its exports, faces entered to the combination of strong growth, see the combined or the countries in the industrial combination of strong growth, see enjoyed a rare combination of strong growth, see enjoyed a rare combination of strong growth seed of the combination of the combination of th

World trade

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FT EXPORTER

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FINANCIAL TIMES TUBSDAY APRIL, 18 1995

Fighting

ruan

FT EXPORTER



for the global village Growth

The juxtaposition of expanding economies and areas of tension is symptomatic of profound changes that will affect the prospects of all exporters, says **Peter Norman**

ince at any recent forecast for the transport of the contoner, and the outlook range aconomists seem to be looking forward to a long period of steady growth and low inflation.

Typically bullish is the London Business School (LBS), one of Britain's premier forecasting bodies, which in its recent international economic outlook predicted strong 3 per cent growth for the Group of Seven feeding industrialised countries this year and in the medium team.

The Economist Intelligence Unit has come to similar conclusions in its latest quarterly global forecast. It expects the top 20 industrial countries as a group to grow at rates of between 10.5 per cent and 3 per cent a year between now and the end of the century.

But anyone looking at newspaper head of the century.

But anyone looking at newspaper head ilnes could be forgiven for harbouring doubts. Over the past four months, the world has witnessed a grave economic crisis in Mexico that has almost certainly condemned that country to recession this year and cast a cloud over prospects for economic growth throughout Latin Americas.

In Asla, worries have been growing over the sustainability of China's dramatic growth performance in the light of stubborn inflationary pressures and the unresolved questions about the country's political and economic future after the era of Deng Xiaoping.

Relationships and linkages among the industrialised countries have been jarred by disorder on the currency markets. The weakness of the dollar against the D-Mark and the yen in the first quarter has prompted concern about the competitiveness of the German and Japanese economies. In German and Japanese economies. In Germany's case, the D-Mark's strength against the dollar and many European currencies helped persuade the Bundesbank's policy making council to lower short term interest rates at the end of March, rather than raise rates, as expected

World trade and GNP % 8

Globalisation is also affecting consumers. Peoples' tastes, standards and price expectations are shaped increasingly by television and international travel. Their ability to spend has been made more easy through the widespread availability of internationally acceptable plastic credit and debit cards.

For many people, the keenly anticipated information superhighway is likely to mean more opportunities to purchase goods from around the world from the comfort of their own living rooms.

These changes mean companies every where are calling around the world. Consumers that have protected national markets are falling around the world. Consumers know that if they are faced with poor quality products or services, they can easily obtain satisfaction elsewhere.

These changes mean that the global market place has never been more competitive. On the other hand, the present global economic upswing offers huge opportunities for exporters. Those that are nimble and competitive should find that the world is their oyster.

PLOS

eral of the Institute of Directors, eral of the Institute of Directors, does not mines lils words. "Other than going to war, no decision could be more important," lip noted recently when asked whether British should join a Eurocomments may sound melodismatic.
the debates about European Monsinton (Emu) proceed, it is already
g up a type of battle fever among

ann's exportare. It is exportant if it is in though there still seems little likeling in from a couring before 1989, the lightons of a possible single currency excepting almost up diverse a range of ions in the British business would as Vestminster itself.

Vestminster itself a Richard Brown, directions, such as Richard Brown, directions, such as Richard Brown, directions, such as Richard Brown, directions of the Association of British unbors of Commerce (ABCC), who at that British exporters would lose if they were left outside a single curry area dominated by Germany and

an official with one of the leadin



One dividing factor is size. The concept of eliminating the cost of currency transactions for trade within the European actions for example – a factor which is noten as one of the potential advantages of EMU – tends to be much more attractive to smaller companies.

Overall, the European Commission itself estimates the savings in currency transactions costs could amount to about 0.25 per cent of gross domestic product across the

But as Mr Brown of the ABCC, was a large proportion of small is large proportion of small exporters, its out, small companies rarely have a means to engage in complex stations to hedge their currency—saning that they face relatively higher reacy transaction costs and are particularly vulnerable to currency swings. And bugh British exporters have generally neather from sterling's recent weakness sinst the D-Mark, many smeller companies still insigt they would prefer greater

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Exporting?

Overseas Trade Services

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still managing director of lillam Burell, managing director of Bruderer group, which sells precision sses and imports a large number of aponents from Germany, says: "The good thing that a single currency ald bring about would be stability. For at reason I think it would be a good ing – although how they would actually anage it I just don't know," which are stability.

nage it I just don't know.

lowever, bigger companies, which are
ter able to manage and hedge their
ter able to monage should trearency exposure through developed treay operations are apt to be more cynical. oberations of the large retails,"
It sayings to currency transaction
It single currency would be peanuts,"
Stanley Kalms, of the large retail
It Dixons, who is openly opposed to
concept of a currency union. "Curry stability is a reflection of many
or factors, such as a country's ability to

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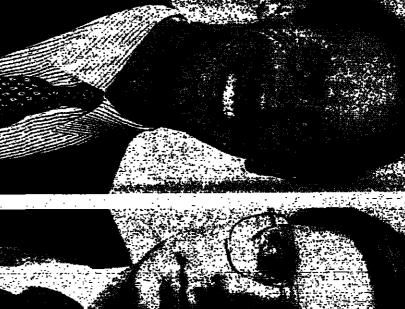
KESBARCH REPORTS

ed, even among some medium size tries there are doubts whether cu union would be feasible withou ar economic integration acros

Martin Taylor, managing director of bidgeport Machines, which sells a large roportion of its machine tools to the rest of Europe says: "All this recent currency urmoil shows exactly why a currency mion won't won's at the moment. You an't press ahead with something like that then you have the economies of different says."

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Exports to Europe currently account for about 80 per cent of all UK exports — a figure that has grown rapidly in recent decades. However, exports to North America still account for about 15 per cent of the total, and a large proportion of the remaining trade with the Middle East, Latin American and Far East markets is of many other EU members – romains fairly evenly split in its EU and non-EU primitation.

union has attractions for some exporters to Europe, many exporters to Europe, many exporters to non-European countries fear that currency union could weaken their business in dollar-based commodities – not least because these exporters have generecause these exporters have gener-mentited in recent years from ster-longer term decline against the

efence exporters, who predominantly I in dollars, for example, are already cing their concern about currency

says.

Nevertheless, even on this point there are differing opinions. For example, David Simon, chief executive of British Petroleum, accepts that Europe must maintain exchange rates that are competitive with the US and Pacific Rim.

However, he believes that Britain should be involved "right at the start" of any economic convergence "so we can play a full part in designing the mechanics of how the system will operate, such as ensuring accountability of the Central Bank".

Mr Simon himself insists that his opinion is based on technical and political facts. "Plusting out the pound and replacing it with a single European currency is not an emotional lasue for me personally," he insists.

But in that respect he may be unusual. For with the future of a single currency still shrouded in uncertainty, in the last instance it is still political instincts, rather than hard business logic, that guides many exporters' reactions. And although the economic implications of any union



conducted in dollars.

Meanwhile Mr Melville-Ross warns that the oil trade would be mother possible victim. "Were a European single currency to harden against the dollar, the countries most dependent on oil exports would suffer disproportionately. As an oil producing nation and a significant exporter to the US, Britain would be one of the losers," he

illder (to 6 years) illder (5 to 8+ yrs) illder (over 6+ yrs) tarkka sinc

NCIAL TIMES TUESDAY APRIL 18 1995

Approximate the second second

FT EXPORTER 25

Export

Country	Exchange Delaye (months)	Collection Experience	Most Iberal Buggested Terms	Country	Exchange Delays (months)	Collection Experience	Most Nbersl Suggested Terms
Australia	10		Q.	New Zealand	5	Good-fair	30/80
Hrazi		個	<u></u>	Nigeria	N3		ဌ
Canada			Ş	Omen	မ	Good-fair	8
	CO.		8	Pakistan	မ	Fall-good	8
Egypt	_		5	Philippines		Fair-good	ຣົ
Ghana	w		SD	Saudi Arabia	6		8
man, Buoy Buon	N		30/8D	Singapore	N 3	Good-fair	30/30
ITOR	N		CIC	South Africa	ω	Good-fair	8
Inconesia		Fair-good	80	South Korea	ю	Fair-good	8
BIEST			8	Thalland	ω	Feir	8
JENTICICA	, R		85	Trinidad & Tobago	ယ	Falr-good	디
Japan	·N		AO/OE	Turkey	ω		<u>_</u>
Nerrya	4		5		4	Fall-good	ຣົ
NUMBR	N	Fair-good	8	U8	N	Good-fair	60/SD
Malaysia	10		S	Venezuela	CT	Poor	5
Mexico	ű.		80	Vietnam	4	Mostly LC	ᄕ
Faotnotas: 1. OA - ope	in account; ULC	Footnotes: 1. OA - open ecocurit; ULC - unconfirmed letter of credit: 8D - slott dreft: 30/8D - 30 days slott dreft: 2. Exchange delays refer to the time teleon from	credit: 8D - sight c	haft: 30/SD - 30 dava sid	htdraft. 2. Ex	chanda dalawa rafar i	o the time teles from

to date for the importer to deposit local currency with the ollection experience refers to the risk atteched to exchange d goods ato. 5. All of the above countries appear in the UK.

Source: Financial Times central bank or other authorising body and for foreign currency to be deposited with the exporter. 3. delays. 4. Individual experiences one vary considerably, depending on the relationship with the buyer, type department of trade and industry's List of Target Markets. with nawar institutions.

New markets are also emerging in the Middle East, where western bankers are looking more favourably at Lebanon, where reconstruction has triggered increasing recourse to commercial borrowing and export credits. Rebuilding demands were partially met by a \$400m Eurobond issued last September.

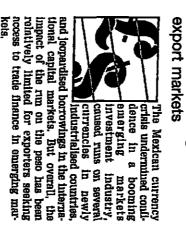
However, with external debt as low as \$764m, according to official figures issued in October, Lebanon is also set to access significantly more trade credit.

London bankers are willing to extend their credit ceilings as demand rises, Access to credit depends on which local bank the buyer works with in a system which is over-banked and still generally lacking transparency. Top-tier Lebanese banks are creditworthy and most trade the finance activity tands to focus on these institutions.

Export finance: payments problems

onfidence undermined

Jon Marks and Kevin
Godier analyse changes in
the credit standings of



export credit agencies are reappraising their cover for the country as the impact of Bulgaria's debt rescheduling in 1994 filters through into the economy.

Agreement on the rescheduling offered a fresh start after Sofia's declaration, in 1990, of a moratorium on all its international obligations. "There is now a basis or which to consider more deals," a regional specialist says. "Everything is short-term business, and most bankers are looking for cash cover, but 90 days appears to be a reasonable credit period now. For a few deals we can be more generous."

Forfaiters can discount trade paper up to 180 days from the established Bulgarian foreign Trade Bank (BFTB), but some bankers are also prepared to do business

Justitutions.

Justitutions.

Commercial finance for the Palestinian Commercial finance for the Palestinian economy will generally be unobtainable until local banks become established, but other forms of funding may soon be available. The Palestinian Monetary Authority (PMA) is setting up a bank monitoring unit with the help of the Bank of England and the IMF. The PMA has issued a licence for the first islamic trade and project finance bank to be set up in Gaza. The islamic Arab Bank will offer mainly short-term and commodity finance based on mornbaha (cost-plus finance based on mornbaha (cost-plus finance), offering the potential for deals transacted on an Islamic basis according to techniques increasingly used by western exporters to Moslem countries.

The UK's Export Credits Guarantee is increasingly used by western exporters to Moslem countries.

The UK's Export Credits Guarantee is for Gaza and Jericho to support UK exports to Palestine, mainly on an aid-three types of insurance cover available for Gaza and Jericho to support UK exports to Palestine, mainly on an aid-three types of insurance cover available for Gaza and Jericho to support UK exports to Palestine, mainly on an aid-funded or capital projects basis. Meanwhile, large-scale demand for machinery and power generation equipment is reflected in a steady stream of mediumtern credits for India. "The two year-plus medium-term appetite for Indian lending is increasing," says a UK banker.

which could be sold at less than 3 per cent over Libor before the crists, subsequently rose to about 7 per cent.

Letters of credit (I/cs) are still available, but "in Mexico, people are still waiting to see what will happen when it comes to shork-term financing", a banker says. "For medium and long-term borrowing there is no problem: banks are still coming in on syndications and are not changing their minimas."

export finance market possesses a cli caution, especially so when comwith the more adventurous ach of, for example, emerging marnestors. Consequently, fluctuations pricing of deals are often less pricing of deals are often less than for other forms of financing, it margins have risen for deals in the price trade deals in markets which sufficiently actions available, even in the price trade deals in markets which sufficiently actions a selfable, even in the price trade deals in markets which sufficiently actions a specialist financiers who ase trade paper from exporters at a unt based on their assessment of risk — report that margins have sharply for Mexican debt. Moreover, eas' willingness to deal in Mexican has declined. Mexican trade paper

IFCD export credit rates inimum interest rates for officially supported export credits (%)

\$ (to 5 years)
\$ (5 to 8+ yrs)
\$ (over 8+ yrs)
one

Thalland and the Philippines were targeted by currency speculators in the wake of the peac crisis, but this has not been raflected in the price and availability of trade finance.

There is more business on open account than two to three years ago, and we recognise that the Philippines is an improving market," says 'Terry O'Reilly, an underwriter with UK short-term credit insurer NCM Credit Insurance.

Problems facing exporters in the first half of 1995 are continuing to come from trade financiers' traditional areas of concern, mainly the Middle East and former Soviet Union.

It has short-term debt problems continue to actect exporters, who argue that doubts still surround the country's ability to settle all its outstanding oversess obligations. Some exporters report that precedence is being given to those creditors opening new business.

However, as the effects of a series of literal reschedulings are more widely felt, there are some promising signs. Germany, Iran's largest trading partner, has re-opened state insurance cover for 1/c short-term debts up to \$60,000. For larger this month under a schedule frawn up for the Iranian authorities by Credit Suisse. Debts of up to \$250,000 will be paid in full, larger repayments in instalments.

Exporters to many east European markets are still obliged to secure payments with new local banks and companies. In problem markets, finance is only available when well-known local institutions are involved.

For Russia, a few 1/c deals are now possible. Sales of white goods have been made on a 30-60 day basis through Turkish and Cypriot banks, European exporters report-kets say they are now able to discount paper from several of the newer Russian banks for up to one year, marking a step forward in Russia's ability to finance deals.

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Exporter's calendar of general and specialist trade fairs, May-October 1995

Agricultural events (Including related machinery) May 9-12 - Tehran - Agrofood Oct 8-12 - Riyach - Agriculture and Intgation General trade feire Bept 12-16 - Ho Chi Minh City - Viti Oct 24-28 - Johannesburg - Saltex Oct 30-Nov 2 - Singapore - Trade & technology

Arcreft end serospece
Jun 11-18 - Paris - SIAE
Aug 17-20 - Talpei - Tate
Aug 9-13 - Varicouver - Aerospece/airport equipment
Sept 28-29 - Frankfurt - Inter Airport Audio visual equipment May 23-25 + Hong Kong - Midem-Asia Ool 7-15 Ghent - Sound & Vision

Safety, fire control and security
Jun 17-21 - Kortrijk - Alarm
Jun 21-24 - Bmo - Interprotec
Aug 29-31 - New York - ISC Expo East
Sept 27-30 - Berlin SITECH

Eleotrical/electronic engineering
Jun 12-16 - Paris - intertronic
Sept 6-9 - Dortmund - Elektrolechnik
Oct 11-14 - Hong Kong - Consumer electronics
Oct 18-21 - Sherizhen - Consumer electronice

Printing and stationery May 5-18 - Dussektori - Drupa May 20-23 - New York - Stationery

Display and shop equipment May 3-6 - Frankfurt - Marketing trade May 20-23 - New York - Nadi Oct 10-13 - Paris - PLV

Minhg July 26-27 - Mackay - OME

Scientific and medical Sept 9-8 - Copenhagen - Scanlab Oct 4-7 - Innsbruck - Micro-Surgery

Books and publishing.

Jun 3-6 - Chicago - ABA
Jul 20-24 - Hong Kong - Book Fair
Oot 3-7 - Barcalona - Liber

Bullding/construction equipment and services
May 17-20 - Singspore - Siber
July 29-40 - Johannsburg - Aribuild
Sept 27-30 - Ho Chi Minh City - Vietbex
Oct 18-22 - Bologna - Sale
Oot 21-29 - Moosla - Ecodomica

Chemicals, cosmetics and phermaceuticals May 15-20 - Belling - Achemesia (Chemical Engineering) Sapt 4-6 - Urecht - Dropher

For details of these events contect Exhibition Bull Tel: +44 (0) 181 778 2288 Fex: (0) 181 659 8495

Water and air treatment Apr 26-27 - Dublin - Water & Environni Sept 11-14 - Durban - IWSA Oct 3-6 - Peris - Politutec

Toys Oct 19-22 - Essen - Spiel Feb 1-7 '96 Nuremburg - Toy fair

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 Finland to Sweden	210.26	81.713	98'913	211.34

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Our programmes were reprinted in Milan with the new pictures, was handled by the best people got here last night, Incredible, No, no. There were no bassles, All equipment transportation The lights came in from Paris, The Eshirts, caps and jacket By the way, Harvey says the The video gear from Prague. They arrived first thing this Even the red Strat Tommy TV audience is expected re-fretted left on time. in the world. 20 million. aren't they? morning.

FINANCIAL TIMES TUESDAY APRIL 18 1995

TENPORTER

consider a second consideration

business

FINANCIAL TIMES TUESDAY APRIL 18 1995

Sports equipment
Apr 26-29 - Telpel - Sporting goods
Jun 26-27 - Parle - Sieel-Sport
July 16-18 - Chicago - Sports Expo
Aug 22-25 - Munich ISPO - Autumn
Sept 1-3 - Maciri - Ficec
Oct 27-29 - Stockholm Snowshow Ships and bosts May 18-21 - Casablanca - Sea Mar Jun 13-15 - Beiling - Multimodal Jun 13-16 - Osto - Nor-Shipping Aug 11-13 - Atlanto - AMTE Food & drink/catering
Apr 30-May 3 - Las Vegas - Gournet products
Apr 30-May 3 - Las Vegas - Gournet products
May 9-11 - Brusels - ESE (Seefood)
Jun 13-16 - Nanies - Agrologistica
Jun 19-23 - Bordeaux - Vinaxpo
Jun 20-23 - Ho Chi Minh City - Food processing
Jun 27-29 - Dublin - Bakax
Aug 10-14 - Hong Kong - Food and beverages
Sept 30-Oct 5 - Cologne - Anuge

Heatthoare May 17-20 - Brussels - Expomed Jun 8-8 - New York - MD&M Sept 21-24 - Essen - Gesundhelt

Household furnishing and equipment
Apr 28-30 - Copenhagen - Furniture
Apr 28-May 7 - Porto - Exponrovel
May 19-23 - Cologne - Interzum
May 20-23 - New York - Contemporary it
Aug 24-27 - Osto - Mobel
Sept 17-21 - Utracht - Interdecor
Sept 23-26 - Lyon - Meuroperm

Aug 4-6 - Cologne - Herren-Mode-Woche Aug 20-22 - Munich - Mode-Wache Sept 10-12 - Dublin - Mode Insland Sept 28-Oct 1 - Macrid - Iberpiel (Fur & Leather)





action: Fage of Greece exporters in various countries have succeeded in penetrating overseas markets case studies looks at how effectively

of,

Exporters in

709 5 7. 0 5

processor's products into forei markets, says Kerin Hope

reak exporters have grown accuse to more to ment. The war in Bosnia has blocked the main overland route from Greece to northmen Europe, bringing sharp increases in trungport costs, while the strength of the drachma against other European currencies has cut profit margins for many communics.

Such obstacles, however, are shrugged off by Greek fresh food producers who have managed not just to maintain their niche markets abroad but to enlarge them with unexpected speed:
Fogo, the Athens-based dairy producer which started selling Greek yoghurt in Britain a decade ago, is among the Greek food processors that have steadily expanded sales elsewhere in Europe. The value of Fage's exports jumped from Dr2.8bn in 1882 to Dr4.1bn last year, while volume increased from 5.8 tonnes to 6 tonnes over the same period. Air Philippou said: "We started exporting more or loss accidentally. The incentive was a Brilish tourist who walked into our plant one afternoon and said he wanted to become our representative in London. He still is."

At first, Fago exported to Britain by air, selling to dolicatessens in London. But improvements in processing extended the product's shelf life to accommodate a 48-hour journey by refrigerated truck and the supermarket requirement of at least three weeks; life.

A steadily increasing flow of British tourists to Greece also helped Fage to boost exports. As the company's domestic distribution network was extended to include small outlets on resort islands, the Total brand of strained yoghurt became more necessities to holderness.

paully increasing flow of British ta to Greece also helped Fage to toxports. As the company's domestic nution network was extended to e small outlets on resort islands, the brand of strained yoghurt became accessible to holidaymakers.

In accounting for more than 35 per f export sales last year, followed by with 30 rear cant

s introduced standardised milk prod-to Greece in the mid-1970s under a as developed by Kyrlakos Philippou, smical engineer whose success in icing a unique brand of strained art transformed his family's small business into one of Greece's largest sions to northern European patterns of yoghurt consumption.
Instead of switching to small cups, the
company stuck to larger containers
designed for the domestic market.
"Yoghurt is eaten in Greece not as a
dessert but as a light meal, and that's how
Total is seen by foreign tourists. So we
decided there was no need to change the
size of cup or style of packaging for the
export market," Mr Philippou says.
Fage's yoghurt exports are forecast to
grow by 7 per cent in volume this year,
mainly through the expansion into newer
markets such as Germany, Austria and
Scandinavia.
But earnings growth will be squeezed in
Britain because of tightening margins at

Fage's strained yoghurt, made from cow's milk, had a shelf life of three weeks, which meant it could be distributed throughout Greece and also sold abroad. k yoghurt was previously produced to by individual farmers or small which processed either sheep's or nilk, with few controls on quality shelf life lasting only a few days, shelf life lasting only a few days, shelf life lasting only a few days, and to find, creamy texture, was and to find.

Spain's biggest exporter of ceramic tiles says it can easily compete with the best Italian companies, writes Tom Burns

glazed floor tiles, i glazed floor tiles, i glazed floor tiles, i designed for luxury living rooms, grace the smirance area of Porcelanosa's huge production plant at Villarreal, eastern Spain. The strain's quality control team installs them there for three month periods to examine how they withstand the wear and tear of the plant's 400 employees.

Quality is one pillar of a successful export drive by Spain's dominant ceramics producer. Design is the other.

Porcelanosa's 20-strong design unit attends the ceramic industry's two big ammual fairs, Bologna's in October and the one held in Valencia, close to Villarreal, every March. Some 90 per cent of the global ceramics business attends these two fairs but Porcelanosa's designers are changing trends of consumer tastes at a wide range of fashion conventions.

The move into North America – Porcelanose has six dealers in Canada and it has started to open its own stores, seven so far, in the US – reflects the maturity of the European market. In both continents the Spanish company's strategy is to track the top Italian firms which have made Italy the world leader in ceramic design

Another key feature of Porcolanosa's export drive, particularly in the UK and the US, is what the company calls "the educational experience". The idea is first to show clients that tiles should not be necessarily confined to the patio, the bathroom and the kitchen and then to wean them away from other floor materials such boards, carpets and synthetic products.

Seminars or teach-ins that expound the virtues of ceramics are staged for architects, designers and butlifers. Porcelanosa believes that the business will continue to grow if it persuades the public that tiles have their place all over the louse.

lames a now earns more than 60 per cent of its income outside Spain. Exports sales from Porcelanosa products and from its subsidiary ceramic company Venis totalled Pta10.7bn in 1893 and were above Pta14bn last year.

Almed at the upper range of the consumer market, Porcelanosa targets its exports at the European Union – and specifically at Germany, France and the UK – which accounts for 76 per cent of its foreign sales and is in the US and in Canada where export sales represent 12 per cent of the total.

The move into North America – Porce

examine it, run their fingers over the enamel, scratch the surface with their nalis, rap it with their knuckles and say "Italian isn't it".

Italy has set the standards by which the Spanish industry – centred on Villarreal – lives. Porcelanosa, by far the biggest Spanish exporter of tiles, says it has proved that it can compete without difficulty with the best italian competes without difficulty with the best italian companies.

Part of the confidence is based on a production process that has consistently sought to incorporate new technology. The Villarreal ceramic producers switched from coal-fired energy to natural gas in the 1986s and Porcelanosa, which subsequently built up its own co-generation system for the area. The system enables the clay base for the tites and their glazing to be fired as part of the same process.

Production advances have holped Villarreal's cerumic sector establish a reputation for quality. Porcelanosa has also taken the battle into the Italian camp by seeking axcellence in design.

The company's designers, who have their studies and laboratories on the main production site, monitor, fashion tastes.

Exporters in action: Porcelanosa of Spain

Quality

control the

pillar

으

succes

supermarkels, which has kept down price increases, and in Italy because the drachma has strengthened considerably against the lira, says Damisnos Hadjikok-kinos, financial director of Dafnos, the holding company for the Philippon family's group of companies.

So far Fage has enjoyed a near-monopoly of strained yoghurt exports from

But this may soon be challenged by Delta Dairles, Greece's biggest hash milk producer, which entered the local yoghurt market last year with a varied product range and plans to start exporting as soon as its domestic base has become established.

Delta would also have the advantage of a close relationship with Danone, the largest french food company, which includes agreements for marketing each other's products

has considered solling up a manufacturing plant in Ireland.

But Mr Philippou says he is unwilling to lose control over Fage's technology for making strained yegituri: "We could manufacture in Ireland without difficulty, but I would worry that the finer points that make our yeghuri-making process unique would become common knowledge on the European dairy market."

Instead, Fage plans to start exporting standardised fota choese, the white cheese made from sheep and goat milk which is as much a staple of the Greek diet as yeghuri, and is popular with tourists in Greek salads.

woducts.

Mr Philippoù acknowledges that Fage build secure its market position and grow aster by manufacturing yoghurt elsewhere in Europe. With transport costs accounting for 6 per cent of the retail price of Hage yoghurt in Britain, the company

yoghurt, and is popular with tourists in Yoghurt, and is popular with tourists in Greek selads.

Like yoghurt before Fage entered the market, most feta is currently produced by small cheese makers without the necessary facilities for ensuring quality control, and sold to restaurants and supermarkets in 16kg tins.

Fage is already producing feta cheese in small vacuum packs for both domestic consumers and for export. "It is the same principle as exporting yoghurt — a niche market based on quality," says Mr Philippou.

FINANCIAL TIMES TUESDAY APRIL 18 1995

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Widens

Professional involvement

FT EXPORTER 23

<u>.</u>

ALCO TO CONTROL OF THE CONTROL OF

xport finance: payment transfers

Commission toughens its stance

ilcholas Lansman finds Europe concerned to speed up ne flow of funds across the EU, control costs and provide ustomers with the right information

Commission has drawn up two proposals for legulation in a bid to ancourage the speedler flow of funds across the European Union. The European Union. The European Union. The the transfer of remittances by banks and encourage a more efficient customer service. The second aims to speed up the payment of involces, which is sluggish for where more than one member state is involved.

Transferring money betwoen banks across the EU is still slow and costly. In 1994 the Commission, in one of its most detailed studies, arranged for more than 1,000 cross-border transfers of Ecu100 (280) to be made. The results exposed the poor sorvice provided by the banking sector with double charging occurring in 42.5 per cent of the transactions, and sender fees averaging Ecu24, almost a quarter of the sum transferred.

The average time delay for funds to each their destination was 4.6 days. The carc time discovered that 68 per cent of mak branches visited did not have printed afformation on cross-border transfers.

A draft directive drawn up by the Commission aims to increase information valiable to the customer, minimise delay or the transfer of funds and eliminate bubble charging, where banks mistakenly hargo the receiver of funds when the

n sender has paid the necessary fees.

In Following closely the voluntary guidelines of the European Credit Sector Associations (ECSAs), the directive calls on banks to give customers information on banks to give customers information in the form of a statement once the transfer has requirement for ex post information in the form of a statement once the transfer has been made.

The directive's purpose is simply to reinformed the customer of its time-scale for completing a transfer, a maximum delay of six days is imposed. The legislation also includes an article on compensation for late payment or "lost" transfers.

The proposals aim to eradicate double charging by automatically assigning all charges to the originator. The onus will be on the banks to ascartain if a customer's instruction differs from this. Any charges which are deducted without authority must be refunded.

The Commission's proposals have not been welcomed by all. National Westminster Bank believes a voluntary code would produce better results. Early in 1994 it launched NatWest Relay, a fixed price payment system for making low-value crossborder payments. The scheme guarantees that the full amount of the transfer is received by the

beneficiary within of six days for a single fee. In the UK, this is £9.

But other financial institutions support the need to improve transfer systems. IBOS, the interbank online system set up three years ago by the Royal Bank of Scotland and Banco Santander of Spalin, praises the Commission's approach. The IBOS network covering over 4,000 locations sends cross-border transfers electronically in just under eight seconds.

The Commission's account piece of legislation tackles the widespread problem of late payment. The proposed law, in the form of a recommendation, sets out the

WE HAVE OUR OWN SYSTEM FOR ENSURING SWIFT SETTLEMENT OF BILLS MR SIMBON AND IT DOBN'T INVOLVE AN EUDIRECTIVE



principles and methods for improving payment periods and requires member sigles to implement the measures using their own legal systems. Three areas of improvement are identified:

• Greater openiess in contractual relations particularly in cross-border transactions where pleading ignorance of "customary practice" will no longer be acceptable as an excuse for late payment.

• Better halanced contractual relations. This attempts to improve the imbalance created when large companies abuse the freedom to determine payment periods when dealing with smaller businesses.

• Stronger punitive measures to deter late payers from breaking contracts to gain fluencial adventage.

• Many payment difficulties occur due to poorly defined contracts. Payment periods are often vaguely expressed as "payment vithin 30 days", without a specific starting point, such as the delivery or invoice date. The recommendation requests clarity in commercial contracts, including the precise date when payment falls due.

To speed up legal procedures and increase interest on late payments the proposed legislation puts forward three measures.

posed legislation puts forward three measures:

• A request that member states recognise the right of creditors to interest on arrears as soon as the contractual or statutory period has been exceeded.

• A proposal to set an appropriate level of interest, which should effectively dissuade bad payers.

• A call for fines to be paid by late payers, over and above interest, to cover administrative and legal costs incurred in the recovery of outstanding monies.

port finance: the Multilateral Investment Guarantee Agency

⁹rotection against the unpredictable

The World Bank agency's guarantees help reassure those planning to invest in countries with volatile political and economic climates, writes Jon Marks



offer a rich seam of opportunity for foreign contractors and substantial benefits for a host country urgently needing to increase its export revenues. But to is prepared to take the risk in a latile political and commercial environment.

he allocation of guarantees by a World ak agency, the Multilateral Investment in Guarantee Agency (Miga), helped Peru to secure its first major inward investment in 20 years – the \$45m Minera Manacocha miga issued insurance cover to the forging leaned insurance cover to the foreign partners, providing \$5.4m to France's edin partners, providing \$5.4m to France's Compagnie Minière Internationale Or and \$7.5m to Newmont Second Capital Corporation of the US to cover the risk of expression, war and civil disturbance. This was not available in the private market. The mine, in northern Peru, is expected to yield about \$34m a year in exports.

rokerage increasing

ontinued from page 22
It Brownlees, managing director of politial risk brokers investment insurance international (III), says brokering counterrade related political risk insurance at loyds of London and among other private companies "comprises a significant part of nur business — possibly around 30 permater." Ideally, many LCR members would like to see similar specialised credit insurance support from the UK government — and they have increasingly pressed for this in talks with officials at the Department of Trade and Industry.

allowing for a wide product range - Porcelanosa has more than 300 designs in its catalogue - is essential for ceramic exporters as tastes vary widely.

Mr Bellmunt's export department has established that, on a general basis, German clients prefer the geometric designs which the British reject and that UK customers buy soft pastol colours and flowery patterns which have limited sales in Germany. Bright white tiles favoured in Spain, in southern France and in Italy are toned down into shades of ivory for the UK consumer and to almond for the US

He adds that the main takers of such the adds that the main takers involved neurone are banks and traders involved neurone with eastern Europe which can oncorn, for example, deliveries of metals, il and hops from countries in the region. Il brokes similar risks for countertrade eals in Africa and South America. Typial conmodities involved in deals with these regions include coffee, cocoa and tear. However, short-term export credit insurance, into which category countertrade-related cover would normally fall, is now
handled by the private market following
the sale over three years ago of the Export
Credits Guarantee Department's
short-term division.

Thus the government lacks a ready vehicle for such support, even if it was inclined to provide it. And the general feeling appears to be that the private political risk insurance market is able to offer sufficient cover.

This issue aside, LCR representatives have regular meetings with DTI officials designed to raise the profile of members' activities. "We want British trade offices around the world to be constantly in touch with what we can offer," says Mr Linger.

in the UK, the government does not prole specific export credit insurance suprt for countertrade transactions —
like, say, in France where special govmont-backed credits are in place to suprt, for example, sugar-for-wheat deals
lween Cuba and Freuch traders.

countries".

Miga can provide guarantees up to 2.5 times its capital and reserves. An imminent change in the rules to provide for a 3.5 to one ratio is expected to allow Miga

The provision of guarantees for private sector projects in developing countries has become a priority for international financial institutions (IFIs). Traditional World Bank and other credits to state organisations are no longer seen as an adequate means of supporting development in countries where the private sector is emerging as the motor behind growth. to increase its capacity by \$1bn to an aggregate of some \$3.5bn. This should help overcome the criticism voiced by some that the size of the agency means that it often does not have the capacity to intervene in big ticket projects.

growth.

Companies and commercial banks from the industrialised world are increasingly seen as a solution. The World Bank is developing this capacity through its new guarantees and the intervention of its private sector affiliates, the International Finance Corporation and the smaller Miga. As an agency affiliated to, but the financially independent from the World Bank, Miga was created in 1988 to insure foreign private investment into developing countries.

Insurance against the political risk in uncertain market conditions "gives comprotection against a group of risks which are inherently unpredictable in their nature", says Gerald T. West, Miga's senior guarantees adviser.

Miga's role is growing. Thirty-seven guarantee contracts issued by the agency to in the first nine months of its current fiscal year ending June 30, 1965, provided \$365m in cover, only \$8m less than in the whole of fiscal 1994. The agency has 128 full-member and 22 imminent member countries. Only Australia, New Zealand and Mexico are absent among major industrialised subscribers.

"The expansion of Miga's membership has been critical to our recent success," Akira lida, Miga's executive vice-president, said recently. "Potential investors know they can turn to Miga for insurance to cover in most developing and transitional countries".

tions is big infrastructure projects, especially so-called Build-Operate.

Transfer (BOT) schemes where the construction consortium operates the project, for example a power station, for an agreed period to recoup costs and generate a profit.

Structuring these remains problematic because of the limited ability of commercial lenders to provide long-term financing in markets with difficult local conditions and unclear legal structures. And also due to the limited availability of host country guarantees.

An expanded role for Miga is seen as essential in a world opening up to increasing volumes of foreign direct investment (FD)) in manufacturing, mining and other projects in regions, such as eastern Europe, Latin America and Asia.

These ventures involve serious political risks, including possible losses from curtailed currency transfers, expropriation, war and civil disturbance.

By employing Miga's guarantee facility, often in conjunction with other agencies, investors were able to protect \$1.3bm in direct investment in fiscal 1994 against sitch occurrences.

Demand for Miga guarantees is greatest in Latin America, especially for exporting the Export-Import Bank of Japan to provide \$1.8 m in cover for Sumitomo Corporation's 20 per cent share in the La Candelation's 20 per cent share in the La Candelation's sales during the scheme's more than 30-year life.

Continued on the greates of final processing is anticles as sales during the scheme's more than 30-year life.

FINANCIAL TIMES TUESDAY APRIL 18 155

Export finance: countertrade

consultants, representatives from the accountancy and legal professions – and a leading political risk insurance broker. Jonathan Wood, partner in international law firm Clyde & Co, is one of the newer members. Clyde & Co has offices in a number of locations where countertrade business can emerge with regularity – including Venezuela, Brazil and Russia. "Countertrade deals these days are a matter of some legal intricacy," says Mr. Wood. Central to the need to establish legally watertight deals is the general absence of sovereign guarantees. The privatisation of former state trading companies in eastern Europe and elsewhere has removed an important source of comfort to western exporters and traders in an area of commerce often riddled with uncertainties. involvement widens rofessional

Moreover, the collapse of communism diminished, the importance of Vienna's geographical location. Alan Spence finds that barter is no longer a simple goods for goods arrangement – insurance, commercial finance and more legal processes are all now part of such deals

Countertrade is not for the faint-hearted, but exporters believing it may provide them with a trading opportunity or the possible solution to a sourced deal - will find a broad range of untertrade skills and services available

countertrade skills and services available in the UK.

These are found largely in and around London, which arguably has taken over them Vienna as the world's countertrade capital.

Vienna's pre-eminent role as a countertrade capital.

Vienna's pre-eminent role as a countertrade capital.

Vienna's pre-eminent role as a countertrade of geography.

When the Iron Curtain descended across post-war Europe, the Austrian capital stood on the divide between a cash-strapped communist bloc and the west. The former needed the latter's goods and services, but could not pay for them. Enter the countertrades — bunkers, traders and middlemen capable of generating deals which normal commercial logic often suggested should not happen.

Leading formal institutions at the heart of Viennese countertrade, such as Centrobank and AWT international Trade and Fluance, remain actively involved in countertrade business — offering their services to clients worldwide.

But many of the small traders and individuals — often with central European backgrounds — who also formed the backbone of the Viennese countertrade community, are no longer around. They have either died or retired.

in different control of the intervence of victors in geographical location.

It geographical location.

Itakes place in a variety of locations, including Singapore, Parls, Berlin, Amsterring dam — and London." says Alan Linger, lead of structured trade finance at Stanler of Mr Linger is also secretary of the London.

Mr Linger is also secretary of the London Countertrade Roundtable.

and Countertrade Roundtable. an umbrella body set up in the late 1980s to foster and pronote London as a countertrade centre.

"These days, countertrade is not so cut and dried," says Mr Linger. Traditionally, countertrade deals were problem-solving entities in themselves — straight goods for goods barter deals, but, more commonly, counter-purchase transactions where two parties agreed to purchase goods from and onch other. "They were complicated enough, but at least they were self-contained," says Mr Linger. "Now it's a different story – they often involve a lot more input: export credits, different types of insurance and commercial finance, much more legal involve.

ment.
This wider professional involvement, which can additionally include, for example, the use of sophisticated price-hedging techniques on the London commodity futures markets, is reflected in the membership list of the LCR.
This includes banks such as Standard Bank and Kleinwort Benson (which is associated with Vienna's Centrobank); commodity brokers and dealers; private

collapsing, recourse to state-backing was often available. "People
knew where they stood," says Mr Wood.
This has all changed, he adds.
Clyde & Co's involvement in a countertrade deal can often begin with a close
examination of the financial status of its
client's trading partner. It can sometimes
end in overseas courts, pursuing compensation claims for deals where the buyer
failed to perform.

The legal aspects of countertrade have
now become sufficiently important for the
international Bar Association to have its
own countertrade sub-committee to monitor and analyse developments in this area
of commercial law.

Another defining contribution made by
London to international countertrade is
the provision of political risk insurance
cover for finance involved in such deals.

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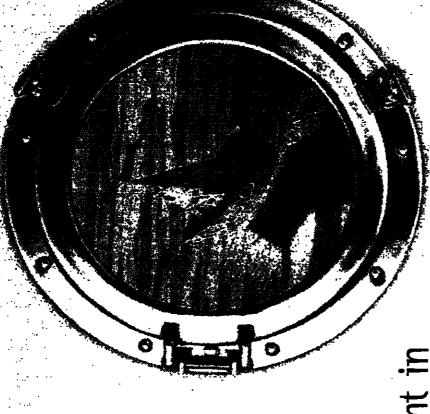
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FORMER YUGOSLAVIA Planning exports, but having problems?

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大学の一個ないのでは、「大学」とは、大学では、大学では、大学では、「大学」というでは、「大学」というでは、「大学」というできます。「大学」というできます。「大学」というできます。「大学」というできます。

TO STATE OF THE STATE OF

Hugh Carnegy looks at a small company's part in the build-up in cross-border trade between Finland and its eastern neighbour



Ruled by Ruisia before its independence in 1917, Finland, has humbreds of years of experience of dealing with its hig eastern neighbour, with which it shares at 1,200-km frontier. In the post-war era trade with the Soviet Union bocame an important pilliar of the Finnish ecotiony, accounting for more than 25 per cent of Finland's experience it is peak in the mid-1660s.

The trade collegaed along with the Soviet regime, contributing to the deep recession Finland suffered between 1980 and 1989.

Slowly, cross-border trade is building up again, reaching more than 7 per cent of exports last year. Today, however, the trade is based on lower-level, company-to-company dealing, rather than on the big scale, government-to-government arranged trading that characterised the old way of Finnish-Soviet business. In the new era, the company dealing, rather than on the big scale, government of markets for themselves.

One unlikely company which has taken advantage of the transformation in Russia is Design Talo, a small firm making wooden houses for private clients in the northern industrial city of Kemi. The experiences of Design Talo offer an insight into the opportunities — and difficulties — involved in doing business in Russia.

Design Talo's owner and manager, Esa Kurkela, was a typical victim of the catastrom sector in the early 1990s. Mr Kurkela — the late 1991s, employing 300 people. When the late 1991s, employing 300 people was the finle and owner of a metworking consultancy, heard two years ago that the local authority in the Russian city of Cherepovits, 600km north of Moscow, was looking on a company to supply mumicipal guesthouses, he approached Design Talo.

Heisinkt: in the post-war era, trade with the Soviet Union

bid to build two houses. Drawing up the details, preparing a contract and finally reaching a deal with the Russians took several arduous months. The deal involved bringing into Russia all the materials needed to build the houses and all the labour from Finland.

Design Talo insisted on full payment in advance—a sum of about FM700,00. The local authority agreed, but the payment was slow in coming. Faxes were exchanged.

"Finally, the Russians said the problem was they didn't have any Finnish markka, only dollars we intended and send that

"We took a car and drove the 14 hours to Cherspoylts, through the snow and the cold," says Mr Hurtig. "The radiator froze and it was a terrible journey. But we got there, we met with the municipality and the building engineer, and we looked at the area where they wanted to build."

The houses were built and the Cherepove its authorities were pleased with the outer come. They ordered four more houses from Design Talo. Mr Kurkela, still anxious for new business, was happy to oblige.

But expanding further in Russia is by no means an easy option, especially for a small company, such as Design Talo, which is beginning to see business in its home market pick up once more.

For the second contract Mr Kurkela managed to include a significant proportion of Russian workers in the workforce, under the supervision of a Flunish foreman.

But the difficulty of obtaining quality local products meant the bulk of the building materials and interior equipment had to be imported at great expense and inconvenience from Fluand.

Payment, too, continued to be a problem of as Flunish banks are reluctant to accept guarantees from Russian banks.

Tone for support for Jussia



ime an Important pillar of the Finnish

who potentially would be good customers for a company building high-quality villas - is even more difficult. Private customers ors, says Design 'Inlo, are more reluctant to pay fully in advance and much more property the final product.

"With a private client you have to have much more detailed contracts to narrow down any room for disputes over payments. They are understandably concerned about dishonest companies that may be out to make a quick profit," says Mr Hurtly. "You have to build up trust and that takes time."

Design Talo has undertaken one private contract in Cheropoviks, ronovating a restaurant. But the company is now increasingly reluctant to get deeper into the Russian market in its present state. "It is too hard. What we want to do more is to sell our know-how to them, rather than carrying out the whole building project. That is what they need in Russia — to build up their knowledge," says Mr Hurtlg.

Exporters in action: Arbed of Luxembourg

Verseas sales stand for survival

synonymous with development and growth in most European countries, but for the industries, but for the industries, a country with bourg, a country with barely more than 400,000 inhebitants, it stands for survival. For no company is that more true than for Arbed, the Luxembourg-based steel company which was founded in 1882 on the (now exhausted) iron ore deposits of the Grand Duchy's mining basin. Over the decades Arbed has grown into a multinational group which ranks today as the third largest steel producer in Europe and the fifth largest in the world.

For steel firms in German, France or Religible that the fifth largest in the world.

Based in a tiny country, one of the world's largest steel producers must rely on foreign markets, writes Simon Gray

Lecomto, a spokesman for TradeArbed, the principal commercial organisation of the in Arbed group. "For us in Luxembourg it is only 5 per cent."

Given the location of the Arbed group's plants, its core markets are the Benelux countries, France and Garmany, where a Arbed mills sell 63 per cent of their flat products and 54 per cent of their flat products.

In the group's terminology, "exports" tresent 23 per cent of long products and 27 per cent of flat products. It is these sales which are carried out by TradeArbed.

Last year export sales totalled just under 2m tonnes of group products and a similar amount from non-group sources. In the future this figure will certainly be higher because of the acquisition of flat products manufacturer Stahlwarke Bre-The company once had a centralised, "department store" structure but a restructuring of the Arbed group in 1983 into sectors of activity and autonomous business units, reoriented TradeArbed bowards managing the group's global sales network, acting as a sales agent for the x new business units in non-core markets, new business units in non-core markets, and co-ordination of the group's trading activities.

Today the global network is divided into four: TradeArbed Europe, based in Luxen-bourg and covering western Europe and four; TradeArbed Singapore, covering the Americas; TradeArbed Singapore, covering the Far East; and TradeArbed Exportation, also based in Luxenbourg and covering the rest of the world.

Worldwide, TradeArbed employs 400 staff and has subsidiaries and agents in more than 50 countries. Most recently it the stabilished a presence in Ho Chi Minin the East-blashed a presence t

up sales in the newly industrialising economies of Asia. China has been the focus of a sales drive since the mid-1980s, when an office was established in Bolling by TradeArbed Singaporo.

Arbed regards its rollance on exports as a constant discipline. "Exporting forces us to be competitive," Mr Lecontte says. "Wo have to compete with American mini-mills in the United States, the Jupanese in Asia and increasingly Korean exports."

Arbed first set up a sales subsidiary in the US in the 1920s and today the group's structure there, Arbed Americas, employs more than 500 people.

While sales in the US include output of Arbed mills in Luxembourg, Belgium and Germany, TradeArbed New York also sells non-group products, especially from Eastmon-group groups activity embles the sales in the US in the sales in the deliance of the deliance

FLANCIAL TIMES TUESDAY APRIL 18 1995

FT EXPORTER 21

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Delivery packaging certification elivery precautions pay of

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Tony Bush finds that a stamp of approval can lower the cost of going to court over damaged products

"stamp of approval" is now available to help exporters who fear hostly litigation where disputes over goods damaged during delivery. Increasing number of exporters are increasing number of exporters that exporters that exporters their products their products in transit and any compensation costs increasing number of exporters the association's imprint have done their best to protect their products in transit and any compensation costs increasing number of exporters are averaged as a very compensation costs in transit and any compensation costs.

oundaries esting the damage

A device which records the strains endured by cargo during transit will help reduce breakages black box culled the Saver is living up to its name by helping reduce damage to goods in transit. The is is set to become an important unent in the field of "precise package—an industry bid to eliminate break-and cut out excessive padding materi-

o cost of damaged cargo is rising glicut Europe. Two countries have I up what they believe it is costing exporters. Sweden puts annual losses stween Ecu100m and Ecu200m and anny estimates its exporters' bill at t Ecu450m.

nmo, the Saver, manufactured by smont of Dallas, Texas, comprises the strochnology and accompanies cargo ecord the strains endured.

To size of two cigarette packets, the records a variety of data, including day, time, temperature, hunddity and is of pressure, vibration and shock. The wiously this function was carried out whing up" products and having some travel with a consignment recording ations and shock; or by use of an Electic Data Recorder (EDR), a device simitation of capabilities. of the US Space Pro-aver, manufactured by las, Texas, comprises the

e Saver has eight different channels e Saver has eight different channels pared with the EDR's four and a range dditional functions. For example, it split the measurement of vibration shock, allowing separate assessments of the same o

neir impact.
Over any given period of time we can Over any given period of time we can ord what damage might be caused," as Ben Parsons, business manager, dissurion and testing services, for UK-od Pira International.

I'n - a leading consultancy and turn organisation for manufacturers, pilors and users in the packaging, printless and partials and providing ico and practical help in a number of as, including design, meterials and permanico testing, legislation compilance, cycle analysis, recycling and packagemuniciuring.

"source reduction" (the protection of ucts and elimination of unnecessary nging), Pira acts as a scientific invesor. Its task is to look at a product and is how it might be damaged during

iden is to wipe out the problem ho journey begins and, at the same duce the packaging required," snys

Tony Bush

Exports on the move: precise packaging

These tests determine the ability of packing agods to withstand shock and vibration. The association says its programme is based on the premise that "all manufacturing, engineering and quality efforts are in vain if the product arrives at its designation in a demaged condition".

ISTA's co-operation with shippers, packing suppliers, testing laboratories and carriers enables it to establish and monitor a standardised programme of pre-shipment testing, certification and identification of packaged products. The Safe Transit Seal is used to identify packaged in certifying packaged products in accordance with ISTA specifications, carriers, and what are referred to as "sustaining" a members—those that provide the industry with design and consultancy services, packaging materials or capital equipment. According to Ben Parsous, president of ISTA, the association is used by industry as "a damage limitation exercise".

If comes to if going to court over damaged products can be substantial, says Mr Parsons, who is also a business manager at UK-based Pira International, a consultancy and research organisation for those suppliers and users of packaging. "But, if it comes to it, Pira will act as an expert witness on behalf of ISTA members."

He says that costs against defandants have in some cases been as low as 10 per cent of what might have been the case if the packaged product had not been certificated by ISTA.

"There is an increasing tendency to turn legislation," he says.
Against this background, exporters

認認 THE ELECTRONIC MONITORING SYSTEM SMOULD SOLVE ALL OUR

hope — it will do the job. And invariably if anything goes wrong transport or warehouse companies get blamed, often quite incorrectly."

Pira can help exporters by testing a product's endurance. "We will put it through a regime that will take it to its limits and the chances are something will crack of break or a part will be shaken out of place."

Once the damage boundaries have been established. Ptra can then advise clients what modifications a product might need and/or specify what level of packaging is required for, for example, a particular At this stage, it may be decided to insert Saver into the product, or its packag-t, to record precisely the environment it counters on its journey from warehouse

When the results are analysed, Pira can advise on what cushioning forces are required to prevent similar damage occurring in the future.

One company that used the Saver's predecessor, the EDR, is J&B Scotland, part of the international distillers and vintners group IDV. George Wardrop, quality manager, projects, says that on one occasion it was necessary to check the forces bottles of whisky and vodka were subjected to in the firm's internal distribution chain.

The EDR was placed in a corrugated shipping case that was then purposely dropped off the rollers at the end of the production line, to produce "a timed event", and then taken in the normal way to a warehouse 3,000 metres away, where it was palleted and stored.

Mr Wardrop says that for any subsequent trial, J&B will probably use the

should exercise greater caution and ensure in products are correctly packaged and that they use repitable carriers.

"Another precaution that can be undertaken is to instruct an agent at the point of delivery to witness the unloading – and he should also have a camera with him," says Mr Parsons.

In many cases, damage cases end up in court because the products involved affected had been heading for a production is brought to a halt. Estimates of lost output can then often become the basis of a claim, rather than just compensation for the damaged product theel.

"Insurance companies will take note if creffied packaging has been used," Mr Parsons says. "That certificate will help, as will the fact that we will be fighting the client's corner. And we should be able to defend a situation as long as no incorrect material has been used."

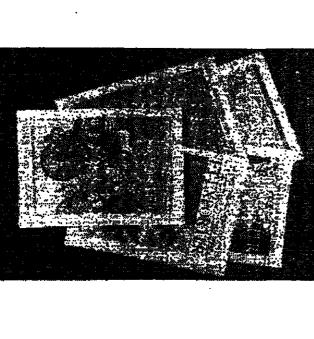
Many things can go wrong in during the transit process but high temperatures and dampness are the most common problems. However, Mr Parsons says that as long as exporters have used test houses and put their products in good packaging, litigation can normally be avoided.

ISTA provides a training video showing how to "damage test" products before they are dispatched. The video is designed to help exporters inprove the accuracy of the products testers and environmental chambers.

Is the stose needed for drop and incline impact testers and environmental chambers.

Partitler details: contact. ISTA's Chicago office. Tel: (312) 645 0088. Fax: (312) 645





FT EXPORTER: A-Z of Exporting - July 12th

The next issue of the FT EXPORTER, Europe's leading export review will appear with the Financial Times throughout the UK and the Continent, on July 12th, and for the first time ever will take the form of an A-Z of Exporting. Packed with advice, information and case studies it is a "must read" for all current or

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APRIL FINANCIAL TIMES TUESDAY

FT EXPORTER



director: the fashion Export finance: factoring eon Lloyd Ally, Ce

ease insurers help collection payment Credit

As companies trading abroad increasingly leave credit control to the experts, Alan Spence finds that a greater range of services could become available

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with next season's collections constantly in mind. But behind the scenes, factoring company Lombard Natwest helps to keep the ster another sort of collection. Sard NatWest and Ally Capellino up a relationship almost a decade hen the emerging fashion house I that collecting debts was diverting chattention away from designing impany, with an annual turnover fin, has clients in many coun-sluding the US, Japan, Talwan, e, Italy, Greece, France and Bel-

Flates provided by Indoanes Anal Ltd. (7 SI Helen's Place, London, ECSA GDE. Painthrone: -44 (l) 77 622 0030. Their: 898319. Inquitte: Jerine Barber, Andrew Fleaman, Albor Ellori, Basel Danses

account" business takes place, says Lom-bard NatWest marketing director David account trading occurs where cili-ive a good credit rating and the es in which they are located do not habit of interfering with currency factoring process begins nes ends - with a credit

usiness accepted for factoring is evenly divided between those who want a collection service and those ing both collection and funding of

tars. Ibard NatWest, in common with factors, presses hard for overdue

"If we say we will sue, we sue," says Mr. Ciblurn, "otherwise we would lack creditility". He adds that Lombard NatWest as not hesitated to put companies into idministrative receivership.

The cost of factoring varies, depending in the instrument for the services offered and whether other payment guaranters, such is an expert credit insurance agency, are marked.

The cost of guaranteed paymont collection services range between 1 per cent and 3 per cent of the value of invoices, depending on the number and value of invoices involved. If an export credit insurer, such as NCM Credit insurance, is separately guaranteeing payment, Lombard NatWest, for instance, will cut charges by 0.5 per cent to 0.8 per cent.

In cases where exporters are seeking finance from the factor, an additional charge of, typically, 2 per cent to 3 per cent above bank base rate will be maded. This ends when the factor receives maded. This ends when the factor receives

maus. ins ends when the factor receives payment from the buyer.

The fundamental features of factoring have remained more or less unchanged for many years. However, the prospect of increased involvement by credit insurers could mean a greater range and availability of factoring services to exporters.

NCM, for example, says it is keen to explore new areas of business with factoring companies and has built up close relationships with several, apart from Lombard Natwest, including International Factors, Griffin Factors and Alex Lawrie.

One way NCM helps factoring companies is by providing an endorsement which makes them into a joint insured party on the exporter's policy. This gives the factor extra security when providing services to the exporters policy. This gives the factor extra security when providing services have come from the manufacturing services have come from the manufacturing services are using them.

According to Paul Hancock, sales and marketing director at international factories, about 50 per cent of the company's clients are in the distribution and services industries. Mr Hancock says it is particularly important for such exporters to administer their sales ledger tightly as their issued invoices often represent their energy.

Another key trend in international factories is the increasing number of courses with whom it is possible to conductored business.

Paulo Bolzoni, director of planning an

nce is Editor, International Trade a bi-monthly Financial Times

ports wherever possible" and higher oductivity would lead to "a further year progress".
Glynwed is thus exhibiting a trend nong the larger manufacturing groups of



exporters in various countries have

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FT EXPORTER 9

Exporters in action: Trumpf of Germany

tackles world markets **E** 00

extensive network of

subsidiaries gives a relatively small manufacturer a global presence, writes Frederick Stüdemann



Litzenberger, distribution director and board member, derman machine tool maker Trumpf "lives largely from exports" with roughly two thirds of sales taking place outside Germany.

The privately-owned Mittelstund company, based in the southern German state of Baden-Wurtennberg was established in 1923 and specialises in machines for punching cutting and shaping sheet metal and had a turnover of DM624m in the year to end-June 1994.

Trumpf's main markets are Europe, where non-German sales make up roughly 38 per cent of total turnover, the US and Asla, which account for 20 per cent and 12 por cent respectively.

Trumpf began exporting in the early 1850s and since then has established an extensive network of subsidiaries and dealerships in more than 50 countries. As

Living from exports: Trumpt epecialises in machines

well as manufacturing in Germany, where the more than 60 per cent of Trumpf's annual poutput of 840 machines are made, the company also has factories in Austria, Switzerland, the US and France. Along with many M German anginearing companies. Trumpf's sources components from eastern Europe, upparticularly the Czech Republic.

Of the 13 subsidiaries, nine are in a Europe, two in Asia and one each in the IS and Brazil. Their work is vital to conframpf's exporting strategy as not only do

region, such as Singapora and Japan.

Demonstration centres and trade fairs are vital to the company's overseas sales operations. The company has established sites across the world where customers can view them and discuss their own needs.

Trumpf also takes part in 40 trade fairs a year. These are extremely important and require a lot of detailed advance planning, which can stort up to nine months in advance of the fair, says Mr Litzenberger. High costs at home and the strength of the D-mark abvoad have been overcome by refining the manufacturing process and cutting away internal hierarchies. According to Mr Litzenberger these have created production cost savings of 26 per cent.

Trumpf is also developing slimmed down and cheaper products for the export market. "In Gernany we have tended to over-develop products," says Mr Litzenberger.

presence

Overseas

Exporters in action: Glynwed international of the UK

stability

crucial to

they act as sales offices, but thay also provide consultancy and after-sales services to customers.

This proximity to the customer is, says in Litzenberger, vital in the machine tools sector where products are continuously. Upgraded and in used of maintainance. Also given that Trumpf's machines cost an anything between DM650,000 and several million D-Marks, the reassurance that comes from close contact is important.

Alongside the subsidiaries. Trumpf has negotiated about 40 exclusive dealership contracts across the world. According to the size and importance of the market they cover these are also serviced by specialists from Trumpf or dealers are trained by the company.

This combined network gives this relatively small company – it has less than shool employees – a global presence. New markets, such as Vieinam, are then serviced, initially from existing offices in the

ger.

"By taking away the frills Trumpf can further overcome cost barriers."

In response to the strengthering of the D-Mark the company is expanding its US manufacturing operations. "We will export more from the US, especially to countries whose currencies are linked to the dollar, such as Taiwan," says Mr Litzenberger.

In the medium-torm, Trumpf plans to establish a manufacturing operation in Asia with Singapore, where a subsidiary and competence centre was set up two years ago, a possible location. Moving into Asia would bring cheaper production costs and give Trumpf a presence in one of its most promising regional markets as you do in your domestic one then you can help overcome the hurdle of currency," Mr Litzenhamer saws.



An engineering group sees exports as protection against uncertainty in the domestic market, says **Paul Cheeseright**

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Their value, after easies not fixed by the sittle both productivity has single by the seed in Birmingham companies. Higher productivity has employed by the service of the secondary of Stales, which has traditionally seed and several of seles, which has traditionally seed and the value of currency movements, starting been seen primarily as a ballwether of the secondary of seles, wrounds from cookers and case are in the Stale and metals in gentings. The secondary of seles, wrounds from cookers and case are in the symbols by the systems and metals of seles, wrounds from cookers and case are in the symbols by the systems and metals of seles, wrounds from cookers and case are in the symbols by the systems and metals of seles, wround competitiveness of of seles, wround competitiveness of of seles, wrounds from cookers and case are in the symbols by the systems and metals of seles, which has traditionally seles, now running at the formational to benefit to be systems and metals of seles, and the area of the UK economy of seles, wround competitiveness of of seles, wround competitiveness of the UK economy of seles, which has traditive to move the systems and metals are in the UK and nearly of the systems are in the UK and nearly of the group manufactures and distributes and the recent of the spouse by the recent of the spouse seed of the systems of the UK bounds of the work of the systems of the UK bounds of the system of

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FINANCIAL TIMES TUESDAY APRIL 18 1995

foreign

roads

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The replica vans of a small vehicle maker have found their way to a dozen or more countries, says **Rhys David**

Yet the products it makes at a sprawling factory near Braintree in rural Essex have been helping one of the world's best-known brands Coca-Cole; to gain a foothold in Poland, the Czech Ropublic and a number of other markets.

One of the first export models went to Germany where a McDonald's franchises was having difficulty persuading enough customers to visit his off-highway location. The answer was to drive one of the Asquith vehicles in McDonald's livery back and forward between two exits on the autobahn with a large notice saying which exit to use.

The trick worked and turnover rocketed.

A further 60 vans have also been sold laince in Germany.

One of the latest orders is for a vehicle

The marketing edge which the vans ffer, according to Criegin Reed, is instant sritage. "They are popular, whether for elivery or for static sales, with companies hich want an image of being well-established and offering the products."
They are also often able to reach parts phich other vans cannot. Local authorities which other vans cannot.

will understand the product and the marketing needs of potential clients, and not for conventional motor dealers.

As a result of these problems, production of the vehicles, which cost about 235,000, has fallen back from a late 1980s peak of about 75 a year to fewer than 50 this year. After making good profits before the recession the company subsequently

slipped into losses.

Last year, however, Mr Reed re-acquired the company from the privately-owned Hunnable Holdings which had taken control in 1884, and a small profit is expected in the current financial year.

The way out of these problems, Mr Reed believes, is through product diversification and there are signs that a potentially profitable market exists in a number of countries for one new product line - vintage taxis and limousines. Well over half the current order book of about 40 vehicles is for limousines with more than lift of these destined for Japan - an order worth more than £800,000 to the company.

These vehicles, which have folding rear roof, and burr waintt and leather upholistery interiors, are being targeted at small independent luxury hotels for use in ferrying guests to and from alroots and other destinations, and at the hire sector where they are expected to find a market as wedding cars.

A small number of taxis are now on the streets of London and have been marketed to drivers who want to add a weekend hire service for weddings or special events to their normal day-to-day trade. The recent easing of restrictions on where weddings may take place in the UK, opening up the possibility of using historic houses and other unusual locations, is expected to holp.

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1995 - Forthcoming Events

TI-CITY COURSE .

vans in the UK for deliveries, and the marketing budget which often supported the purchase of a van was among the first areas to be cut.

The vans – custom-built fibreglass bodies mounted on a standard ford Transit van chassis – suffer, too, from the opposite of built-in obsolescence. The manufacturing process draws on craft skills from furtiture making and bost construction and results in a highly durable and easily repairable product, which, to make matters worse, cannot date any further. As a result the life cycle of each product is long, with a modest but nevertheless healthy after-market also operating for unwanted vehicles.

As a small company employing only 25 people, Asquith has also found it difficult to put as much effort as is required into marketing, despite some help from the Department of Trade and Industry and the Foreign Office. Sales have tended to come from a combination of contacts, recommendations, exhibitions and telephone follow-ups. s holp.

Though it is hoped output will increase this year as a result of the introduction of new products, the business romains undercapitalised for a more serious assault on it the market and in particular export markets, and because of its current weaknesses has had difficulty persuading the banks to inject new finance.

"They will be there with the umbrella when it stops raining," Mr Reed rather older when it stops raining," Mr Reed rather tartly observes.

As a result, a search is now on for partners who might be willing incitridually or in a group to inject funds in roturn for an equity stake of just under 50 per cent. With new funds the objective would be to raise production to two a week, a level at

Brochate syslichie
 Marketing Opportunitier - Financiacide processalip, exhibition a including spoussalip, exhibition a factorial process of the first places and the first places are formed to the first places and the first places are formed to the first places.

cea have a veriety of marketing opportunities available

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n spite of an export ratio of 70 per recent years, it has not all been notoring for Asquith, or indeed for dful of UK competitors. The recesthe late 1980s seriously affected the luxury products manufacturate who were using Asquith the UK for deliveries, and the UK for deliveries, and the one of a van was among the first be cut.

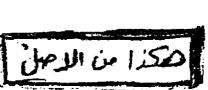
22 & 23 May

IAN ELECTRICITY •

ith has agents in 13 countries but of these are active. Indeed, one of ain factors holding back further ion overseas, according to Mr Reed,









at World Bank guarantees, the benefits and **EXPORT FINANCE:** FT Exporter looks disadvantages of countertrade, payment transfers and credit ratings

World Bank guarantees

Mobilising the institutions

Nancy Dunne on how the bank helps reassure commercial banks they can prudently invest in

developing countries

fith governments the world over fallen to the international finance institutions to invent new schemes to spur private sector investment in developing country projects.

More than \$200m a year is required to build the infrastructure needed to support the economies of developing countries, according to the 1994 World Development Report. China alone will require about \$10-200m a year to keep up with the demand for new power-generating capacity.

The World Bank has been experimenting for some time with partial guarantees for borrowings in the credit or capital markets to obtain longer maturities. Last month it awarded its first guarantee for a Chinese power project - under an expended guarantee programme amounced last September.

also providing a \$400m direct loan.

This is the bank's latast attempt to support business development without actually issuing loans to private companies. Although the bank is bound by its articles to lend only to government institutions, it has long recognised that prosperity requires the development of the private sector.

The bank's use of a guarantee programme is seen as vital to its attempt to shift resources to the private sector. The Bretton Woods Commission, chaired by Paul Volcker, former chairman of the US Pederal Reserve Board, noted last year that "of the challenges facing the World Bank Group, none is greater than adapting to a world that has turned from public sector dominance towards private enterprise and free markets.

Its private sector arm, the international Finance Corporation, provides both debt and equity for private sector projects. Its Multilateral investment Guarantee Agancy provides insurance against sovereign risks for equity and equity-linked loans.

But with its wealth and long devalopment axperience, the World Bank has a first help can prudently invest in developing countries. Commercial lenders also have much to gain from participation in bank-appradsed projects in important and growing markets.

Infrastructure projects investably infrastructure projects invariably

With its expanded guarantee programme, the World Bank is taking on the risk that governments might undercut these projects by changing the rules later

Before doing so, therefore, it demands a counter-guarantee from borrowers' governments which signifies their commitment to the projects.

Earlier, the bank's partial guarantees were a key to obtaining better lending roadditions for developing countries. China's soversign debt carries an above-investment-grade rating (BBB-/AS), but stripped of a World Bank guarantee – the bank is 5-6-year loans.

Infrastructure projects require longerterm financing to provide a revenue stream for debt service. With the guaranter, however, 15-year private financing was achievable.

Last year China received its first guar tee, however, 15-year private financing was achievable.

Last year China received its first guar tee, however, 16-year private financing was achievable.

Last year China received its first guar guare greater flexibility in obtaining jower borrowing costs from the commercial lenders.

The Zhejlang project was also granted a partial credit guarantee, which was structured to extend the maturity of commercial loans and to provide China with greater flexibility in obtaining private capital guarantee for greater flexibility in obtaining guarantee for greater flexibility in degree flexibility in obtaining guarantee for greater flexibility in obtaining guarantee for greater flexibility in degree flexibility in degree flexibility in greater flexibility in obtaining guarantee for greater flexibility in degree flex

for NPC in November 1893 and ir issue for Philippines Long Distan

With World Bank backing – in the form of a put option which guaranteed the repayment of the principal at maturity – NPC was able to float a \$100m Eurobond 15-year issue. The proceeds, along with a \$227m direct loan, are being used to co-finance the Leyte-Luzon geothermal power project.

In one of its more complex deals, the bank assisted the development of Pakistan's \$1.9bm Hub power project, the country's first private sector build-own-operate power utility. Located about 25 miles north-west of Karachi, the plant is being built by a consorthum led by Mitsui of learn

The financing structure - 25 per cent equity and 75 per cent debt - includes about \$680m in syndicated commercial bank loans. About \$220m will be insured by export credit agencies. The remaining \$880m will be guaranteed by the World Bank and the Export-Import Bank of Japan. Revenues are secured through a long-term sales contract with the national

he bank is providing a partial guarantee against specific political risks on principal payments of \$240m. The guarantee will be triggered if the Pakistani government defaults on one of its obligations, leading to a default in the payment of debt service to the commercial banks. The guarantee covers the performance of the fuel oil suppliers – a governmentil oil suppliers – a governm entity – and cartain *force ma*j

The bank has added a new twist to its Zheilang guarantee – a release option which gives commercial lenders the opportunity to cancel the guarantee after five years in exchange for an additional loan or the Hub project, the World Bank is co-Inancing a \$250m direct loan, with mbank providing \$110m and France or Other parallel financing is expected

Guarantess are available to any of the ank's borrowers. They may be offered on stand-alone basis or in conjunction with World Bank loan.

Bad economic news down under is presenting foreign

Australiary a window of opportunity, writes Wilki Taff

Australiary growing and expanding that a window of opportunity, writes wilking a window of opportunity, writes wilking a many or many and the aparticle and expanding that a many many and the aparticle wilking that and an aparticle wilking that an apart many opportunity wilking that an apart many of the analysis of the an



Imports have soared to record levels in New Zealand over the past year, although they are increasingly being sourced from Asia, rather than the traditional European market.

The increased imports have followed economic reforms of the past decade under which New Zealand has largely removed import protection and lowered tariffs. This programme will see most barriers removed by the year 2000.

However, Daniel Silver, executive director of the New Zealand importers' institute says that European exporters seem to be slow in taking advantage of the new freedoms, and that their share of trade is shrwing

alipping.

"New Zealand trade has opened up enormously — but it seems many European companies haven't woken up to the change. We are only a small market of 3.5m people, but by world standards we are an advanced consumer society with spending power in line with countries with many times our population."

According to Mr Silver, Asian countries have selzed the opportunities available in New Zealand, as has the US — especially in the computer field, where it is now domi-

"Not so long ago British computer com-panies were a key part of our market," he

says.

Mr Silver says he sees plenty of opportunities for Europe to supply machinery and related equipment that will feed New Zealand's rapidly developing manufacturing bass. Transport provides openings for exporters of buses and aviation and other specialist equipment.

New Zealand has also looked to Europe for chemicals, medical equipment, and for luxury cars and other vehicles. However, high cost structures in Europe have meant that there has been a swing away from buying, for example, textiles from Portugal and Greece, since these are no longer competitively priced on the New Zealand market.

market.

Economic growth, which is running at more than 6 per cent of gross domestic product, has fuelled the demand for imports. Imports were NZ\$1,575m in February, up 15 per cent on last year. In the three months to February imports were up 14 per cent to RZ\$4,660m, and rose by 13.8 per cent to a record NZ\$20,376m in the 12 months to February.

The surge in imports – which led to a series of deficits in the trade balance last year – does not worry the government, however. Finance minister Bill Birch said recently that it was expected that the



Undiscovered: new trade openings have no been taken up by European exporters

trade balance could worsen later this year because of the rising quantities of imports. However, a large proportion of the imports were capital goods, he said, which were needed to fuel the country's economic recovery.

Australia remains the country's main supplier of imports, with the Closer Economic Relations (CER) pact which pledged to create a trans-Tasman free-trade zone for manufactured goods, easing the flow of goods between the two countries.

Australia sold NZ\$4,45m worth of imports to New Zealand in the year to February 1995, up by NZ\$25m. Other big rises were from the US (up by NZ\$25m.) the UK (up by NZ\$25m.) the UK (up by NZ\$25m.) dapan (up by NZ\$214m.) Germany (up by NZ\$25m.) the UK (up by NZ\$25m.) the UK (up by NZ\$25m.) chines, Singapore, Papua New Guinea, South Korea, and Talwan also increased exports to New Zealand substantially.

"Many European companies haven't woken up to the changes here. They might have come and looked at prospects here a decade ago, when import substitution was the thing, and they may have been asked to set up a joint venture to manufacture their goods here.

"I think they need a wake up call... the market here is wide open."

Mr Silver asys that the improving quality of products from developing countries such as Talwan and Korea are leading buyers in New Zealand increasingly to source machinary from these countries, rether than from producers in Germany or Japan. Where the cost structures are

ther import categories to show perthe past 18 months were computer;
the past 18 months were computer;
tranging from trucks to passenger cars and
car parts. The former notched up a 17 per
cent increase during the 1989/4 financial
year, and imports in this sector have been
growing strongly for at least five years.
Inevitably, US manufacturers have been
the dominant suppliers, aithough their
importance appeared to decline last year.
Japan and Taiwan are the other major
source countries.

The vehicle market, meanwhile, is still
dominated by imports from Japan. However, as trade barriers are lowered, a number of new players are making an entry the trade barriers are lowered, a number of new players are making an entry witness Chrysler's decision in 1993 to start
selling right-hand drive Jeep Cherokees in
Australia. The country still sustains four
and debate rumbles on over the rate at
which tariff protection should be diminished. Even so, the development of new
design features means that imports of car
the country's import bill.

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PT EXPORTER TO

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FINANCIAL TIMES TUESDAY APRIL 18 1995

Exports markets: Australia

FT EXPORTER 1

to cheer

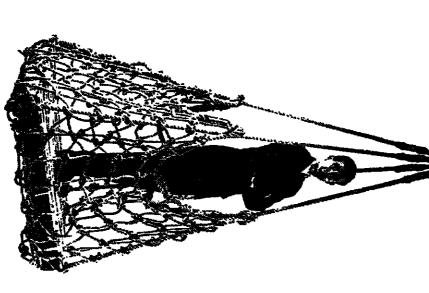
Deficit gives others cause

munications networks - plus the extent to which mobile phones have been integrated into Australian business life.

Telecom, the large government owned telecommunications company, recently estimated that Australia would soon have the highest per capita use of cellular ephones in the world.

If last, year's trade statistics are any guide, the highest export winners from Australia current appetite for telecons equipment lie in Japan, the US, Sweden, the UK and Korea.

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The state of the s EXPORT FINANCE

FINANCIAL TIMES TUESDAY APRIL 18 1995

FT EXPORTER 17

90 Sub-Saharan Africa 0 rowth is od news

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Europe



The good news for European exporters to sub-Saharan Africa is that prospects for

You've a meeting in convention in Tas Eastern Europe. Katowice, kent



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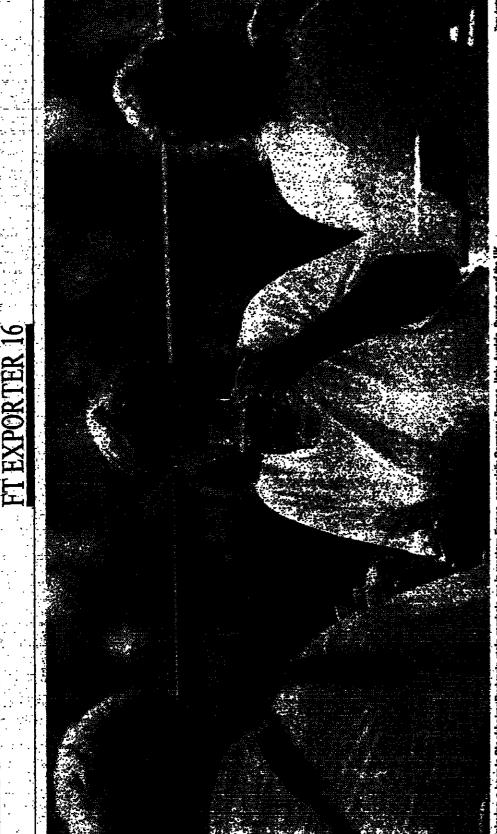
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Growth is

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FINANCIAL TIMES TUESDAY APRIL 18 1995

16 FT EXPORTER



Enjoying a baer in Stockholm; Buckar's man markets are in western Europe, especially Gen Eastern Europe: Budvar of the Czech Republic

the Czech crown ewe

Continued export demand and a surge in sales at home has driven the brewery to expand and modernise its operations, says Vincent Boland

Of the more than 70 n brewerles in the Czech of Republic perhaps the pest known, certainly to best known brand, Budweiser, is Budwar's most famous brand, Budweiser, in all Budweiser lager. In a Budwar, is exported to 80 countries though the markets are in western Europe, sepecially Germany, France, Italy, Austria, 18 cotal production going for export it is one of the most successful Czech companies selling oversees, halped by its famous and the image of Czech beer abroad as a promitium wording. nes serung overseas, named by its randous sume and the image of Czech beer abroad s a premium product. Budvar has spent Kc540m since 1991

copulate.

Jour main problem is that demand always outstrips supply," he says. This was the main reason why production was expanded and modernised.

Eastern Europe: Richter Gedon of Hungary

to Austria.

Budvar is a small brewery even in the context of the Czech brewing industry, which is dominated by Plzausky Prazdrol, Prague Breweries and Radegast, the three biggest. The industry is severely undercapitalised and many brewers are loss-making, mainly because of the fragmentation of the industry and its dependence on the local market where prices are low. A bottle of beer in the Czech Republic is often cheaper than a bottle of mineral water or Coca-Cola.

The biggest landicap to Budvar's continued expansion into oversess markets is its dispute with Anheuser-Busch, the US As a reflection of rising local demand exports as a percentage of total production have fallen from 73 per cent in 1988 to 60 per cent last year (10 years ago Budwar exported half its production). Of the 755,000 hi of production last year Budwar exported 428,000 hi, with 200,000 hi going to Germany, 60,000 hi to the UK and 48,000 modernising and expanding the brewing operations at its base in the south Bothemian town of Ceské Budăjowice. In that time, says general director Jiří Boček, production has risen from 490,000 hectolitre in 1991 to 755,000 in in 1994, and from the end of April this year brewing capacity will be increased to im hi yearly.

The expansion has been driven by continued export demand and a surge in sales at home. Mr Boček says that in addition to maintaining its commitment to being an export-driven brewery, it is increasing its emphases on meeting demand in the Czech

Werser. The decendes—out legal Dartie between the two over rights to the Budwelsen brand name not only prevents the Czech brewer from pushing into North America, for example, where Anheuser Busch' Budweiser brand holds sway, but has also held up Budwar's privatisation.

The Czech government has made no decision on when or how, or even if, it will privatise Budwar while priority is being given to settling the trademark dispute. Given Budwar's status as one of the Czech Republic's crown jewels and the intense local pride in its brewing tradition, however, there is no rush to do so. After 80 years of on-off talks and court battles, Mr Boček says, "'It is possible to reach an agreement but difficult to say when."

The company's main objectives, Mr Boček says, are to ensure that it continues to meet demand in its main export markets, and to push sales of Budweiser Budweiser Budweiser Budweiser Bud-

Significantly Hungary, which received more than \$70n in foreign direct investment over the past five years and has the largest per capita debt in the region, is running the region's heaviest trade deficit — \$3.60n on total commodity trade of nearly \$250n last year.

In an effort to boost exports and cut the deficit the government devalued the forint by 9 per cent earlier this month. But imports of capital goods and the components needed to feed export-orientated assembly plants are expected to remain high while farm exports remain depressed by competition from subsidised EU and US producers, a common complaint through out the region.

Indications are that growing trade deficits will become a feature of the region's trading pattern, despite rising exports. But thanks to recent debt re-scheduling agree ments by countries such as Poland and Bulgaria, and relatively low debt levels elsewhere, apart from Hungary, increased through better access to western bank and export credit facilities as well as rising foreign direct investment.

Central European exporters still conplain of difficult access to trade financeable through better access to trade finance, but the steady progress of domestic banks and export development banks and export the strange volume of Illnancial assisting the ing reform and the creation of westerning reform and the areation of westerning trace for import-consuming investment at the standy projects is also available from the internal projects is also available from the internal Illnestment Bank (EIB) and the World Rank

Europe-wide sales of the Chnquecento small car from plants in Poland while General Electric, through its Tungaram subsidiary, has made Hungary its springboard for expansion in the entire European market. Assa Brown Boveri is also reaping the benefits from its lar-sighted forays into the former communist world from where it sources growing volumes of increasingly sophisticated but relatively low-cost paris and products from a growing network of plants in Poland, Hungary, Ukraine, Russia and elsewhere.

Taking the former Soviet-controlled world as a whole, however, the trade plotture remains patchy. Central Europe is out of the woods; the Baltic states, led by Estonia, are exporting their their way to steady growth. In the Balkan region both Romania and Bulgaria are starting of the Stoman are storting the reopening of the Black Sea to trade and commerce. Romania has the attraction of an undeveloped internal market of 23m people while Bulgaria is expected to benefit from its strategic position as a Hink between Europe and oil-rich central Asia and the Middle East.

But most of the former Soviet states, including the two glants Russia and the Middle East.

But most of the former Soviet states, including the two glants Russia and the Middle East.

But most of wealth formation at home ony. Even here, however, the statistics of continuing decline in the states of gross domestic product and the volume of foreign trade mask encouraging shifts in the composition of wealth formation at home and in international trade patents.

Instead of sophisticated machine tools designed to build rockets and munitions the former Soviet states are now importing cown production.

FT EXPORTER 1

MINANCIAL TIMES TUBSDAY APRIL 18 1995

1.5



made a dramatic switch to western markets **EASTERN EUROPE:** Since the collapse of Comecon, post-communist Europe has - both as a supplier and a customer

wing buying power: the Vaol Ulca, Budapest's main shopping

Eastern Europe: Overview

emerg supplier Region Ø SE

Anthony Robinson finds export-led growth in the former Soviet empire is providing cash to finance imports

he rising tide of world trade last year provided a great opportunity for central Europe to show how five sars of painful economic reforms have even the way for export-led economic

sales

export

Gradually rebuilding

Virginia Marsh looks at how the country's largest pharmaceuticals company coped after the collapse of Comecon - and with it, its main markets

and Estonia – was still some way behind the 15 per cent average rise in export vol-umes shown by the "Asian Tigers" last

But it was light years away from their traditional sluggish performance as reluctant members of one of the great backwaters of international trade - the Soviet Empire.

The sharp rise in exports, principally to Germany and other reviving markets in the European Union, earned the hard currency needed to finance higher imports of consumer and intermediate goods - and the capital equipment needed to sustain struckutal reform and enterprise moderni-

Nevertheless, the liberalisation of ease arm markets and competition for mark share from western pharmaceutical corpusing share from western pharmaceutical corpusing shares and competition for spen much more on marketing, packaging at advertising its products than in the communist ear. In Russia, for example, it is launched an advertising campaign on tell vision and radio and in the Moscow Methor costs it the equivalent of 2-8 ptowhich costs it the equivalent of 2-8 ptowhich costs it is sales revenue in the country.

Analysts also predict good prospects it Richter in western markets where it he been successful with some products. The company's improving financial position and revenues from privatisation have and revenues from product development plans. One of its alms is to develop it range of over-the-counter products an obtain licenses for more of its products for this year have been given a boost by the government decision to devalue the forint by 8 per centrals year.

thonal private placement and public offer. It is in the proceeds were used to reduce the company's short-term debt and it was also granted a five-year holiday on profit tax by the government.

Dr. Bade says Richer's strategy in the former Soviet Union has been to build up violated sales through a wide network of consignatory stocks and agents, rather than just selling through tenders.

"We have 20-30 stocks scattered over as wide an area as possible and around 60 agents working for us in the CIS," he says. Sales are made in hard currency and agents are motivated by commission payments on top of a salary.

"We provide quality products at low prices and have been on the Russian marches and have been on the Russian march for decades which gives us a huge addition, he says, the state is still a big purchaser of pharmaceuticals. "The same people are buying pharmaceuticals from its lost was four hospitals with state funds."

But despite the difficulties, Richter Gadcon has recovered steadily from the 1991-2
slump, mainly by rebuilding sales in eastern Europe and, in particular, in Russia
where it bellaves it is one of the top three
pharmaceutical importers.
According to preliminary figures for
1994, sales to the CIS totalied \$77.5m or 43
per cent of total exports, up from \$26.1m in
1991. A further \$26.5m of exports came
from sales to other central and eastern
from sales to other central and eastern
European countries. The company, which was ff4.07m (\$36.7m) on turnover of
profit was ff4.07m (\$36.7m) on turnover of
profit was ff4.07m (\$36.7m) on turnover of
ff17.96bn turnover in 1983.
The company's financial position has
also improved due to its partial privatisation and flotation on the Budapest Stock
Exchange last autumn. The state, advised
by Schroders and Creditensialt, sold off 38
per cent of the company via an interna-

The peat six years have turbulent in the 90-year turbulent in the 90-year history of Richter Geden, son, Hungary's oldest and largest pharmaceury's leading export markets, the Soviet Union and east ern Europe, collapsed in a matter of months. The company, which was pushed linto debt and forced to lay off a quarter of its staff, has been battling to regain those markets ever since.

"For a highly-export orientated company, losing our number one market was a teartible shock," says Dr Bela Bede, commercial director. "In the old days doing business with Moscow within Comecon was simple. Ministries decided what they wanted and we supplied it. Now, the CIS market is a high-risk market and impossible to predict."

paved the way for export-led economic growth.

The first annual survey from the newly-formed World Trade Organisation published earlier this month revealed that the newly-privatised, as well as many of the restructured but still state-owned enterprises of central Europe, increased their axport volumes by 11.6 per cent last year. In dollar terms, according to the UN Economic Commission for Europe, exports of goods and services from the post-Soviet world increased by 18 per cent, double the growth of imports.

This left the region with a reduced current account deficit of only \$3.4bn compared to \$8.3bn in 1993 with higher than expected growth, the ECE added.

Global trade is expected to grow between 8 and 9 per cent again in 1995 so the coming months should cuminate in another year of record trade and economic growth for a region which is emerging as a supplier of competitive goods for export and a growing market for imports.

The export growth performance of the "fast track reform" central European states – led by Poland, Hungary, the Czech tstates – led by Poland, Hungary, he Carrent export growth for export growth grand export growth export growth for export growth export growthered export growth export growthered export growthered export growthered expor

sation.

Rising investment and higher real incomes should ensure that the region will become an increasingly attractive one for exporters from the EU and Asia over the rest of the decade – provided that finance is available to fund what are expected to be rising trade deficits.

It will be impossible to sustum rapid economic development in this capital-starved region unless companies are able to import the equipment needed to modernise mines and factories and build the road, rall, telecommunications and other necessary infrastructures. Increased volumes of exports will not be sufficient on their own to fund the capital equipment and other imports on the scale needed.

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peaceful evolution ymbol 9

Plans for a new ship reyeal the complexities of the a post-Soviet trading world,

ainer slup provides an implexities of the post-

ess in the at the new navigation

FT EXPORTER 15





ern Europe: Germany and the former Soviet bloc

well for a range eastern goods

estment figures show that old ties are being revived and since is once again being placed on Germany as a ling partner, says **Judy Dempsey**

per cent of Germany's total foreign trade. But eastern Europe's trade with Germany accounts for more than 30 per cent of its total trade with the western European economies, showing just how important Germany is for the region.

Germany's total trade with Poland, now Warsaw's largest trading partner, rose by 10.7 per cent to DM18.38bn in 1983 compared to the previous year. German

The Czech republic is in second place. Ellateral trade totalled DM14bn, a rise of 9.3 per cent, with German exports amounting to DM7,6bn. Trade with Hungary totalled DM9,6bn. Hungary imported DM5.2bn worth of German goods over the same period. Trade with Romania, Bulgaria, and Albania amounted to DM5bn, with Germany remaining Bulgaria's most important western partner. The same is true of Slovenia, with bilateral trade with Germany tipping DM5.5bn.

These figures show first, that in spite of the high cost of German requification the old trading links can survive. Second, they

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WHEN THEY DO

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BUSINESS

trade between the UK and the Former Soviet Union than most other banks, The Moscow Narodny Bank has done more to facilitate

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glad of our company. counter trade to treasury trading and foreign exchange. Covering everything from finance, asset trading and Russian business community and how it works. office in 1919, MNB has been giving Britain the most comprehensive and in-depth financial advice on the So if you have Russian business in mind you'll be Ever since we first opened the doors of our London



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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday April 18 1995



Medeva

Fisons

merger

By Tim Burt in London

Medeva, one of Britain's

fastest-growing drugs compa-

nies, yesterday said it was con-

sidering a merger worth more

considers



implied. Page 25

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GLOBAL INVESTOR

If the world were a saner place, last Friday's package of measures to stimulate the Japanese economy and restrain the appreciation of the yen would spark off a spate of stabilising speculation. It will not, of course, take place, as the initially simistic reaction in the currency markets rightly



MARTIN WOLF: ECONOMIC EYE

Observers might assume that the economic difficulties of a small country perched on the northern fringe of Europe is a matter of small importance. They would be quite wrong. Sweden's difficulties are, in their way, quite as significant as the terminal crisis of the Soviet Union.

Ghana is set to become the second sub-Saharan African country to have an International bond market. South Africa is currently the only sub-Saharan African country with such a market. Page 26

EMERGING MARKETS:

A month-long recovery in Mexican stocks was broken before Easter by a spate of profit-taking and renewed concern over the effectiveness of the government's economic emergency programme. Page 27

The dollar looks set for further adversity this week following its failure to respond positively to the cut in Japanese interest rates and the weekend meeting of the Asia-Pacific Economic Co-operation conference. Page 27

Gehe, the German pharmaceutical group, will today renew its assault on AAH by criticising the UK drugs wholesaler's recent trading performance and urging shareholders to accept its £400m hostile keover bid. Page 22

INTERNATIONAL COMPANIES:

Sega Enterprises, the Japanese video game maker, has been forced to revise down profit forecasts for its recently completed business year because of the surge of the yen and further sluggishness in the European market. Page 24

STATISTICS

Base lending rates 31 London recent issues

Company meetings 13 London share service... 36,37 13 Managed funds 34,35 New int bond issues 26

Companies II	i thes	ISSUE
AAH .		22. National Express
Alcatel Alathom		24 NationsBank
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24 UBS 22 United Newspapers

Mill House Inns

Chief price changes yesterday 53% -

Speculation that NationsBank is considering a bid sends

Chase Manhattan, the US bank which has come under pressure from its biggest shareholder to take action to lift returns to

-OTHE FINANCIAL TIMES LIMITED 1995

cutting initiatives. Mr Thomas Labrecque, chairman, promised expenses would be reduced "materially" as the bank announced a 29 per cent fall in first-quarter earnings com-pared with a year ago. The latest results reflected a \$92m loss on trading and underwriting securities, due mainly to losses in

emerging markets.

shares up 3% despite a 29% drop in first quarter profit nal the bank's first outward response to pressure from Heine

closed a 6.1 per cent holding in Chase's shares climbed 3 per cent yesterday morning, to \$431/4, potential bidder during the last

down the possibility of an early bid, given that Chase has indicated it has no interest in a deal. Cost-cutting already underprofits fall in the latest quarter. Its expenses for the period were only \$20m higher than a year before, at nearly \$1.1bn, and would have fallen by 4 per cent

with our credit cards, what we

subscribe to, what we call up on

EDS, goes a long way beyond

junk mail, or even junk phone

calls. Suppose, an EDS executive

says, you bought a General

Motors car three years ago. In

the age of multimedia, what

could be more natural than a per-

sonal message from GM on your

TV set, suggesting that you

course, requires close involve-

ment in the world of communica-

tions. "Telecoms." savs an EDS

executive, "are incredibly impor-

tant to everything we do, and

incredibly fast-changing. Our

skills in telecoms have to

improve." However, he says, "we

can do that through acquisition, alliances or flat-out hard work."

Alberthal Whatever the compa-

ny's dependence on telecoms, he

says, "we're not particularly

looking for a merger". Since the

discussions with BT and Sprint.

it seems, the world has moved

on. At first, the company worried

about its exposure to rising costs

in communications: although

prices were falling, volume was

This ambivalence is borne out by EDS's chairman, Mr Les

The ability to do this, of

update to their latest model?

The result, as envisaged by

cable television.

The bank's earnings were hit by securities trading losses, which contributed to a \$130m reduction in total trading-related revenues, to \$94m, and by a fall in its net interest margin. This was due to greater competition for credit card and other lending,

and by a lower tax charge.

\$364m, or \$1.80 a share. NationsBank reported a 6 per cent rise in the first-quarter earnings helped by loan growth and higher fee income. Loans were 15

per cent higher than a year

before, at \$106bn. Despite some fall in the bank's lending margins, this was enough to push after-tax profits ahead to \$443m, or \$1.58 a share, from \$417m, or \$1.51 a share, the year

Chase's return on equity in the quarter slipped to 13.4 per cent, from 20.2 per cent a year before. NationsBank reported a return

than £900m (\$1.4bn) with Fisons, the heavily-restructured pharmacentical group. The two companies, which have been discussing joint ven-ture opportunities since Februpared with 16.82 per cent. ary, want to pool their domestic and international operations.

"Talks have taken place with Fisons regarding the possibility of a merger which could be effected by means of a recommended offer for Medeva," the company said.

If merger terms were agreed, the enlarged group could have a market value of more than

Fisons is understood to have approached Medeva after embarking on a radical overhaul involving the disposal of previously core businesses.

Last month, it sold its research the Swedish group, for £202m and its scientific instruments to Thermo Instruments Systems of the US for the same price. The move followed the arrival last September of Mr Stuart Wallis, the chief executive appointed from Bowater the paper and packaging company, to revive the group.

Having raised £500m from disposals and cost-cutting, he said Fisons was keen to develop through acquisitions, joint ventures or "partial mergers".

Speculation about a bid pushed Medeva's share price up 14½p to 226¼p last week. Fisons shares closed down 6p at 178p.

Medeva, which is 40 per centowned by US investors, is thought to have said it not contemplate a merger at less than £3 a share. Such a bid would value the company at £928m.

If Fisons decided to pursue the merger, it would complete a remarkable rebound for Medeva. which saw its share price fall to 95½p in mid-1993 after it issued a profits warning and temporar ily closed one of its US plants.

Since then, it has expanded rapidly by acquiring and licensing drugs developed by groups such as Wellcome and Merck. That low-risk strategy paid off last year with a 39 per cent increase in pre-tax profits to

reported pre-tax losses of £468.7m. after making a £500m exceptional charge.

Chase pressed to cut costs faster

investors, indicated yesterday that it would speed up cost-

civil service, a quiet

, upheaval has taken place,

Over the past 18 months, the

Inland Revenue's 2,500-strong

computer staff - the nerve centre

of the UK tax system - have

ceased to be public servants.

instead, they work for a company

based in Plano, Texas, founded by the eccentric populist Mr Ross Perot and now owned by General

For most companies, an influx

of workers from such an alien

culture would be a challenge.

Electronic Data Services (EDS)

treats it almost with noncha-

lance. This is a company special-

ity, it says: of its 85,000 employ-

ees worldwide, almost half have

been absorbed in just this man-

ner, most of them in the last few

EDS will collect \$1.5bn for run-

ning the Inland Revenue's com-

puters over the next decade.

While this is a tidy sum, it needs

to be put in context. It is half the

size of a similar contract EDS

signed last year with the US mul-

tinational Xerox. in all, the com-

pany's orders in hand - consist-

ing typically of 10-year contract

Motors – is more than \$60hn.

and including work for General

Despite such a volume of business locked in until the 2005, EDS

is anxiously about where it goes

from here. The basic provision of

computer services to corpora-

tions and governments - part of

the trend known as outsourcing -

is becoming old hat. Competitors

are popping up everywhere, from

computer maker International

With sales of \$8bn and a mar-

ket value of over \$19bn (EDS is a

quoted subsidiary of GM), EDS is

plainly still the dominant player

in its industry. But how can it stay ahead of the game? Talk to

its executives, and a few central

The information revolution

means the output of raw informa-

tion is growing much faster than

the capacity of corporations to

absorb it. The ambitious aim of

EDS is to specialise in converting

Manufacturers are under

increasing pressure to deal with

their customers direct. In part,

this is because relations with the

big retailers have degenerated

into a war zone, which manufac-

Consumers in developed markets increasingly demand products tailored to their individ-

ual tastes. By using distilled data, EDS claims it can put pro-

ducers and consumers in direct

turer are anxious to avoid.

this data into knowledge.

Rusiness Machines and the telecommunications company AT&T. Securities, a mutual fund group which earlier this month dis-

on heightened speculation that NationsBank might be considering a bid. The North Carolinabased bank, which also reported results yesterday, has expressed an interest in Chase and it has an interest in Chase, and it has had it not been for the cost of an been widely talked about as a early retirement plan.

EDS is getting to

touch with each other.

Perhaps most pressing, EDS

needs to find the right allies in

the converging world of multime-

dia. Two years ago it had abor-

tive talks with British Telecom-

munications. Last year it came close to outright merger with

Sprint, the US long-distance tele-

phone company. The tone is now more cautious. "We hope to build situational alliances," an execu-

tive says, "and not have any

The argument about the con-

version of data to knowledge is

developed by Mr Hartmut Burger, who heads EDS's services to

manufacturing industry. Take,

for instance, process industries

like steel or paper making. At

'Information

discovery,' says

one executive, 'is

the competitive

weapon of the

every stage in the process, they

measure and store data. But they

only use it if something goes

wrong. "They're data rich and

information poor," Mr Burger

says. The trick is to use advanced

computing techniques to recreate

the process, then simulate changes to find ways of improv-

ing quality, cutting energy or

"Information discovery," says another executive, "is the com-petitive weapon of the century."

The information held by corpora-

tions is in "vertical silos" - in

the finance department or in

marketing, in France or Ger-many. Traditional computers are

not powerful enough to bring it

together and make sense of it.

This is particularly relevant,

the company claims, in consumer

markets. "There is a brick wall

between the manufacturer and

the customer", Mr Burger says.

"All that is known consists of statistical measures, Information

technology can let the manufac-

turer get to know the customer

slightly murky, dealing as it does

with the uncertain future of mul-

The argument here becomes

EDS can do both.

fortnight. Most industry analysts played

taken by Chase helped limit the

as well as higher interest rates, the bank said.

These factors were partially offset by a lower provision for loan s, which was down by \$95m, Chase's after-tax profits fell to

Tony Jackson meets the chairman of a data company who is worrying about size know all about you

rising faster again. In addition, the worldwide trend towards telecoms privatisation prompted questions about the quality of communications in a period of transition.

Now, EDS executives suggest, the explosion of capacity in communications, through broadband, cellular and other networks. means that a powerful buyer of worldwide phone time like EDS has less to worry about.

Also, as Mr Alberthal observes it is increasingly clear that no single communications company - not even AT&T - is going to cover the globe in the foresecable future. "We're still out there talking to everybody," he says. "The fact that we had significant discussions with two or three and they didn't pan out suggests there may not be scope for a bigger relationship."

Meanwhile, he worries about who is making which moves in the communications industry. "What does the privatisation pro-cess mean in terms of opportunities? Will AT&T's plans [for a global network] pan out? Or Sprint's deal [with France Tele-com and Deutsche Telecom]?"

timedia. It also becomes, some might think, slightly sinister. It He has another big headache how EDS will cope with growing is possible to compile a digital warehouse of marketing informa-tion on individuals, by amassing larger. "That's definitely an issue I worry about, Anyone employing all the information we record people in professional services who doesn't worry about size

doesn't understand the business. that to the degree we have a better working environment and attract higher quality people, we will deliver higher quality ser-

Academic work suggests, he says, that when a company has about 10,000 people and \$1bn sales, it has to break through a wall from being an entrepreneurial company to being a big one. EDS reached that point in the early 1980s. Then it was acquired by General Motors, almost doubling in size in the process. "That

blew us through the period of We don't have the answer, except transition," Mr Alberthal says. "Overnight we were a multibillion company with 20,000 employees, so we had to deal with it or fail."

Most companies in professional services, he observes, are small partnerships. "We've been running against that grain for 30 years. Is there a magic point where you can't handle it? I don't know. It's a real issue. I rank it as just as important as what hap-

pens to the technology of our industry in the next 10 or 15 years.

This announcement appears as a matter of record only.



US\$ 115,000,000

PROJECT FINANCE FACILITY

Lead Managers ING BANK MAGYAR KÜLKERESKEDELMI BANK RT. NORDIC INVESTMENT BANK UNTBANK A/S

CANADIAN IMPERIAL BANK OF COMMERCE CHRISTIANIA BANK OG KREDITKASSE DE NATIONALE INVESTERINGS BANK N.V. FINNFUND GIROBANK KREDIETBANK N.V. MAGYAR BEFEKTETÉSI ÉS FEJLESZTÉSI BANK RT. SWEDFUND UNION BANK OF FINLAND LTD.

Participants

Arranger ING BANK

Financial Advisors to the Borrower OSLO FINANS AS PLESNER & LUNGE TELEDANMARK INTERNATIONAL

ING BANK

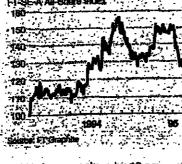
April 1995

This week: Company news

Jefferson Smurfit set to package bumper bundle

Jefferson Smurfit, the Irish paper and packaging group, is expected tomorrow to report full-year pre-tax profits in excess of £100m (\$162m). with many analysts expecting around the I£110-I£115m. The upturn from last year's 1247.8m is due mainly to the upswing in the paper industry, although the real boost to revenues is expected in 1995 figures when analysts are predicting a near-tripling. of profits to around £330m.

Philip Morris: The US tobacco. and foods group is expected to shrug off weak demand for cigarettes in its domestic market and report a big increase in first quarter profits today. Strong export volumes and an increase in market share for Mariboro and its other premium cigarette brands are forecast to have pushed



up gamings per share by 18 per cent to \$1.58.

■ Coca-Cols: This is another US consumer products group which is expected to show strong profits growth. The company is thought to have passed on an increase in the cost of aluminium cans by raising prices, and with demand buoyant at home and overseas, analysts are predicting that earnings per share

could have risen by as much as 20 per cent to 48 cents when the results

■ AT&T: Tomorrow also brings first quarter figures from the US long-distance telephone group. The long-distance companies are in a marketing war, which AT&T is thought to be winning. Forecasts are around \$0.77 per share, compared to last year's \$0.69. Rival long-distance company Sprint should report on today and MCI tomorrow.

■ Albert Fisher. The UK-based food processor and distributor is expected on Thursday to report Interim pre-tax profits of £19m (\$30.4m) against £20,1m a year earlier before gains from disposals. Investors will be keen to hear about progress at Rahbek Group, the Danish seafood processor it bought a year ago. But for all its efforts to add value to its products and increase buying power through acquisitions, the group remains heavily influenced by fluctuating

commodity prices beyond its control.

House of Fraser: The UK-based department store group owned previously by the Fayed brothers and floated last year, is expected on Thursday to announce pre-tax profits for the year to January little changed from last year at about £35m (\$56m) £34.5m last time. Analysts, who were forecasting profits in excess of £45m at the time of the float, have twice reduced forecasts after HoF produced an Interim loss and a disappointing January trading statement. With the shares at 157p, compared with the flotation price of 180p, investors are looking for reassurance that the group's investment programme will deliver an improvement in trading.

Barrick Gold: Two of Canada's biggest companies are due to report first quarter earnings this week. Barrick Gold is generally expected to show profit equal to 20 cents US a share, little changed from a year earlier. While Imperial Oil, according to the consensus forecast, will report around 71 cents (Canadian) per share, up from 50 cents a year earlier.

on Caudwell Communications

Target has 'failed to deliver value' with only modest earnings rises

Gehe to renew attack on AAH

Gehe, the German pharmaceutical group, will today renew its assault on AAH by criticising the UK drugs wholesaler's recent trading performance and urging shareholders to accept its £400m hostile takeover bid.

The company, which last week increased its offer from 420p to 445p per share, claims that AAH has "failed to deliver value" by generating only modest increases in earnings per share and maintaining flat div-

Publishing its revised offer document today, it is also expected to question the suc-

alisation programme, pointing out that operating margins have remained almost unchanged over the past five

AAH is likely to repudiate most of Gebe's allegations later this week or early next.

While the UK drugs wholesaler is prohibited from issuing any new financial information under Takeover Panel rules, it is allowed to expand on issues it has already addressed. Of the points already aired,

two are likely to be elaborated. It might specify from where the £14m cost savings, which formed the main plank of the second defence document, will come and how they will be

Also, there could be more information on the strengthening of AAH's management. This was alluded to in its latest defence. "On completion of the divestment programme, a management structure appropriate to the group's focus on its althcare businesses will be

introduced." The point is expected to form part of presentations made to AAH's main shareholders this

Gehe, meanwhile, will remind shareholders that its offer represents a 44 per cent premium to the AAH share price shortly before the bid was launched.

The company said yesterday it was a fair approach at more than 20 times AAH's estimated 21.5p earnings per share for the year to March 31.

The German group acquired some 12.4m AAH shares in the market on April 12, taking its total stake to 17.8 per cent. and is likely to pick up

The chances of success of the revised offer is finely balanced. in the view of many analysts. It was not as high as had been expected, but could still be enough to secure shareholder

PDFM holds 17.2 per cent of AAH shares, Schroders 7 per cent, Threadneedle Asset Management 5.5 per cent and Newton Investments about 3 per

Mill House £4m pub purchase

By Simon London

Mill House Inns, headed by a former director of Grand Metropolitan, is buying 12 freehold pubs which were previously owned by Inntrepreneur Estates, the joint venture between GrandMet and Fosters

Brewing Group, for £4.15m. The pubs were sold by Phoenix Inns, a subsidiary of Morgan Grenfell, the mer-

chant bank, which in January acquired 1.750 pubs from inntrepreneur for £250m. Mr Bob Williams, the chairman and chief executive of Mill House, was managing director of GrandMet Estates, which effectively runs Inntrepreneur, until ear-

lier this year. Mr Chris Parratt, who was previously operations director in charge of inntrepre-neur's non-tied estate, is finance and business development director. Mill House will spend a further £4m

refurbishing the properties, which had a turnover last year of some £10m. Mr Williams said that Mill House had finance available for further acquisitions. The company is backed by Causeway Capital, the development capital company and advised by Guinness Mahon Corporate



Golden Hope Plantations Berhad

(Incorporated in Malaysia)

Notice of Extraordinary General Meeting

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Company will be held at the MIDF Theatrette, Ground Floor, Bangunan MIDF, 195A Jalan Tun Razak, 50400 Kuala Lumpur on Wednesday, 3 May 1995 at 11.30 am for the purpose of considering and, if thought fit, passing

ORDINARY RESOLUTION 1 -

ACQUISITIONS OF A 36.70% EQUITY INTEREST IN CHERMANG DEVELOPMENT (MALAYA) SDN BERHAD AND A 28.80% EQUITY INTEREST IN MENTAKAB RUBBER COMPANY (MALAYA) BERHAD

"THAT, subject to the approvals of relevant authorities being obtained, approval be and is hereby given for the acquisitions by the Company from Negara

(a) 1/057,000 ordinary shares of RM1.00 each in Chermang Development (Malaya) Sdn Berhad ("CD"), representing 36,70% of the total issued and paid-up share capital of CD, to be satisfied by a cash consideration of RM29,987,090 or RM28.37 per share; and

(b) 403,425 stock units of RM1.00 each in Mentakab Rubber Company (Malaya) Berhad ("MR"), representing 28.80% of the total issued and paid-up share capital of MR, to be satisfied by a cash consideration of RM29.135,353 or RM72.22 per stock unit,

AND THAT the Directory be and are hereby empowered and authorised to do all acts, deeds and things and to execute, sign and deliver on behalf of the Company all such documents as may be necessary to give effect to and to complete the Sale and Purchase of Shares Agreement dated 6 February 1995 in respect of the above acquisitions with full powers to assent to any conditions, modifications, variations and/or amendments that may be imposed by

ORDINARY RESOLUTION 2 -

MANDATORY CASH OFFER FOR SHARES IN CHERMANG DEVELOPMENT (MALAYA) SDN BERHAD

"THAT, contingent upon the completion of the Sale and Purchase of Shares Agreement dated 6 February 1995 between the Company and Negara Properties (M) Berhad ("Negara Properties") and subject to the approvals of the Foreign Investment Committee and other relevant authorities, approval be and is hereby given for the Company to acquire all the remaining 705,000 ordinary shares of RM1.00 each, representing 24.48% of the existing issued and paid-up share capital of Chermang Development (Malaya) Sdn Berhad ("CD"), not then held by Golden Hope following the acquisition of the 1,057,000 ordinary shares of RM1.00 each in CD from Negara Propenses at the cash offer price of RM28.37 per share ' Mandatory Cash Offer" (AND THAT the Directors of the Company be and are hereby empowered and authorised to do all acts, deeds and things and to execute, vien and deliver on behalf of the Company all such documents as may be necessary to give effect to and implement the Mandatory Cash Offer with full provers to assent to any conditions, modifications, variations (including variation of the cash offer price) and/or amendments that may be required by the relevant authorities "

ORDINARY RESOLUTION

DISPOSAL OF APPROXIMATELY 636.9 ACRES OF LAND BY THE LON ASIATIC RUBBER AND PRODUCE COMPANY, LIMITED

"THAT, subject to the approvals of the relevant authorities being obtained, approval be and is hereby given to the Directors of the Company to authorise and give effect to the Sale and Purchase Agreement dated 24 February 1995 between the wholly-owned subsidiary of the Company, The London Asiatic Rubber and Produce Company, Limited ("London Asiatic") and Negara Properties Realty Sdn Bhd ("NP Realty") for the disposal by London Asiatic to NP Realty of 636.9 acres of freehold land held under CT 7968 Lot No. 3732 (old lot 3727) and CT 7966 Lot No. 3721, Mukim of Setul, District of Scremban, Negeri Sembilan, for a total cash consideration of RM33.819,500 (Ringgit Malaysia Thurty Three Million Eight Hundred and Nineteen Thousand and Five Hundred) AND THAT the Directors of the Company be and are hereby authorised to do all such acts and things as they may consider necessary or expedient to give effect to the aforesaid disposal with full power to assent to any conditions, modifications, revaluations, variations and/or amendments as may be imposed by the relevant authorities."

ORDINARY RESOLUTION 6 -

OPTION TO DISPOSE OF APPROXIMATELY 397.4 ACRES OF LAND BY THE LONDON ASIATIC RUBBER AND PRODUCE COMPANY, LIMITED

"THAT, subject to the approvals of the relevant authorities being obtained, approval be and is hereby given to the Directors of the Company to authorise and give effect to the Option Agreement dated 24 February 1995 between the wholly-owned subsidiary of the Company. The London Asiatic Rubber and Produce Company. Limited ("London Asiatic") and Negara Properties Realty Sdn Bhd ("NP Realty") whereby London Asiatic granted to NP Resilty a six-month option for a consideration of RM1.00 to purchase 397.4 acres of freehold land held under CT 7965 Lot No. 3719, Mukim of Setul. District of Serembur. Negert Sembilar for a total cash consideration of RM21.197,000 (Ringgit Malaysia Twenty One Million One Hundred and Ninety Seven Thousand) and, upon the exercise of such option, the subsequent disposal of the said land AND THAT the Directors of the Company be and are hereby authorised to do all such acts and things as they may consider necessary or expedient to give effect to the aforesaid option and subsequent disposal with full power to assent to any conditions, modifications, revaluations, variations and/or amendments as may be imposed by the relevant authorities."

OPTION TO DISPOSE OF APPROXIMATELY 177.1 ACRES OF LAND BY THE LONDON ASIATIC RUBBER AND PRODUCE COMPANY, LIMITED

"THAT, subject to the approvals of the relevant authorities being obtained, approval be and is hereby given to the Directors of the Company to authorise and give effect to the Option Agreement dated 24 February 1995 between the wholly-owned subsidiary of the Company, The London Asiatic Rubber and Produce Company. Limited ("London Asiatic") and Negara Properties (M) Berhad ("Negara Properties") whereby London Asiatic granted to Negara Properties a six-month option for a consideration of RM LOO to purchase either in its own name or in the name of a 70%-owned subsidiary of Negara Properties to be incorporated in joint venture with the Negeri Sembilan State Government 177.1 acres of freehold land held under CT 7965 Lot No. 3720 and CT 7966 Lot No. 3722, Mukim of Setul, District of Scremban, Negeri Sembilan for a total cash consideration of RM9,740,500 (Ringgit Malaysia Nine Million Seven Hundred and Forty Thousand and Five Hundred) and, upon the exercise of such option, the subsequent disposal of the said land AND THAT the Directors of the Company be and are hereby authorised to do all such acts and things as they may consider necessary or expedient to give effect to the aforesaid option and subsequent disposal with full power to assent to any conditions, modifications, revaluations, variations and/or ndments as may be imposed by the relevant authorities."

OPTION TO DISPOSE OF APPROXIMATELY 68.9 ACRES OF LAND BY GOLDEN HOPE DEVELOPMENT SDN BHD

"THAT, subject to the approvals of the relevant authorities being obtained, approval be and is hereby given to the Directors of the Company authorise and give effect to the Option Agreement dated 24 February 1995 between the wholly-owned substitutary of the Company, Golden Hope Development Sdn Bhd ("Golden Hope Development") and Negara Properties (M) Berhad ("Negara Properties") whereby Golden Hope Development granted to Negara Properties a vix-month option for a consideration of RM1.00 to purchase either in its own name or in the name of a 70%-owned subsidiary of Negara Properties to be incorporated in a joint venture with the Negeri Sembilan State Government 68.9 acres of freehold land held under CT 7967 Lot No. 3724 and G 10498 Lot No. 45, Mukim of Setul, District of Seremban, Negeri Sembilan, for a total cash consideration of RM3,789,500 (Ringgir Malaysia Three Million Seven Hundred and Eighty Nine Thousand and Five Hundred) and, upon the exercise of such option, the subsequent disposal of the said land AND THAT the Directors of the Company be and are hereby authorised to do all such acts and things as they may consider necessary or expedient to give effect to the aforesaid option and subsequent disposal with full power to assent to any conditions, modifications, revaluations, variations and/or amendments as may be imposed by the relevant authorities."

OPTION TO DISPOSE OF APPROXIMATELY 21.6 ACRES OF LAND BY GOLDEN HOPE DEVELOPMENT SDN BHD

"THAT, subject to the approvals of the relevant authorities being obtained, approval be and is hereby given to the Directors of the Company to authorise and give effect to the Option Agreement dated 24 February 1995 between the wholly-owned subsidiary of the Company, Golden Hope Development Sdn Bhd ("Golden Hope Development") and Negara Proporties Realty Sdn Bhd ("NP Realty") whereby Golden Hope Development granted to NP Realty a six-month option for a consideration of RM1.00 to purchase 21.6 acres of freehold land held under CT 7967 Lot No. 3723, G 1836 Lot No. 1050 and CT 1805 Lot No. 3296, Mukim of Setul, District of Seremban, Negeri Sembilan, for a total cash consideration of RM1,188,000 (Ringgit Malaysia One Million One Hundred and Eighty Eight Thousand) and, upon the exercise of such option, the subsequent disposal of the said land AND THAT the Directors of the Company be and are hereby authorised to do all such acts and things as they may consider necessary or expedient to give effect to the aforesaid option and subsequent disposal with full power to assent to any conditions, modifications, revaluations, variations and/or amendments as may be imposed by the relevant authorities."

By order of the Board NORLIN BINTI ABDUL SAMAD

Secretary

Kuala Lumpur

(i) A member of the Company entitled to attend and vote at the Meeting is enabled to appoint one or more proxies, but not exceeding two, to attend and vote in his stead. Where a member appoints two provies, the appointment shall be invalid unless be specifies the proportion of his holdings to be represented by each proxi. A proxy need not be a member of the Company but must attend the Meeting in person to vote. If he is not a member, he must be an advocate, an approved company auditor or a person approved by the Registrar of Companies in a particular case [Section 149(1)(b)) of the Companies Act. 1965]. The instrument appointing a proxy shall be an writing under the hand of the appointer or of his attorney duty authorised in writing or if such appointer is a corporation under its common seal or under the hand of some

tti: All forms of proxy should be deposited at the Company's Registered Office, Tingkat 13, Menara PNB. No. 201-A Jalan Tun Razak, 50400 Kuala Lumpur, not less than 43 hours before the time appearates for holding the Meeting or at any adjournment thereof.

(sir) Any alteration in this form must be initialled.

PAY PACKAGES

National Express chief's pay up by 25%

By Tim Burt .

Mr Ray McEnhill, chief executive of National Express. saw his pay and benefits package increase by 25 per cent last year after the long-baul coach and regional airport operator reported a sharp

increase in profits.

Mr McEnhill, who helped to steer the group to pre-tax profits of £15.2m (£9.31m), was paid a total of £306,000 (£244,000).

The group's annual report and accounts, published at the weekend, showed that his basic salary rose from £130,000 to £150,000 while his performance-related bonus was increased 54 per cent to £120,000 (£78,000). He was also granted more

than 111,000 share options at 270p, against a mid-market price for the shares of 291p last year.

Mr McEnhill has been credited with pushing through National Express's expansion into bus travel, dominated by the £243.7m acquisition last month of West Midlands Travel - one of the UK's largest bus operators - and the £7.13m takeover of Bournemouth International Airport in February.

It emerged at the weekend, however, that six non-executive directors at the airport had resigned, complaining that the site had been under

 The total pay, pension and bonus package of Mr Maurice Dixson, chief executive of Simon Engineering, received £362,301 after his first full year with the plant, contracting and mobile platform

Although the company failed to pay a dividend and admitted that it faced significant problems last year, it paid Mr Dixson a £60,000 bonus and £50.520 pension allowance after he masterminded a restructuring that cut pre-tax losses from £160.3m to £18m and reduced ! gearing from 264 per cent to 86 per cent.

• Mr Neville Buch, chairman of Blenheim Group, the exhibitions organiser, saw his total pay and benefits cut from £381,525 to £330,139 last

He and other directors also waived £177,900 of other benefits and did not receive a put on, the more that reduces announced a 33 per cent fall in expanding the subscriber base profits last month.

inited Newspapers, enjoyed a 7 per cent increase in salary and bonuses last year as his total pay package rose from £436,776 to £467,069.

• Argos, the catalogue retailer, last year awarded its directors bonus payments worth nearly five times that of 1993. This helped push total directors' emoluments up by 14 per cent from £1.32m to

The company's 1994 annual report shows basic salaries and benefits falling slightly to £1.05m (£1.06m) but bonus payments increased to £232,000 against £48,000

The highest paid director, Mr Mike Smith, chief executive, received a 20 per cent rise in his salary and benefits from £268,950 to £323,251.

Last year's pre-tax profits increased by 20 per cent to £100.2m.

New Saatchi wins most of Dixons' business

By Diane Summers. Marketing Correspondent

New Saatchi, the breakaway agency set up by Maurice Saatchi after his ousting from Saatchi & Saatchi, has moved close to the top 20 UK advertising agencies by winning business from Dixons, the electrical

In a deal signed just before Easter, Dixons removed its 940m spending from Saatchi & Saatchi, placing most of the with New Saatchi. New Sastchi said its billings

had more than doubled with the deal to about £75m. Mr Nick Hurrell, joint chief executive, said: "This win takes the agency to a critical mass". Another agency, D'Arcy Masius Benton and Bowles, will do a small amount of creative work for Dixons and carry out all media buying. Saatchi & Saatchi's sister com-

pany, the Facilities Group, con-

creative work on the account tinues production work on the account.

New Saatchi is likely to double its staff to about 80 people to handle the Dixons

Margins on the work gained by New Saatchi are likely to be tight. It is believed the largest profits are made in the media buying and production ends of the account and Dixons has taken the opportunity of the review to drive down costs on creative work.

Still upwardly mobile

Dy the end of this year Paul Cheeseright and Alan Cane Caudwell Communica-tions will have seen its sales rise by more than 93 times and pre-tax profits by 55 times over the past seven

The Stoke-on-Trent company is an expanding survivor in a sector of such speedy growth that failure beckens all but the fittest and surest of foot. It is involved in the provision of mobile telephone services.

When the figures for 1994 are reported they will show pre-tax profits of \$2.5m and sales of 685m. This year it is expecting pre-tax profits of £4.5m on turnover of about £140m.

Whether such rapid growth can be maintained depends as much on markets overseas as on domestic sales.

The domestic industry is quirky. Wholesaling companies such as Caudwell make little or no profit on the sale of a telephone. They recoup their investment and generate earnings from the provision of the telephone services. It is like selling a razor but locking the buyer into a certain type of

When the business started in the UK 10 years ago, the pioneering operating companies Vodafone and Cellnet were forbidden to deal directly with customers to prevent the emergence of monopolies. Instead. they had to deal through service providers such as Caud-

The service provider buys airtime from the operator at a discount and sells it on either to customers or to dealers. The service company is also responsible for billing the customer and collecting the cash. For every pound collected, about Tap goes to the service opera-

The more subscribers you The company the profit. The benefits of will come through from 1997 Lord Stevens, chairman of onwards." said Mr John Caud-



John Candwell: managing without outside finance

in the last two years. Caudwell has raised the number of subscribers from 100 to 3,000 a month. The target for December 1996 is 20,000. This is not a large portion of the market. Nationally the number of new subscribers last year averaged about 150,000 a month. Service providers and opera-

tors both pay commission to dealers to encourage them to recruit new customers - typically \$160 from the operator and £100 from the service provider for each new customer. Making a profit in such a

business means running a tight operation with low overheads. Caudwell is respected throughout the industry for this. It is one of the top 10 Vodafone service providers in the UK and close to being the largest in private hands. Service providers can also be

distributors, and the company is distributing about 40,000 telephones a month. The precise balance between domestic retailers and overseas markets is unclear. It is opening subsidiaries in Africa. Asia and Europe. Mr Caudwell believes

and India, the development of hardware networks will give way to cellular networks. However the company's international ambitions may not sit too comfortably on the present capital structure. Mr Candwell and his brother Brian own 96.5 per cent of the

equity. The balance is held by Mr Craig Bennett, the finance Since 1989 the Caudwells have made certain that the value of their capital has consistently been greater than their borrowings. "I'm happy i can manage the business until flotation without requiring outside finance," said Mr Caud-Such a flotation would take place between 1997 and 1999. "Prior to flotation, the strategy is organic growth. After flotation, and this one of the rea-sons for doing it, there will be the opportunity to have acquis-

itive growth." he added. Such acquisitions will probably concentrate on the purchaser of management teams. "Our biggest problem is peo-

But the Caudwells make it clear they will float on their own terms. "I want Brian and I to retain a majority in the com-

They will float up to 10 per cent of the company, which they hope will be valued at about £250m. - In the past five years the

rules have been changed and service providers are no longer obligatory. Does this mean the beginning of the end for companies such as Caudwell? Their response is that well

run service providers will always be valued by operators as the linchoins of an efficient and cost effective distribution network, without which the mobile phone explosion would

	CROSS BORDER	R M&A DEALS		
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT -
Seagram (Canada)	MCA (US)	Film production	£3.6bn	Matsushita heads for exit
Zurich Insurance (Switzerland)	Kemper (US)	Financial services	£1.25bn	Zurich leads agreed bid
Gehe (Germany)	AAH (UK)	Pharmaceuticals	£400m	AAH unimpressed by increase
Holtzbrinck (Germany)	Macmallan (UK)	Publishing · ·	est 9200m	Majority stake agreed
ABN Amro (Netherlands)	Affred Berg (Sweden)	Banking :	£85m	Volvo continues disposals
Alco Standard Corp (US)	Southern Business Group (UK)	Office equipment	£81.1m	Rival bidders bowing out
Vickers (UK)	Aquamaster Rauma (Finland)	Engineering	£32m	Complementary buy
Metall Mining (Canada)	WBH (Austria)	Mining .	£12m	Needs sundry approvals
Pioneer Investments (US)	First Investment Voucher Fund (Russia)	Financial services	£11.2m	51% stake approved
BT (UK)/Banca Nazionale dei Lavoro (Italy)	Albacom (JV)	Telecoms	n/a	Another link in Euro-chain

P Nediloyd

Shareholders in Royal Nedfloyd Group N.V. and other entitled parties are invited to attend the Extraordinary General Meeting of Shareholders which will take place on Wednesday 3 May, 1995, at 09.30 hours in the Company's offices, Boomples 40 in Rotterdam.

(a) Proposal to amend the articles of association of the Company
 (b) Proposal to adopt the amended Regulations for the Committee of Shareholders

As of today, copy of the proposal to amend the articles of association containing the full text of the amendment together with the proposed Regulations for the Committee of Shareholders can be obtained free of charge at the office of the Company (telephone: 31-10-400.68.12) and at the offices

At the meeting a decision about amending the articles of association can be taken only if more than one-half of the capital issued is represented. If such representation is not in the meeting, the proposels to amend the articles of association and to adopt the Regulations for the Committee of Shareholders will be placed on the agenda of the amusal General Meeting of Shareholders which will be placed to the agenda of the amusal General Meeting of Shareholders which will be held on 24 May, 1995. The notice convening this annual meeting will appear in the 4 May, 1995,

To obtain entry to the meeting and to be able to exercise the rights attached to bearer shares, holders of bearer shares must have deposited their shares at the latest on Wednesday 26 April, 1995, at the office of the Company or at the Main Office of one of the following banks:

-ABN AMRO Bank N.V., Herengracht 595, 1017 CE AMSTERDAM

-MeesPierson N.V., Rokin 55, 1012 KK AMSTERDAM

-Commerzbank AG, Neue Mainzerstrasse 32-36, 60261 FRANKFURT AM MAIN.

The certificate of deposit from the bank will serve as admission card to the meeting. To obtain entry to the meeting and to be able to exercise the rights attached to registered shares, holders of registered shares must have given written notice of such intention at the latest on Wednesday 26 April, 1995, to the Executive Board (Secretariat Executive Board, Boomples 40, 30 XB Rotterdam, The Netherlands) who will then issue an admission card to the meeting.

Proxies Shareholders wishing to be represented at the meeting through a written proxy are being advised that their form of proxy must have been signed by the rightful owner of the relevant share(s). In addition, the form of proxy must have been received in the office of the Company by mail or fax not later than on Wednesday 26 April, 1995 (Secretarist Executive Board, Boomples 40, 3011 XB Rotterdam, The Netherlands, fax 31-10-400.61.90). When registering, the holder to bearer shares will receive a form of proxy from the bank; the holder of registered shares will receive a form of proxy from the bank; the holder of registered shares will receive a form of proxy from the bank; the holder of registered shares will receive a form of proxy from the bank;

Executive Board

Royal Nedfloyd Group NV - Boompjes 40 - 3011 XB Rotterdam - Tel. 31-10-400 68 11

NEWS IN BRIEF

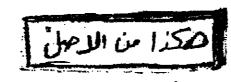
ASCOT HOLDINGS. the property, pubs and hotels group which underwent a financial restructuring in December, has sold its freehold 🏝 property, Hunt End Estate, Redditch, West Midlands, to Revelan Estates for £3.25m. Proceeds will be used to reduce debt. The gross rental income from the 131,000 sq ft property amounts to £280,500 a

DWYER ESTATES has exchanged contracts to buy a residential development site on the Fulham Road in south-west London from British Telecommunications for £4.45m cash. FIFE INDMAR: Open offer has closed with 218,087 new ordinary shares taken up by share-_.... holders which have been allotted to them in full. The balance of 2.86m new ordinary shares (92.9 per cent) has been placed with institutional

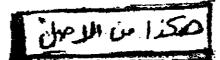
LISTER & CO. is to sell Albert Mill, Bingley, West Yorkshire for £670,000 in cash. Proceeds will be used to reduce bank borrowings.

UNIT GROUP has announced... subscriptions for 1.17m shares. representing 39 per cent of the rights issue shares. VINTEN GROUP: Recent open

offer has been accepted in respect of 6.36m new shares representing 92.67 per cent. EGM approved the acquisition



 m_{0st}





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Bauca Commerciale Italians Banca di Roma The Chase Manhattan Bank, N.A. Bayerische Vereinsbank AC Credito Italiano SpA Raboliank

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AEGON N.V., registered offices at The Hague, The Netherlands

Shareholders are invited to attend the Annual General Meeting of Shareholders to be held at the AEGON headoffice, 50 Mariahoeveplein, The Hague, The Netherlands on Tuesday, 9 May, 1995 at 2.30 p.m.

- Call to Order and Opening.
- - Annual Report and approval of the annual accounts and the final dividend for the 1994 financial year.
- Information on the results of the first guarter of 1995.
- Amendments of the Articles of Incorporation. Interim dividend for the 1995 financial year.
- Vacancies and (re)appointments with regard to the Supervisory Board as
- Vacancies in the Supervisory Board in 1996.
- Resolution to designate the remuneration of Supervisory Board members.
- 10. Authorization as referred to in section 4, subsection 16 of the Articles of incorporation.
- Questions and adjournment.

The agenda with explanations, the annual accounts and the annual report for 1994 with the data required by law, the data and information required by law with respect to the candidates proposed for (re)appointment as members of the Supervisory Board and a copy of the proposal containing the actual text of the proposed Amendments of the Articles of Incorporation, are deposited for inspection from this time until the end of the Meeting at the Company's office in London and are available free of charge to any shareholder, upon request.

Holders of shares to bearer or their proxies shall be admitted to the Meeting upon producing a voucher showing that their share certificates or their mandator's share certificates respectively have been lodged in the United Kingdom at the ABN AMRO Bank N.V. in London. The proxy shall produce his proxy statement. The lodging mentioned must have taken place on 3 May, 1995 at the latest.

The Executive Board

The Hague, 18 April, 1995 50 Mariahoeveolein



This advertisement does not constitute an offer or commitment of any kind whatsoever by or on behalf of the Republic of Sierra Leone or the Bank of Sierra Leone and neither the Republic nor the Bank accepts any legal obligation in connection herewith.

Sierra Leone

Commercial Debt Reduction Programme - Pipeline

The Bank of Sierra Leone (the "Bank"), on behalf of itself and the Republic of Sierra Leone (the "Republic"), has issued an Invitation Circular dated March 31, 1995 containing the terms and conditions of a debt reduction programme (the "Programme") supported by the International Development Association of the World Bank. The Programme provides for the settlement of certain debts of the Republic and the Bank.

Certain claims relating to transactions caught in the foreign exchange pipeline in 1978-1988 are included within the Programme.

Holders of such claims ("Pipeline Claimants") should note that copies of the Invitation Circular have been despatched for the attention of Pipeline Claimants whose details are available in the records of the collecting banks in Sierra Leone. In most cases, the Invitation Circular has been sent to the remitting bank in the country of the Pipeline Claimant, for onward transmission to the Pipeline Claimant

Pipeline Claimants are therefore advised to contact their bank to ensure they receive a copy of the Invitation Circular. Completed Tenders must be received by the collecting banks in Sierra Leone

Please note that debt is only eligible under the Programme if it meets all the conditions set out in the Invitation Circular.

This advertisement is issued on behalf of the Republic and the Bank by their financial advisers, ScotiaMcLeod Inc., Toronto, a wholly-owned subsidiary of the Bank of Nova Scotia.

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COMPANIES AND FINANCE

Alcatel **Alsthom** may split job of chairman

By John Ridding in Paris

Alcatel Alsthom may separate the roles of chairman of the group and of its telecoms subsidiary as it seeks to resolve the management crisis created by the ban on Mr Plerre Suard,

its embattled chairman. Mr Suard appears set to be replaced at a board meeting this evening, following Friday's decision by an appeals court to uphold the main elements of a judicial order bar-ring him from running the transport, telecoms and engineering concern. The order was issued last mouth by a magistrate probing allegations of over-billing of France Télé-com and the abuse of company

The Alcatel chief, who has denied any wrongdoing, is likely to remain on the Alcatel board. However, this evening's meeting is expected to appoint a caretaker chairman to oversee the search for a permanent successor. Mr Marc Viénot, head of Société Générale, one of France's biggest banks and Alcatel's biggest shareholder, is widely expected to be the interim chairman.

Some within the group believe Mr Suard's functions should be split between that of chairman of Alcatel Alsthon and a new head for Alcatel, the telecoms arm. They argue this would help decentralise management and increase flexibility at the telecoms division, and that the range of the group's activities, which spans the manufacture of high-speed trains, power stations, and cables represents too demanding a task for the head of the telecoms subsidiary. "It is like asking Jack Welch [chairman of General Electric] to look after the day-to-day running of the turbines business of General Electric," says one execu-

Such a reform, however, would be expected to run into opposition from some board members who favour the maintenance of the existing structure. "It is part of French business culture to have a powerful PDG [chairman and chief executive]," said one industry observer.

The board wants a successor for Mr Suard by its annual shareholders' meeting in late June. Speculation on possible candidates has included Mr Serge Tcharuk, chairman of Total: Mr Jean Syrota, chairman of nuclear group Cogema; and Mr Pierre Bilger, head of GEC-Alsthom, the engineering with GEC of the UK.

Sega forced to lower forecasts

By Emiko Terazono in Tokyo

Sega Enterprises, the Japanese video games maker, has been forced to revise down profit forecasts for its recently-completed business year because of ther sluggishness in the European market.

ment follows a similar revision warning earlier this month by Nintendo, which now expects pre-tax profits to be nearly 7 per cent lower than projected. Sega said it had revised down its consolidated recurring profits for the year to the end of March by 62.7 per cent from initial projections, to Y10.3bn (\$123.6m), less than

The company's appoprice-

half the Y21.6bn posted the year before. The dollar averaged Y99.60 a new advance into the market

month period. Sega's forecasts for the current year are based on the assumption that the dollar will average Y85.

Sega also blamed the slugthe surge of the yen and for- gish European home video games market, which grew rapidly in 1991 and 1992, and slow sales in the US, where cousumers are shifting to next-generation products recently introduced to the market.

Sega Europe is expected to report a net loss of just less than Y9bn in the latest fiscal year. Sega said the size of Europe's video-games market had fallen 75 per cent from its peak. Against this backdrop, Sega has reduced software inventories at its European subsidiaries and is considering

In the US, Sega said home video games demand had run its course, leading US subsidiaries to break even at the net level. For all of North America. Sega posted a net loss of Ylbn. Sega blamed weakness at Canada-based units

Group after-tax profits for the year were revised down by 56.5 per cent to Y5bn, a 55.4 per cent drop from the year earlier. and sees further scope for Sales were also revised down. growth in the sector. by 4.6 per cent to Y360bn. against the previous year's Y416.5bn.

Sega said it was trying to overcome the high yen problem by increasing the share of its amusement business building and operating games entertainment centres domestically and internation

for the fiscal year, compared for next-generation games ally, and by accelerating its with Y108 in the previous 12- products.

A. A. V

, EM

Sales of home video games products currently account for two thirds of its revenue, and company officials see thisdeclining as revenue from other divisions grow. The company earlier this year announced it would open an amusement centre in London's Piccadilly Circus next year,

On a non-consolidated basis. Sega expects recurring profits for the 12 months to last March to plunge 45.9 per cent from the year before, to Y23bn Parent after tax profits are now expected to fall 39.7 per cent from a year earlier, to Y23.2bn, on a 5.9 per cent decline in sales to Y333bn.

Luxottica wins battle for US Shoe with \$1.3bn offer

By Richard Tomkins in New York

Luxottica, the Italian spectacle frame maker, yesterday looked set to become the biggest retailer of its type in the US after winning its battle to take over US Shoe, the lossmaking US retailer, with an increased

offer worth \$1.3bn. The two sides on Sunday reached agreement in principle to a deal in which Luxottica will pay \$28 in cash for each US Shoe share, \$4 a share more than it originally offered. The accord is subject to the approval of both companies' hoards and the drawing up of a

definite merger agreement.

Union Bank of Switzerland

(UBS) is considering legal

action against BK Vision, an

investment company and its

largest shareholder, for pub-

lishing accusations that alleg-

edly damage the bank's reputa-

On Saturday, BK, which

holds about 3.6 per cent of the eligible votes, sent a letter to

its shareholders saying it

would vote against the normal

motion to discharge UBS direc-

tors of their responsibility for

last year's affairs. Such a move

had been expected after BK

filed criminal charges two

Studer, UBS chief executive,

and other directors, for wilfully

damaging the bank last year.

weeks ago against Mr Robert

By Ian Rodger

rejected Luxottica's \$1.1bn offer as inadequate and announced it had agreed to sell its footwear business to Nine West, another US footwear

UBS may act against BK Vision

BK also wrote that the stock

market distrusted UBS and

insinuated that its directors

UBS said the letter, which

was reproduced in BK adver-

tisements in two Swiss news-

papers at the weekend, was

The letter pointed to two pre-

liminary court judgments

which acknowledged that it was plausible that UBS direc-

tors bought the bank's shares

last autumn to influence the

outcome of a vote to convert

its registered shares into bear-

BK said it had sought crimi-

nal proceedings against UBS

directors because they spent

large sums of shareholders'

money to buy registered shares

completely over the top".

lacked integrity.

operations.

clothing.

retailer, for \$560m in cash plus Luxottica, already a big supstock warrants.
It is understood this deal will plier of spectacle frames to the US, approached US Shoe in March looking to buy its Lenstill go ahead under the agreement with Luxottica. As origi-nally planned, the Italian comsCrafters business, the biggest US retailer of eyeglass frames, and to sell the remaining pany is also expected to seek a

buver for the women's clothing

US Shoe has three retailing Even after the disposal of the businesses, of which LansCraffootwear and women's clothing ters is the best performing. A business, Luxottica will be second operation sells foot-wear, and a third, the worst acquiring a business much performing, sells women's larger than itself. Last year, Luxottica had revenues of Last month, US Shoe L813bn (\$476.8m), while US Shoe's eyewear business alone

had revenues of \$767m. US Shoe shares were up \$1 at \$27% in midday trading, while Luxottica lost \$1/4 to \$34%.

sion plan. According to BK

they did so in the knowledge

that the value of those shares

then at an effective premium to the bearers, would fall if the

conversion plan was approved.

and they always expressed con-

fidence it would be approved.

being "entirely without sub-

stance". The Zurich District

Attorney has yet to decide

whether there is sufficient evi-

dence to authorise formal pro-

As a result of this action,

according to BK, "the market distrusts the bank's leader-

ship", a claim UBS disputes.

"Our shares have performed

recently in line with the mar-

The bank also retains triple

ceedings.

ket " it said

UBS rejected the charges as

trims loss for year Italy's Enichem state

NEWS DIGEST

Enichem

petrochemicals company has trimmed its consolidated losses to L857bn (\$502.6m) last year from L2,678bn in 1993 and expects to report strong profits this year, Reuter reports from

Rome. Enichem posted a consolidated operating profit of L399bn in 1994 against a loss of L819bn in the previous 12. months. However, extraordinary items totalling L533bn and financial charges of L723bn resulted in an overall

loss, the company said. Net financial indebtedness had fallen to less than L5,000on at end-1994 from L8,356bn at end-1993. It had dipped below L4,000bn by the end of March. thanks to a joint venture with Union Carbide. Turnover in 1994 was L11,556bn, an increase of 18.3 per cent on 1993 when calculated in the same terms.

Teck mine stake

Teck Corporation, the Canadian mining group, has agreed to pay C\$108m (US\$78.9m) for a stake in the potentially rich nickel, copper and cobalt deposit at Voisey Bay, Labrador, writes Bernard Simon in

Teck will buy 3m shares at C\$36 each in Diamond Fields Resources, the exploration company which discovered the Voisey Bay deposit. Diamond Fields' shares were trading at C\$33 on the Toronto Stock Exchange before yesterday's

Mr John Lydall, analyst at First Marathon Securities in Toronto, estimated in a recent report that Voisey Bay could produce between 60m and 110m lbs of nickel a year.

Santander issue

Banco Santander, the largest Spanish banking group, has launched a \$300m subordinated debt issue in the US market as part of a strategy to strengthen its capital base as it embarks on fresh expansion plans, writes David White in Madrid. The issue of 10-year bonds at 7.935 per cent, underwritten by a syndicate led by Merrill

~ ≒

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Lynch, is its second this year, bringing the total to \$450m.
Mr Matias Rodríguez
Inciarte, vice-chairman, said
the issue would raise the ratio of capital to assets to 10.7 per cent, compared with 10.3 per

cent at the end of last year. The end-1994 level was down from more than 13 per cent Crédito (Banesto). However, Mr Rodríguez Inciarte noted this was still above the minimum laid down by the Bank for International Settlements.

Nedlloyd pays first dividend in five years

Nedlloyd, the Dutch shipping and road-haulage group, is to pay a dividend for the first the 1989 dividend of Fl 3.30. time in the 1990s, after returning to profit in 1994 and forecasting that it will at least match this in 1995.

The company said it swung into a net profit of F192m (\$59.1m) from a net loss of Fl 112m in 1993. Turnover was almost flat at Fl 6.61bn compared with Fl 6.60bn, but this was partly because of disposals and a decline in transport rates. The underlying increase Fl 1.55 to Fl 1.60.

in volumes carried by Nedlloyd was 7 per cent. Nedlloyd plans to pay a

In ocean-going shipping, Nedlloyd boosted its operating results to Fl 114m from Fl 39m, while in European road haulage, operating results improved to a profit of F154m from a loss of Fl4m the year

before. For 1995, Nedlloyd forecasts net results at least equal to 1994's if the dollar remains in its current trading range of

Bank of Greece

ECU 200,000,000

Floating Rate Notes Due 1997

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 18th July, 1995, has been fixed at 7.25% per annum. The interest accruing for such three month period will be ECU 183.26 per ECU 10.000 and ECU 1,832.64 per ECU 100,000 Bearer Note, on 18th July, 1995, against presentation of

USD 10,000,000,000 EURO MEDIUM TERM NOTE OF SOCIETE GENERALE, SOCIETE GENERALE ACCEPTANCE NV AND SOCIETE GENERALE AUSTRALIA LIMITED SERIE M*53 SGA SOCIETE GENERALE ACCEPTANCE NV FRF 300,000,000 REVERSE FLOATING RATE NOTES DUE APRIL 2004 ISIN CODE: XS0048588760

Notice is hereby given to the Noteholders that pursuant to

Notice is hereby given to the Noteholders that, pursuant to the Terms and Conditions of the Notes, the rate applicable to the period from October 13th, 1994 (included) to April 13th, 1995 (excluded) was 4.4722 % P.A. with an interest amount of FRF 22,609.46 per denomination of FRF 1,000,000.

THE PRINCIPAL PAYING AGENT SOGENAL SOCIETE GENERALE GROUP 15, Avenue Emile Reuter LUXEMBOURG

RPS Residential Property Securities No.4 PLC

£290,000,000 Class Al Notes Aortgage Backed Floating Rate Notes due 2023 is hereby given that there will be

a principal repayment of £6,432 per £93,718 Note pursuant to Clauses (5b) of the Notes on the enterest personne date 28th April 1995 The principal amount outstanding on 19th April 1945 will charafore be £87,286 per Note.

July, 1995, against presentation of Coupon No. 13. Union Bank of Switzerland London Branch Agent Bank 12th April, 1995

Time Warner to sell 51% of Six Flags unit

last autumn in the run-up to A ratings from all leading

the vote on the snare conver- credit agencies.

By Tony Jackson in New York

Time Warner, the US media group, is to sell 51 per cent of its Six Flags theme parks business to a US investment group for \$200m. The deal, part of its drive to reduce debt after recent heavy expenditure on cable-TV networks, also involves the transfer of \$800m of debt to the new venture. The investment group is led

by Boston Ventures, a venture capital firm which specialises in entertainment and the media. Time Warner said it would retain joint responsibility for managing Six Flags. Its chairman, Mr Gerald Levin, said: "We will retain all the strategic benefits of having Six Flags as an integral part of the Time Warner family."

Mr Robert Pittman, head of Six Flags, was last week reported to be seeking a buy-

out of the business on terms similar to those agreed with Boston Ventures. Time Warner said Mr Pittman had agreed to stay on through the summer. after which it would appoint a

replacement. Mr Levin said the deal brought to \$1.1bn the total reduction in Time Warner's debt since the debt reduction programme was announced in February. The group's purchase of cable networks is costing almost \$5bn.

Six Flags, which runs 10 parks in seven US locations, was bought by Time Warner between 1991 and 1993 for \$120m in cash plus the assumption of \$550m in debt.

Time Warner also reported a 7 per cent rise in group cashflow, to \$681m, for the first quarter and a 7 per cent reduc-tion in its net loss to \$50m, or 13 cents a share.

prior to Santander's acquisition last April of the controlling stake in Banco Español de

European pension funds and insurance companies are making wider use of derivatives in their investment strategies. according to a survey* by intersec Research, the US consultancy group, and the European Managed Futures Associ-

They found that some European fund managers had begun to invest directly in so-called "managed futures" or "structured derivatives" funds, which use futures and options as their primary means to gain exposure to markets.

Mr Stephen Oxley, vice-president of Intersec in London, said interest in the managed futures funds indicated the sector could be emerging in Europe as a separate asset class, as has happened to some extent in the US.

Such funds usually invest in a combination of cash or bonds and exchange-traded deriva-

Of the 350 European pension funds and insurance companies interviewed for the surmanaged funds. Many more said they would consider such investments within the next Mr Oxley said interest was

Appeal of derivatives widens

stronger in continental Europe

There is growing interest in managed futures funds in Europe, writes Richard Lapper

than in the UK. A much bigger percentage of fund managers said they used derivatives to support investments in other assets, such as bonds and shares. Some 174 employed them either directly or through contracted fund managers. More than 100 used them for tactical asset allocation, a technique to manage shifts in investments in underlying shares and bonds more efficiently than through conven-

vey, 14 said they invested in ber used them for hedging cur-managed funds. Many more rency and interest rate risk. Mr Oxley said the survey identified opportunities for banks and the fund management industry in the area of managed futures, but much depended on how the products were marketed and the educa-

tion offered to customers.
In spite of evidence of wide spread use, the survey found a high level of fear and misunderstanding of derivatives among investment managers, pension fund trustees and committees responsible for approving investment decisions.

Restrictions outlined in

investment guidelines limited the use of managed futures or structured derivatives at 56 per cent of the institutions surveyed. Poor understanding by management, negative press and the lack of a recognised benchmark also depressed their employment.
Intersec Research (London Office), Pegasus House, 3748 ciently than through conventional means. A smaller num-



FINANCIAL TIMES **1ARKETS**





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of measures to stimulate the Japanese economy and restrain the

appreciation of the yen would spark off a spate of stabilising speculation. The Japanese institutions would lead an unhedged charge to purchase dollar assets, with the result that an outflow of private capital would finally cause the yen to reverse its giddy path.

It will not, of course, take place, as the initially pessimis-tic reaction in the currency markets rightly implied. But it is worth exploring the nature of this capital and currency market logjam, because it exposes numerous contradictions in the way modern fund management works.

The starting point is the plight of the Japanese life assurance companies, discussed here on December 12. Theirs is the extreme example of the dilemma of fund managers who are struggling to make high nominal returns in a disinflationary world.

The crude arithmetic is that the Japanese life companies have guaranteed returns to policyholders of about 4½ per cent. Yet the deflationary implications of a scaring yen

If the world were a saner place, last Fri-day's package

insolvent.

tion is that one of the only ways for such a heavyweight group of investors to generate above-average nominal returns in the present deflationary climate is to exploit currency overshoots. True, this sounds like a case of incurring high risk to secure the higher reward. Yet in the case of Japan, the risks are now mitigated to a remarkable extent.

the yen on a trade weighted basis is phenomenal - a far more extreme phenomenon, in fact, than the appreciation of the 1980s. Such is the damage wrought by the overvalued yen on the domestic economy that it is safe to say that policy will have to continue adjusting in external debt, its role as a

THIS WEEK

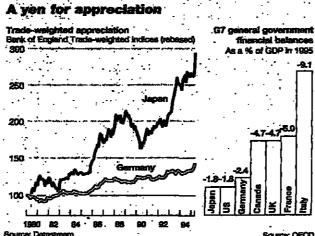
Global Investor / John Plender

The giddy upward path of the yen

have contributed to a fall in the yield on the Japanese 10-year benchmark government bond from just over 4% per cent at the start of the year to nearer 3½ per cent today. If this continues the insurers are

The paradox of their situa-

As the chart clearly shows, the structural appreciation of the dollar in the first half of order to restrain the yen's reserve currency is said to be



appreciation, because the alternative is a slump of unher-alded magnitude.

The risks should not be ignored. There are those who argue that the dollar is in terminal decline, on the basis of an endemic current account deficit; and with \$500bn of

unsustainable. Yet it is hard to see what 'terminal' decline can mean in a currency market, especially when applied to the currency of a country as rich as the US. A current account deficit of 2 per cent of GDP is scarcely overwhelming and the US budget defleit is no great shakes when compared with some of Europe's high spendTotal return in local currency to 13/4/95*

			% change o	wer period .		
	US	_ Japan	Germany	Prance	Italy	UK
Cesh			-			
Week	0.12	0.03	0.09	0.15	0.20	0.11
Month	0.51	0.19	0.41	0.75	0.87	0.53
Year	4,94	2.56	5.38	5.91	7.94	5.69
Bonds 3-5 year						
Week	0.40	-0.55	0.07	0.13	0.51	0.48
. Month	1.06	1,75	2.06	2.52	1.57	1.84
Year	5.31	6.74	5.03	3.12	0.11	5.31
Bonds 7-10 year						
Week	0.49	-0.61	-0.37	-0.17	0.44	0.43
Month	1.29	3.08	2.20	3.05	2,10	2.60
Year	6.16	7.89	2.36	-0.83	-10.15	4.00
Equifiles						
Week	0.4	2.1	1.0	0.1 .	0.3	0.7
Month	3.8	-0.9	-0.4	7.6	-0.6	6.7
Year	17.1	-17.9	-10.5	-9.4	-22.6	4.4

ers (see chart). Indeed, looked at from a Japanese perspective, there is one modest compensation for the lack of US concern over the dollar. Because the external sector is relatively small and the dollar acts as a numeraire for commodity prices, the inflationary damage from further devaluation is not so daunting.

Compare and contrast with Europe where many countries are devaluing again just when capacity utilisation is rising. This points to inflationary pressure and the threat of yet more devaluation, with the added worry that many of the devaluers need to run impossibly large primary budget surpluses to stabilise their debt-to-

GDP- ratios. D-Mark-related assets, meantime, look expensive because the D-Mark is itself the subject of an incipient bubble.

The clinching argument for contrarian behaviour is sheer size. The life insurance companies alone have assets of \$2,000bn or so, which could arguably make a positive judgment on dollar assets self-fulfilling.

But they will not make the judgment, partly because of regulatory constraints on investing in foreign assets, but more because the whole culture of Japan is, to coin a phrase, the opposite of contrarian. It requires official prompting, in the shape of further deregulation and a commitment by the Bank of Japan to embark on unlimited, unsterilised intervention in the foreign exchange market.

Until that happens, it would be foolish to rely on the Japanese to act as stabilising speculators. Or, for that matter, on US institutional investors.

The US cultural hang up consists of paying too much atten-

tion to theoretical arguments for international diversification. The arguments become self-fulfilling prophecies because the resulting capital outflows depress the dollar, so enhancing the value of foreign assets. And because many developing countries have been forced to offset the impact of US capital inflows on their own markets by accumulating dollar reserves, there is further downward pressure on the dollar as US investors panic out of emerging markets and the

reserves are run down. When the turn in the dollaryen rate finally comes, US pension fund trustees will observe that the currency markets have delivered a disproportionate amount of their total

Their fund managers will tell them, as the dollar appreciates. that they should be grateful for the resulting underperformance because it has been achieved at a lower degree of risk than would otherwise have been the case. They will then be dispatched to outer darkness in search of a new theory - and the Japanese will reap the rewards as the dollar SOATS.

But here we are in the realms of speculation. For the moment the Japanese motto is a more materialistic version of St Augustine's: please God make me money, but not yet.



might assume that the economic difficulties of Sweden. a small comtry perched on the northern fringe

Europe, are of modest importance. They would be wrong. Sweden's difficulties are as significant, in their way, as the death of Soviet communism. They mark the outer limit of social democracy.

_With the revisionism of the German socialist, Eduard Bernstein, in the late nineteenth century, socialism split into democratic and totalitarian varieties. Nobody should have found gulag socialism attractive (though a depressingly large number did). Social democracy is a different matter, since it promises the prosperity of capitalism, the openness of democracy and the security of socialism.

Since the Social Democrats have been in power for most of the past 60 years, it is in Sweden that democratic collectivism has reached its apotheosis. The "Swedish model" has been characterised as "the centralised and peaceful way of solving conflicts in the labour market, the full-employment policy and the cen-tralised organisation of society."* Other observers describe the ideology of the Social Democratic Party as a "mix of corporatism, welfarism, non-market oriented regulation, full employment, a large public sector and strong

all-encompassing unions."** Under socialism, economic activities are nationalised; under social democracy, incomes are collectivised. Enterprises have remained private in Sweden, but a majority of voters obtain their incomes from the state.

Until 1970, Sweden had been outstandingly successful. Over the previous 100 years GDP per man hour rose faster than in any other significant OECD

FT-ACTUARIES WORLD INDICES

Economic Eye / Martin Wolf

The limits of socialism

What active labour market policy?



country. Since 1970, however, of GDP spent on these policies GDP growth has been only "an expensive luxury".† slightly more than half the OECD average. As a result, Sweden's purchasing-powerparity adjusted income per head fell from the third highest to fourteenth by 1991.

Until 1990, however, Sweden had low unemployment and an exceptionally equal distri-bution of income. Then came the deluge. The contraction of the Swedish economy between 1990 and 1993 was worse than in any OECD country, except Finland. GDP fell 5 per cent over these three years; industrial output shrank 13 percent; gross capital formation fell almost a third; employment fell 12 per cent; the rate of joblessness reached over 14 per cent; and the fiscal deficit rose to 13 per cent of GDP. Sweden's chronic ailments

had suddenly turned critical. In the process several propositions were revealed as mythical, among them the view that active labour market policies guaranteed low unemployment. The summary paper of a US-Swedish joint research project labels the 5.5 per cent

Sweden enjoyed low unemployment not because of lahour market policies but because the public sector was employer of last resort (see chart). As is noted in that summary paper, "all employ-ment growth in Sweden since the early 1960's has been in services provided by local government. All of it has been by women." What has, in fact, been most active in the labour market has been the nationalisation of household services. "In Sweden", notes Professor Sherwin Rosen of the University of Chicago, "a large fraction of women work in the rmblic sector to take care of the children of other women who work in the public sector to care for the parents of the women who look after their children."f

As a result of such policies, the ratio of public sector spending to GDP rose from 31 to more than 70 per cent between 1960 and 1993, while the number of public employees rose from 500,000 to 1.6m, to reach a third of the total.

Consequently, the share in GDP of the competitive sectors of the economy has halved over the past 40 years, while that of sheltered sectors has risen from 60 to 80 per cent. Internationally exposed production has been increasingly taxed, with deleterious consequences for productivity growth and the balance of payments.

Generous welfare benefits wage equalisation and high taxes have reduced the incentive to acquire skills and increased absenteeism. They have also led to a declining rate of household savings, a low rate of formation of new enterprises and incentives to shift production abroad.

If Sweden's crisis is to be resolved, the state must shrink. For that reason, the Sweden of today represents the high water mark of social democracy. This need to shrink should alone serve as a dire warning to others tempted by the Swedish path. But the warning is starker still. Can a democratic state reduce its role when so large a proportion of the population is

utterly dependent upon it?

* Assar Lindbeck et al. Turn-

ing Sweden Around (Cambridge, Mass and London, England: MIT Press, 1994); Maonus Henrekson, Lars Jonung and Joakim Stymne, Economic Growth and the Swedish Model, Working Paper No.19, Stockholm School of Economics, May 1994, Box 6501, S-113 83 Stockholm;

† Richard B. Freeman, Biraitta Swedenborg and Robert Topel, NBER/SNS Project: Reforming the Welfare State, Economic Troubles in Sweden's Welfare State - introduction, summers and conclusions. Occasional Paper No 69, January 1995, Centre for Business and Policy Studies, Box 5629, S-11486 Stockholm:

* Sherwin Rosen, NBER/SNS Project, Public Employment and the Welfare State in Sweden, Occasional Paper No. 61, January 1995.

THE RIGHAY APRIL 13 1925 _____ DOLLAR INDEX --

Zinc market nears milestone

The zinc market could pass a ward trend this year and the psychologically important announcement of anything milestone today on its return journey from the slough of despond.

Fourteen months ago zinc won the dubious distinction of becoming only the second base metal to see its stocks total in London Metal Exchange registered warehouses pass the 1mtonne mark.

The climb continued until early October, when a peak of nearly 1.24m tonnes was reached. But there has been an almost uninterrupted downmore than a 175-tonne fall this morning will take the stockpile back into six figures.

Though that might be of only arithmetical interest it could be seen as a promising augury for Thursday's meeting of the International Lead and Zinc Study Group's statistical committee, at which production and consumption projections for the rest of this year

will be issued. The zinc market did not participate in the strong rise seen

(though lead, its sister metal, did) but neither has it fallen back so much. When stocks passed lm tonnes the three months delivery stood at slightly more than \$1.030 a tonne and when they peaked it

again now, having briefly topped \$1,200 in January. Weighing on zinc market sentiment has been the failure of producers to respond in sufficient numbers to the market's depression by mothball-

by many metals last year recently some signs of move-

Notably, Japan's Mitsubishi is reported to be likely to withdraw from smelting, because of the strength of the yen against the dollar.

"Most zinc smelters in Japan was close to \$1,070, where it is are in the red, due to the yen's surge since earlier this year," a metal industry analyst told the Reuters news agency last Thursday. "Others may follow the Mitsubishi move, cutting metal output or considering a ing capacity. But there have

SUMMARY AUDITED FINANCIAL DATA

(All Rupiah figures are in Millions and all US\$ are in thousands, except earnings per share)

		Decen	ber 31		Rp.	
	19	994	19	1993		
	(Rp)	(US\$)	Œр	(US\$)	%	
Total Assets	821,913	373,597	405,214	192,045	103	
Loans	701,820	319,009	280,337	132,861	150	
Deposits	550,340	250,155	283,186	134,211	94	
Stockholder's Equity	132,120	60,055	54,815	25,979	141	
Interest income	100,425	45,648	41,386	19,614	143	
Interest Expense	61,014	27,734	24,927	11,814	145	
Net Interest Income	39,411	17,914	16,459	7,800	139	
Non Interest Income	2,316	1,053	934	443	148	
Profit Before Tax	19,027	8,649	5,033	2,385	278	
Net Profit	16,566	7,530	4,685	2,220	254	
Proforma Earning Per						
Share*	267	0.12	155	0.07	72	
USD 1 =	2,200		2,110			

Note: * Full amount in Rupiah based on weighted average of 62 million shares for December 31, 1994 and 302 million shares for December 31, 1993

Total loans outstanding advanced 150%, deposits grew 94% and net profit achieved a 254% increase. Assets rose 103% while capital base increased 141%. Return on Average Assets was 2.7%, Return on Average Equity was 17.7% and Earning per Share was up 72%.

In line with our motto "We understand your needs", we actively expanded our network of strategically located branches from 15 to 23.

We are confident that the Bank will show this same positive trend in 1995.

Board of Directors



Head Office: Moshell Tower FL 1—5, JL Jeval. Serlirmon Kov. 25, Jokanto 12920, Indonesia Phone : (021) 5221995, Fax : (021) 5221994, Telex : 60020, 60021, 60022 BMUJKT IA

REGIONAL MARKETS		<u></u>	FF	EDAY AP	FIEL 14 T						AT APPE	19 1560		-~		Year
Floures in parentheses	US	Day's	Pound			_ Local		Gross	US	Pound	Man	20.0	Local Currency !		مامست 60	200 ·
show number of lines	Dollar '	Change	Sterling	Yen	DM	Currency		Div.	Dollar ·	Sterling Index	Yen Index	DM Index		High	JOW LOW	(approx)
of stock	-Index	- %	index	index	- Index	Index	on day	Yield	INCHEX	TXOEX	B KJEK	R SCHOOL	Index	ragii	LU-4	febbsowi
		77 A41	160.48	91.39	125.40	155.82	0.0	3.89	173.29	160.17	91.53	125.16	155.82	180.82	157.85	171.53
Australia (63)	173.52	'' 0.1' -0.1	171.88	97.87	134.29		. 00	1.29	185.92	171.83	98,20	134.27	134.21	198.89	167.48	178.96
Austria (27)	185.B3		174.60	99.43	138.43		0.0	5.96	188.84	174.54	99.75	136.39	133.04	188,84	181.68	164,68
Belgium (35)	188.79	0.0	101.61	57.87	79.40		0.0	1.76	109.87	101.55	58.03	79.35	183.54	_	_	_
Brezi (28)	109.87	0.0	126.25	. 71.90	98.65	135.28	0.0	2.58	135.84	125.55	71.75	98.11	135.28	140.26	120.54	129.03
Canada (103)	138.51	0.5	242.25	137.06	189.29	194.57	-0.0	1.63	262.36	242.48	138.57	189.48	194,57	275.27	236,61	249.36
Denmark (33)	261.94	0.2	189.88	96.72	132.70	154.93	. 0.0	1.45	183.75	169.83	97.06	132,71	164.93	201.41	133.88	147.68
Finland (24)	183.63	-0.1		95.73	131.35		0.0	3.10	. 181.99	168.20	96.12	131,44	138.37	185.25	157.79	170.58
France (101)	181.76	-01	168.10		108.11		. 0.0	2.15	149.89	138.36	79.07	10B.11	108.11	154.61	132.08	137.51
Germany (59)	149.51	-0.1	138.38	78,50	249.50	• • • •		3.93	345.25	319.10	182.36	249.35		418.42	277.40	395.78
Hang Kong (65)	345.25	0.0	319.30	181.84	181.07	192.27		3.53	223.00	208.11	117.79	161.06		223.00	180.67	187-24
Iretand (16)	222_89	-0.1	206.14	117.39	50.94		1.5	1.71	63.39	64.13	36.65	50.12		97.78	65.45	
tracks (EQ)	70.49	1.6	65.19	37,12	112.35		-18	0.93	157.83	145.88	83.37	113.99		170.10	136.95	
Japan (483)	155.47	-1.5	143.78	81.88			0.1	1.74	486.91	450.03	257.18	351.67	482.62	594.76	398.16	
Malaysia (97) —————	487.54	- O.1	450.90	256.78	352.32			- 1.76	896.40	828.49	473.47	647.40		2414.12	647.81	1885.91
Ministrated (21)	896.40	-0.0	829.02	472.11	647.78		0.0		238.01	219.98	125.72	171.90		238.83	194.58	201.31
Mexico (15)	238.01	0.0	220,12	125.36	172.00		0.0	3.79		75.94	43.40	59.35		82.17	63.45	65.20
Netherland (19)		-0.4	75.71	43.12	59. 16	64.69	0.0	4.54	82.17	200.24	114.43	158.47	182.89	217.74	177.53	193.24
Lifer Turners 1	216.84	0.1	200.54	114.21.	156.70	182.99	-0.0	2.81	216.65			283.36	234.32	401.38	313.94	334.80
Norway (33)	364.43	0.1.	337.04	191.94	263,36	234.32	.00	1.84	384.64	337.02	192.60					
Singapore (44)	344.16	- 0.1	. 318.29	181.26	24B.70	271.08	0.0	2.50	343.85	317.80	181.62	248.34	271,08	353.13	214.42	
South Africa (59)	136.07	-04	.125.84	71.66	98.33		```````	4,47	136.56	126.21	72.13	98.83	127:28	150.21	124,10	
Streets (38)	246.07	. 02	227.57	129.60	177.82	265,71.	. 0.0.	. 2.16	245.55	226.95	129.70	177.34	265.71	247.40	· 196.70	213.08
Suprier (48)		===:	189.03	98.26	132:08	130.37	0.0	1.93	182.85	769.00	96.58	132.06	130.31	185.67	149.91	160.85
Switzerland (47)	182.77	. 0.0	126.81	73.36	100.65	132.74	. 0.0	. 3.20	139.31	128.76	73,58	100.62	132,74	· -	· -	-
Trefferd (48)	139.28	0.0	192.64	109.71	150.53	182.84	0.0	4.26	208,43	192.64	110.09	150.54	192.64	208.93	181.11	190.17
Linited Kingdom (203)	208.50	0-1		109.61	150.39		00	2.73	208.11	192.35	109.92	150.30	208.11	206.11	179.72	181.70
CHARLES TO THE TAXABLE PARTY OF THE PARTY OF	208.11	0.0	.192,47	109.01	1,3,4,4,5											
USA (510)			.176.12	100.30	137.52	159.74	. 1 0.0	2.71	190.40	175.97	100,57	137,51	. 159.74		-	
Americas (859)	190.44	.0,0		94.98	130.82	150.73	0.1	3.24	180.31	166,65	95.24	130,23	150.63	180,98	160.59	167.24
Биторе (741)	180.34	0.0	186.78	123,49	189.44			1.97	234.27	218.52	123,74	189.19	208.35	235,72	197.70	204.85
ENGR. 11 - 1/2	,234.47	0.1	218.85		-118.23	92.30	1.5	-: 1.30	. 185.69	153.14	87.52	119.67	93.71	176.66	145.93	164.90
Nordic (198)	163.80	-13	151.30	-80.18		·			171.88	-158.67	90.68	123.99	115.37	175.14	154.73	165.73
Pacific Besin (822)	170.47	0.7.	157.86	89,78	123,19	114,43	-08	2,15			107.56	147.07	203.17	203.68	176.47	178.43
Pacific Besit (022) Euro-Pacific (1563)	203.68	0.0	188.37	107.27	147.19	203.17		2.73	203.64	188.21						
North America (613)	161.40	0.1	149.27	85.01	116.63	" 127.47	0.1	2.67	161.30	. 149.06	85.20	116.50	127.33	182.04	144.12	151.06
		20	226.85	128.61	175.47	213.34	0.0	3.27	244.09	225.61	128.93	176.30		. 273.13	211.19	251.03
Davide By Jacob (350)	244.20		157,92	89.93	123.40	117.71	-0.8	2.17	171,88	158.85	90.78	124.13	118.62	178.65	165.42	166.12
World Ex. US (1771)	170.76	-0.7	165.86	94,46	129.80	139.39	- 0.5	217	180.16	168.51	95.16	130.11	140.15	180.18	163,45	168.87
1900	179.34	-0.5		404 10		189.54		294	197.72	182.75	104.44	142.60	183.60	197.77	176.74	179.91
World Ex. Japan (1798)	<u>197.77</u>	0.0	182.90	(0-115				<u> </u>								
Moud Ex notes: (and		0.4	168 21	15.79	131.44	144.01	-05	2.37	182.64	158,81	96.47	131.91	144,72	182.64	165.92	170.30

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Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NetWest Securities Ltd. in conjunction with the institute of Actuaries and the Faculty of Actuaries

The World Index (2281)_____181.89 -0.4 168.21 \$6.79 131.44 144.01

WORLD BOND MARKETS: This Week

Richard Lapper

Benchmark visid curve (%)

present level of 59 basis points.

focus on the publication of the

March 8 between Mr Kenneth

the Exchequer, and Mr Eddie

minutes of the meeting on

Clarke, Chancellor of

George, Governor of the

Tomorrow, the market will

The dollar's weakness has tripped up the rally in US bond prices in recent weeks, yet economists remain bullish on

NEW YORK

the outlook. Economic data continue to suggest growth is continuing slowly enough to keep inflation under control: leading inflation indicators have taken a turn for the better, and the threat of another Federal Reserve tightening is fading. Salomon Brothers says benchmark yields are still attractive relative to surveys of long-term averaging less than 3% per cent. Donaldson, Lufkin &

Jenrette predicts that the 30-year bond will be yielding 7.25 per cent or lightly less at the end of the year. This optimism could take a hit if there are signs of stronger-than-expected growth in the second quarter, so today's figures for housing starts in March will be closely watched. The median forecast from MMS International is for

Benchmark yleid curve (%)* 6.50 10 years 20

Richard Tomkins.

adjusted annual rate from 1.32m in February to 1.35m However, the rise can probably be attributed to mild weather, and there is little evidence that demand will remain buoyant. Other figures that could affect the market are those for unemployment claims on Thursday and the latest Philadelphia business outlook survey, but the bulls believe both will bring further evidence that economic growth

is under control.

Gilts gained ground last week.

LONDON

partially as a result of a firmer US markets. By the beginning of the Easter holiday, 10-year yields were 7 basis points lower than at the end of the previous

The markets are sceptical about further scope for price rises, with some analysts irguing that institutional buyers are unlikely to return to the market inforce at present price levels.

According to Mr Andrew Roberts, analyst with UBS, gilts are expected to underperform core markets in thin conditions, given the unwillingness of domestic investors to support

The short end of the market is expected to be sensitive to Bank of England, with speculation about a further retail sales data due to be increase in base rates likely to published on Friday,says Mr Roberts, who expects the yield PSBR numbers for March are spread between two-year and 10-year paper to fall from its due to be published on

The Bonn government patted

itself on the back last week when Germany's six leading economic institutes pronounced on the economy. in spite of the weakness of the dollar and other currencies against the D-Mark, and the consequences for exporters, the economists held to their forecast of 8 per cent economic growth this year. Ministers

their policies. However, they chose to ignore the criticism of government tax and fiscal policies. The institutes disliked the way the government handled tax changes aimed at helping the lower paid. accusing it of ignoring its own

took this as an endorsement of

tax commiss For financial markets keenly watching the actions of governments, this could be a sign that Germany's "safe haven" status cannot last for ever. If the tax system remains confused - with rates too high and with too many distorting allowances and concessions

Benchmark weld curve (96)* - Morain ago 👄 850 -5.50

10 yrs 20

Andrew Fisher

"All yields are predict o Source: Merili Lynch adequately, a reduction in the fiscal burden will be hindered. The institutes also said the

heavier pensions and memployment burden since reunification should not simply be financed through higher contributions; they should be paid for out of taxes. This would cut industry's social costs and help create jobs. The Bundesbank is likely to make similar warnings in its

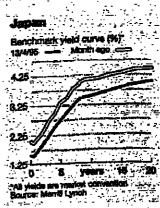
TOKYO

Bond prices received a boost from last week's cut in the official discount rate, and from a sharp decline in the overnight call rate on the short-term money markets

yesterday. Following the 0.75 percentage point cut in the ODR, to a record low 1 per cent, traders had expected the overnight call rate to fall around 1.4 or 1.5 per cent. However, the Bank of Japan yesterday provided extra funds, indicating it is likely to press commercial banks further to lower their short-term prime lending rates

Aside from the ODR cut, the lack of response from the stock : and currency markets to the government's emergency economic package also supported bond prices. Yields have discounted the immediate impact of the yen's strength on investor and business

Mr Masataka Sera, of Sanwa Benk's capital market trading



continuing to discount the deteriorating outlook for the

Market participants are focused on the central bank's quarterly economic outlook, hich is released on Friday. which will give further indications of the bank's perception of the economy. It has revised its outlook in the past few weeks and investors will be looking for further subtle changes in the wording

African bonds

a rise in the seasonally

Ghana prepares for leaner donor days

second sub-Saharan African country to have an international bond market.

Plans for its launch later this year will be discussed this Ghana stock exchange, stockbroking firms, merchant banks, the Bank of Ghana (the country's central bank) and the finance ministry.

South Africa is currently the only sub-Saharan African country with such a market. Ghana's move comes almost five years after it opened an equity market. Some 18 compa-

es, with a market capitalisation of about \$2bn, are listed on the Ghana stock exchange. The dominant listing is that of Ashanti Goldfield, the mining group which is also quoted on the London Stock Exchange. Mr Yeboa Amoa, managing

director of the stock exchange said: "We have had a stock exchange for nearly five years and we thought this was the logical step in providing a broader range of products.

The government hopes the new market will not only help it raise funding, particularly

SERVICES .

CONSTRUCTION

CTHER ACTIVITIES

NET INCOME (GROUP SHARE)

(FF MILLIONS)

REVENUES BY GEOGRAPHICAL REGIONS

AND SOUTH

17.1%

OF BUROPE

FAR EAST

AFRICA AND

for long-term development projects, but that it halps it prepare for a time when it can no longer rely on international donor aid. However, not all investors agree with the timing

The new market, which is being set up by the stock exchange as part of its own operations, will eventually trade a wide range of products including government, corporate and municipal bonds, as well as mortgage-backed secu-

Mr Donald Jones, an independent consultant engaged by the World Bank to advise on the project, said: "There is already a viable money market in commercial paper and trea-sury bills, so the foundation has already been constructed for the early implementation of a bond market."

Mr Jones believes the Bank of Ghana will be the first issuer of long-term debt, possibly with a five-year maturity bond. "This will offer a benchmark against which other products such as municipal an corporate bonds can be

been the main buyers. Mr Victor Selormey, deputy

Ghana has relied on export proceeds and multilateral and bilateral aid to fund public expenditure. Government borrowing in the market has been through the sale of short-term treasury bills, the longest with a maximum maturity of only two years. Discount houses and commercial banks have

minister of finance, said: "There is a serious bottleneck in government funding activities. We think the way forward is to issue bonds. It will help us raise large sums of money and enable us to plan our expenditure, without us having to rush into deficit financing."

The move would also relieve the central bank of the need to issue short-term treasury bills, he said, especially as there was no viable secondary market for them. "It will not reduce short-term borrowing completely, but it will reduce it

Ghana has won the confidence of the international donor community and agencies such as the World Bank and Fund in recent years for not only pulling the economy out of a downward spiral, but also for introducing measures to liberalise and expand it. Gross domestic product is expected to grow by 5.5 per cent this year. In spite of such progress, international donor funding will continue to play a vital part in government spending

over the next few years. But, says Mr Selormey, "there will come a time when donor funding will not be enough for the things we want

Mr Ken Ofori-Atta, chairman

of Databank Brokerage, a local stockbroker, said a bond market was necessary "if we are to maintain the momentum towards achieving a fullyfledged capital market". Databank plans to launch the first bond fund to coincide with the opening of the market. "This will enable retail domestic investors and international investors to get into this market easily," said Mr Oforl-Atta. News of the launch has been

welcomed by some interna-

tional investors. Mr Kofi Buck-

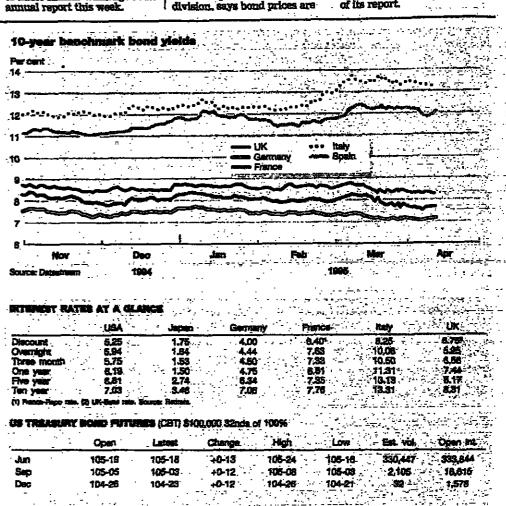
Africa at Lehman Brothers, the US investment bank, said: "It's something I've been in favour of for a long time. If you don't have a fixed-income market you can't price long-term assets - thus you can't attract long-term money. It's the key to pricing long-term assets.

However, Mr John Taylor, Africa analyst at Morgan Grenfell, the UK merchant bank, suggested Ghana should concentrate on improving its equity market first.

"I think they still have to improve the structure of the market as a whole. The quality of the brokers is still poor, and the costs of trading in that market are extremely high. I also think more companies should be listed. I think moving into bonds at this stage is premature," he said.

The Ghana market is meeting some of the criticisms. Mr Amoa said more companies would be listed this year, and he referred to the impending government sale of three banks

Joel Kibazo



LYONNAISE DES EAUX 1994: GROWTH IN RESULTS

REVENUES: FF 100 BILLION (+ 7%) NET INCOME; FF 1,061 MILLION (+ 32 %)

At its meeting of April 12, 1995, chaired by Mr. Jérôme Monod, the Board of Directors of Lyonnaise des Eaux reviewed the accounts for the 1994 fiscal year.

Steady growth in results

Business progression
 Sharp improvement in financial indicators
 Strengthened balance sheet

(in FF millions)	ł 993	1994	Change 994/1993
Revenues	93,556	99,965	+ 7%
faccime before exceptional items and tax	2,818	3,517	+ 25 %
Net income (Group share)	804	1,061	+ 32 %
Working capital provided by operations	6,002	6,787	+ 13 %
Debt to equity	47%	45 %	

• Global growth in revenues from services which stood at FF 44 billion, representing 44 % of total revenues (practically in line with the construction sector);

 Acceleration of Group internationalization (43 % of total Group activity), particularly in the water supply sector, with a satisfactory take-off of large contracts won over the last two years (in Argentina, Malaysia and Germany) and new contracts won or currently under negotiation in China, Southeast Asia and Latin America. Reorganization of the construction sector, with the entire Dumez-GTM civil engineering company now placed

recorded, compared to 717 million in 1993;

Significant reduction in losses borne by the property development sector: a loss of 398 million francs was

 Strengthened positions in the communications sector: M6 posted good results and cable activities were expanded, in particular with the acquisition of the Caisse des Dépôt's cable networks, making Lyonnaise des Eaux France's leading cable operator.

Shifts in Group policy: code of ethics, board sub-committees, social issues. Setting up of a charter redefining Group values and drawing up of codes of ethics for all Group companies.

• Setting up of three sub-committees within the Board of Directors : Ethics Committee, Salaries and Benefits

· Further expansion of employee shareholding through company savings plans: proposal submitted to the Annual General Meeting for authorization to increase the employee shareholding in Lyonnaise des Eaux from 3 to 5 %. Signing of an agreement with French and European trade union organisations to set up a European Committee for Social Dialogue in order to promote discussion regarding the Group's economic and social activities at European level.

Members of the Board of Directors

The Board of Directors has appointed Mr Didier Pfeiffer to replace Mr Jacques Friedmann, who is resigning. The Board will propose to the Annual General Meeting that Messrs Claude Pierre-Brossolette, Jean Gandois and Jean Peyrelevade be reelected and that Mr Jacques Lagarde be elected to the Board to replace Mr Jean-Yves Haberer who has resigned. The successor to Mr Philippe Malet, who will soon become ineligible on the grounds of age, has been chosen by the Board; due to official procedures of his company, his name will only be made public in the

The Board of Directors will propose to the Annual General Meeting that the dividend be increased to FF 17.25 per share (including tax credit) as compared with FF 16.50 in 1993. Shareholders will have the option of receiving this dividend in shares.



Government bond markets

Concern grows over Sweden's health

The decision last week by Moody's, the US credit rating agency, to remove its coveted triple-A rating from Canada's domestic debt and lower the rating on Ottawa's foreign debt, has again highlighted the difficulties faced by the higheryielding government bond mar-

Ironically, the decision has come at a time when these markets are enjoying something of a respite after a generally dismal start to the year. And it is particularly unfortunate for Canada, whose immediate prospects are viewed more favourably by the markets than those for other European high yielders such as Italy, Sweden and Spain.

Moody's reduced its ratings on Canada's domestic borrowings to AA1 from AAA and on the foreign debt to AA2 from AA1, arguing that "the level of uncertainty in forecasting the medium and long-term fiscal position of the public sector warranted the rating reduc-

Accumulated debt of the federal government and the 10 provinces has risen sharply in recent years, and now totals C\$900bn, or about 120 per cent of gross domestic product, one of the highest ratios among industrial countries.

Moody's cautioned that public-sector debt had grown to the point where any deviation from a medium-term stabilisation programme, however temporary, could have "very negative" financial conse-However, investors in Cana-

da's bond markets clearly take a more positive view of the country's prospects. Canada's bond yields, at 164 basis points over US Treasuries and 160 over the Bund, mean the mar-

Oct ket is rated more highly than mainly reflecting currency Europe's high yielders. Although prices dipped sharply in the first three weeks of 1995 partly due to uncertainty stemming from Mexico's financial problems - they have since recovered impressively,

Differentials over the German 10-year bond

cent on January 19 to 8.66 per cent last Thursday. The markets have been impressed by the commitment of central and provincial governments to cut budget deficits; they also like signs that with elections due, a political consensus is emerging in favour of fiscal conservatism.

with yields on 10-year paper falling from a high of 9.65 per

"All parties are fighting elections on that platform. It resonates with voters," says Mr Michael Dell, bond analyst with UBS. "There appears to be a fundamental shift towards more conservative economic Six of Canada's 10 provinces

have recently announced balanced 1994-95 budgets. By contrast, the markets are more concerned about Italy, Sweden and Spain. Italy has been the poorest performer of the three so far this year,

weakness - the lira has fallen about 15 per cent against the D-Mark since the start of the year - and broader political instability. Yields on Italian 10year bonds have risen from 12.38 per cent at end-December to 13.49 per cent last Wednesday, with the yield spread of the BTP over the bund increased to more than 600 basis points at the beginning of

Over the same period, Swedish and Spanish bonds have fared better. Even so, prices of 10-year paper have fallen, with yields rising from 11.86 to 12.05 per cent in Spain, and from 10.9 to 11.32 per cent in Swe-Arguing that Italy's difficul-

last month.

ties are reflected in the price, some analysts are more worried about prospects for Sweden and Spain. In Spain, rising inflation, and budget and political problems are all giving rise to concerns. March consumer price figures showed inflation had risen to an annual rate of 5.1 per cent, from 4.3 per cent at the start of the year, although much of the increase is due to a rise in valfiscal deficit - 6.7 per cent of GDP for 1994 - is also worrying the markets. Mr Graham McDevitt, bond strategist at Paribas Capital Markets, also points to problems of supply for bond traders, with no new issues since last summer,

In Sweden, the markets shrugged off the impact of rises in the discount and lending rates by the Riksbank last week, with yields falling 7 basis points on Wednesday. But investor concern about the underlying health of the bond market is growing.

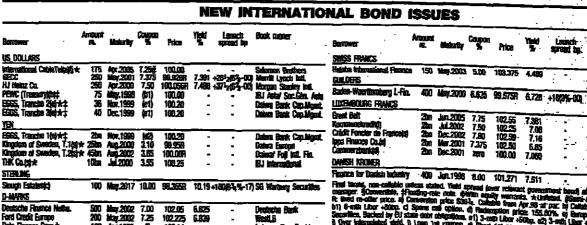
Mr McDevitt says the markets were too optimistic on fiscal and debt problems last year. "Back in the fourth quarter people were thinking the government [which came to power in September last yearl was in control and ahead of the game. The market has realised it was taking too optimistic a line on the debt problem," he

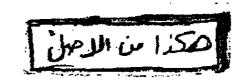
A supplementary budget, scheduled for April 25, will pro-vide a focus for these wordes, with analysis suggesting the scale of budget cuts is unlikely to meet the SKr30bn level favoured by the markets. Some even fear the decline

this year in the krona - which has lost 10 per cent against the DM - coupled with Sweden's relatively high external indebtedness (more than a third of government debt is denominated in overseas currencies), could make it more difficult for Sweden to service debt.

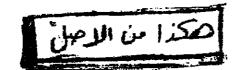
Pointing to that relationship, Mr Michael Burke, senior economist at Citibank, says that Sweden "could be trapped in a downward spiral".

Richard Lapper





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EMERGING MARKETS: This Week

The Emerging Investor / Leslie Crawford

Mexico faces renewed concerns

month-long recovery in Frieda of NatWest Washington Mexican stocks was broken before Easter by a spate of profit-taking and renewed concern over the effectiveness of the government's economic emergency

The IPC index of 37 leading shares fell by 3.5 per cent on very thin trading this week to close at 1,829 last Wednesday, the last day of trading before the Easter break

Profit taking was expected after the steady rise of share prices since Mr Guillermo Ortiz, the finance minister, announced an austerity plan to stabilise the financial markets on March 9.

Water State of State

22 m 54

s heal

The nascent confidence in Mr Ortiz' economic management was upset this week when he published revised trade figures for February which cut the original estimate of the trade surplus by half.

The revised surplus of \$235m, against the original \$452m estimate, suggests that Mexico is still far from achieving the balanced current account it needs to reduce its dependence on external finance. In January, the trade account was \$530m in deficit.

It was the \$29.5bn current account deficit in 1994 - 8 per cent of gross domestic product - and a heavy dependence on short-term borrowing which triggered a crisis of confidence among foreign investors and forced the devaluation of the

The revised figures are dis-

CURRENCIES

Analysis. "They aggravate worries that the government may be massaging statistics to present an artificially rosy picture of Mexico's economic prog-

Mr Frieda doubted whether Mexico would be able to achieve its goal of a \$6bn trade surplus this year - an average of \$500m a month - without squeezing imports further and deepening a recession which is officially forecast to lead to GDP contracting by 2 per cent in 1995.

While concern appears to have abated over Mexico's ability to honour its \$88.7bn short-term debt, analysts believe the economy has not yet felt the full impact of the government's severe adjust-ment programme, in which government spending has been cut by 10 per cent, taxes and public tarifs have been raised

"The second quarter will be very hard on companies and individuals," predicted Ms Rosa Helena Tejado, of the Spanish consultancy Grupo Moneda in Mexico City. "Companies have so far sought to defer costs, but inflation and the need to settle accounts with suppliers is catching up on them. Higher interest rates

stock market has touched bottom vet." .

Inflation, which totalled 14.54 appointing," said Mr Gene per cent in the first three

30,000

and real incomes are expected to fall by 50 per cent in 1995.

will also affect indebted compa-

nies.
"We do not believe that the

Mexico . 20000 40,000

months of 1995, is expected to rise by a further 8 per cent in April. The government believes its tight monetary policy will bring inflation under control in the second half of the year.

Nevertheless, Mr Ortiz' programme has brought some stability to Mexico's nervous financial markets. The peso has strengthened to about 6.25 to the dollar, against 7 at the height of the financial crisis. The stock market will shortly begin trading in dollar futures, which will provide companies with a hedge against currency fluctuations and inject an element of certainty in their financial planning.

In addition, some publiclyquoted companies are expected to do well as a result of the devaluation. Grupo Alfa, the steel, petrochemical and food conglomerate, has reported an 80 per cent increase in sales as a result of a big rise in exports in the first two months of the

the cloud of their non-performing loans, which increased by 45 per cent in the first three months of the year and now total 80bn pesos (\$12.5bn), or 15 per cent of the banking system's total loan portfolio.

Construction companies such as ICA, Tribasa and Grupo Mexicano de Desarollo (GMD) have been the first to suffer the impact of the recession. All three built toll roads, on which traffic has plummet-ted, and may face difficulties in servicing their debt obligations out of declining toll revenues.

With the exception of a few emerging market funds, foreign investors have yet to return to the Mexican market. When they do so, they are likely to be more selective than last year, when they accounted for 70 per cent of trading in

Mexican shares. Mr Deryck Maughan, chief executive officer of Solomon Brothers, told the annual convention of the Mexico City stock exchange last week that it was only a question of time before foreign capital started flowing back to Mexico. "Prices of key Mexican assets are beginning to look very attrac-

tive." he said. Other analysts believe share prices will have to fall further before foreigners can be tempted back. Average price/ earnings ratios, at 17, are still thought to be high compared to other emerging markets, particularly when the perceived risks which remain attached to investing in Mexico are taken into account.

riv -- Pano Gavdo.

Lima SE index up by 7.1%

By Sally Bowen in Lima

A resounding re-election victory for president Alberto Fujimori spurred the Lima Stock Exchange index to a 7.1 per cent rise on April 10, the first day's trading following his landslide win. Both volume and turnover

figures were records. Anticipating a first-round Fulimori victory, local buyers had already pushed the index up by almost 15 per cent in the five trading days preceding the April 9 ballot

By the time the general share index had closed at 1,283on April 12, prior to the fourday Holy Week holiday, it had recovered almost all the "tequila effect"

Unofficial figures indicate

the net outflow of foreign capital from the Lima exchange was only \$30m in February. Trading levels, however, plunged to under \$5m a day and small scale selling by nervous, or needy, locals was enough to keep the index on

By March, however, investors were taking positions once again. Foreign capital inflows were positive by around \$20m for the month. Better economic fundamentals make a Mexican-style crisis unlikely in Peru, say mar-

the silde.

ket watchers.

fund worth more than \$150m dedicated to Russia and two funds worth more than \$130m dedicated to India. Mr Mark Mobius, president

of the fund, said that in the case of India one, worth at



📕 Tunisia

Tunisia might allow resident banks to have foreign exchange operations on the international market, a Tunisia Central Bank official has said.

Currently only Tunis-based offshore banks are allowed to have forex operations with

■ Cairo

An offer for shares in Extracted Oils and Derivatives, part of Egypt's privatisation programme, has been 11 times subscribed last week. The level of demand was the highest for any of the country's recent privatisation offers, all of which have seen demand outstrip supply. The shares were offered at

E£45 (\$13).

Templeton **Templeton Emerging Markets** Fund plans to launch an equity

least \$100m, would be an offshore fund listed in the US The other would be a \$30m mutual fund launched in India The Russia fund would be launched in Moscow, perhaps by late summer, and would invest in equities of Russian companies. Templeton has recently launched a \$800m

Taiwan

A group of 23 domestic and foreign financial institutions has set up Taiwan's first futures association. "The volatility in global economic markets increases day by day, but as long as people have the concept of the risks, they can accomplish the aim of avoiding risks and managing their finance through futures. markets," the statement

■ Mexico

The stock exchange will start trading options on 10 domestic stocks in the second half of the year and is planning to start a futures and options market. Edited by John Pitt. Further coverage of emerging markets appears daily on the

World Stock Markets page.

A SEEATE OF FREUE AIR

		Week on wee		Month on mont		Year to date	movement
ndex	13/4/95	Actual	Percent	Actual	. Percent	Actual	Percent
Norld (353)	134.32	-2.77	-2.02	+10.32	+8.33	-23.71	-15.00
atin America							
Argentina (23)	78.43	-3.09	-3.94	+10.24	+15.70	-10.68	-12.40
3razil (23)	141.50	-11 .2 9	-7.39	+10.64	+8.13	-67.87	-32.42
Chile (13)	206.03	-0.28	-0.13	+25.94	+14.40	-5.54	-2.62
Mexico (25)	61.44	-3.16	-4.89	+6.91	+12.68	-36.19	-37.07
Peru(16)	849.85	+32.52	+3.98	+239.98	+39.35	-1.18	-0.14
atin America (100)102.16	-4.79	-4.48	+11.59	+12.79	-36.61	-26.38
Europe							
Greece (18)	88.47	-3.10	-3.38	+2.99	+3.50	+1.47	+1.69
Portugal (23)	126.95	-0.25	-0.20	+5.06	+4.15	+10.67	+9.18
Turkey (22)	119.27	+3.98	+3.45	+36.39	+43.90	+43.16	+56.70
urope (96)	112.56	-1.74	-1.52	+11.59	+11.48	+14.86	+15.21
Asia							
ndonesia (28)	119.08	-4.11	-3.34	-1.84	-1.52	-14.61	-10.93
(Orea (24)	132.63	-2.44	-1.80	-5.77	-4.17	-7.26	-5.19
Malaysia (22)	217.61	+2.57	+1.19	+11.82	+5.74	+6.75	+3.20
Pakistan (15)	85.13	-2.18	-2.49	-3.28	-3.71	-21.07	-19.84
hillippines (12)	246.52	+2.76	+1.13	+26.77	+12.18	-35.61	-12.62
hailand (24)	233.51	+3.81	+1.66	+14.10	+6.43	-18.13	-7.20
alwan (32)	169.02	-0.92	-0.54	+0.89	+0.53	-15.13	-8.21
sia (157)	201.02	+0.50	+0.25	+6.93	+3.57	-9.60	-4.56

+0.25

Dollar still looks vulnerable

The dollar looks set for further adversity this week following its failure to respond positively to the cut in Japanese interest rates and the weekend meeting of the Asia-Pacific Economic Co-operation conference.

The Bank of Japan cut its official discount rate last Friday from 1.75 per cent to 1 per cent. The impact of the move was undermined by the rather. tepid economic stimulus package announced in tandem The net effect is that with Japan and Germany both hav-

FT GUIDE TO WORLD CURRENCIES

ing cut interest rates in recent weeks, and the US Federal Reserve evidently content to leave policy on hold, the dollar appears to have received all the support from monetary pol-

icy that it is likely to get. Weekend talks at the APEC summit between Mr Robert Rubin, the US treasury secretary, and Mr Masayoshi Takemura, the Japanese finance -minister, also failed to produce any convincing show of sup-port for the dollar. Their agree-ment that the dollar has fallen too far does not, of itself, constitute a reason to buy dollars. Against that background, and with the market still bearish, the odds must favour the dollar sinking lower again, per-

haps testing Y80. Confirmation that the sentiment towards the dollar new lows against the D-Mark. remains pessimistic comes from the latest chief dealer survey conducted by the bimonthly Foreign Exchange Letter. Of the 43 chief dealers who responded to the survey, conducted at the end of March,

70 per cent predicted that the dollar would trade below Y85 during the second quarter. A slightly smaller portion of the sample see the dollar staying below DM1.35. More than 40 per cent of respondents see sterling and the lira falling to

year. Its operating margin has

increased from 7 to 17 per cent.

strong despite Merrill Lynch's decision to cut the telecommu-

nication company's rating to a

long-term neutral from above

average, which depressed

Mexico's leading stock this

week. The company has

recently introduced phone

cards in Mexico City and is reported to be selling 33,000 a

day. It has also cut interna-

tional call charges in a bid to

edge out US rivals which offer

call-back systems. Cifra, which owns supermar-

ket chains and retail stores, is

also expected to report good

first-quarter results, benefiting

from being cash rich and hav-

Grupo Mexico, which owns the

Cananea copper mine, will also

be basking in a peso bonanza

Bank stocks remain under

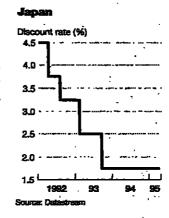
through its copper exports.

Mining companies such as

ing little corporate debt.

Telmex's prospects still look

below DM2.15 and L1,275. The focus this week for the dollar is likely to be trade; the release tomorrow of the February trade figures, and the US Japan talks on cars and car parts in Washington, both



have the potential to move

The table below gives the latest available rates of exchange (rounded) against four key currencies on Thursday, April 13, 1995. In some cases the rate is nominal. Market rates are the average of buying and selling rates excellent the latest available rates are the average of buying and selling rates excellent the latest rates are the average of buying and selling rates excellent from those of foreign currencies to which they are tied. 5555.04 161.196 71.5107 7.7748 197.346 1006751.7 4.3311 1.6058 652.7240 2.6714 2.1687 16.6815 7050.01e 234.352 38.9185 1,1967 1,4720 2954 50 2,0897 31,2350 0,7461 1,7743 2,8213 174,844 1,1967 22.2064 0.7198 0.8854 1416.26 1.9178 18.7878 0.4487 1.0572 1.8970 105.168 0.7196 4144.36 120.261 53.3508 5.2608 147.236 751091.4 3.2312 1.1977 486.363 2.1422 1.6178 11.699 174.844 1.3892 1105.00 0.5234 225.430 5.4528 2.7000 4.8470 1 5.7392 1014.54 15369.0 143.000 1.6626 1322.40 0.7451 289.762 0.5256 3.2312 5.8006 1.1867 1.8684 1274.15 18392.8 171.135 3463.03 100.490 4.88470 123.030 627812.0 2.7000 1.000 1.7900 1.3518 9.7782 4395.00 148.100 2459_82 72_3368 32_0504 3_4891 88,5618 451778_4 1_9426 1_9204 282_910 1_2865 0_8731 7_0273 3_153_62 105_168 1795,422 0,4467 162-273 3,9251 1,9436 3,4691 0,7196 4,1313 730,905 11063,2 102,837 1 2300 1967.50 2.2476 26.1000 0.8234 1.4826 2.3575 146.100 Flyss) (F/Fr) (Lauf) (Flouble) (Flouble) (Fr) 22,7882 10,7707 8,2550 142,221 19,0000 9,0000 7,7335 118,840

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Japan Airlines A WORLD OF COMFORT



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For information please contact Kenneth A. Lopian (212) 815-2084 in New York, or Michael McAuliffe (0171) 322-6336 in : London, or Rainer Wunderlin (069) 97151-226. in Frankfurt.

This announcement appears as a matter of record only.

Japan is now 10" further away. (Flight times are not affected.)

We've increased our Executive Class seat pitch to 50 inches for flights from London and Paris to Tokyo.

NOTICE OF INTEREST RATE To the Holders of New Money Bonds

. . .

Due in 1999

In accordance with the provisions of the Bonds, notice is hereby given that the above Bonds will bear interest for the 181 day Interest Period from April 18, 1995 to October 16, 1995 at a rate per ennum of 71/4 as calculated in accordance with the terms of the BANCO CENTRAL DO BRASIL

Kaufhof Finance B.V.

Can\$ 100,000,000 Collared Floating Rate Notes 1993/2003 (Issued under the DM 1 billion Multi-Currency Euro Medium Term Note rogramme of Kauthof Holding AG)

The Rate of Interest applicable to the Interest Period from April 18, 1995 to July 16, 1995, inclusively, was determined to be 7.91375 per cent per annum. Therefore, on July 17 1995, Interest per Note of Can\$ 1,000 principal amount in the amount of Can\$ 19.51 and interest per Note of Can\$ 10,000 principal amount in the amount of

Can\$195.13 is due. Frankfurt am Main,

Dresdner Bank Aktiengesettschaft Calculation and Principal NEW YORK

Festivities begun over the three-day weekend may last the week as investors play catch-up with economic data released on Friday and react to a new round of strong first-quarter earnings reports.

The market opened strongly yesterday morning as traders celebrated a new sign of economic slowing in the form of a 0.3 per cent drop in industrial production for March. The news validated the strengthening

view that the Federal Reserve has finished, or nearly finished, tightening monetary policy. That sentiment, combined with a rising tide of companies reporting stronger-than-expected earnings

There could be a bit of bumpiness on the market if data released this week show a bit of a rebound from recent

reports, should help Wall Street retain

its bullish tone for the rest of the

OTHER MARKETS

JOHANNESBURG

The market is focusing on the

March gold quarterlies this

Anglo-American and Gencor.

group Randgold, all releasing

week with beavyweights

together with the smaller

their figures for the three

writes Mark Suzman

profit levels were still

months to the end of March,

at this time last year, when

relatively buoyant, the big

be. Squeezed between lower

productivity and a depressed

question on shareholders'

However, unlike the position

minds is how bad the drop will

gold price, Gold Fields of South

Africa reported dismal results

Mines in both groups have

suffered from industrial unrest

"Its unlikely to be good news

for the gold index." says one

in the gold price, things are

Another is blunter: "We

could be looking at a train

local broker, "Short of a spike

during the reporting period,

and the situation has been

exacerbated by extra public

holidays - all of this will

probably have resulted in

significantly reduced

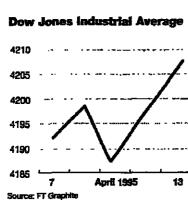
looking pretty bad."

production.

last week, and Anglo and

little different.

Gengold are expected to be



Lisa Bransten

about whether March housing starts figures to be released today will be weaker or stronger than the declines posted in the first two months of the

rebound in the data on business activity for April collected by the Federal Reserve Bank of Philadelphia Mr Bill Sharp of securities house Smith Barney believes the index will edge higher, to 5.0, in April, above the 3.3 recorded in March but well below the 30.4 peak last October.

wreck." The only bright spot is

that the poor results are

FRANKFURT

on a Sunday.

almost certain to put extra

pressure on the government

and unions to allow blasting

The strength of the D-Mark

against the dollar during the

first quarter of 1995 has been

having a significant effect on

although underperformance of

has been relatively mild, writes

With most brokers taking an

market, much depends on what

the Dax index so far this year

underweight position in the

happens to the D-Mark over

the next few months as to

whether corporate earnings

the German equity market,

Base rates

LONDON

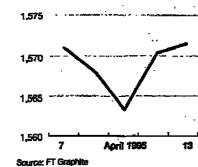
threaten quiet confidence

It would be a pity if the domestic retail price data, published on the eve of the Easter break, upset the confident mood among UK market analysts. The desultory trading performance in the pre-Easter week can be discounted: fund managers and marketmakers alike were simply not interested in making waves while they awaited news from Tokyo on interest rate and currency proposals.

Beneath this lethargy, traders sounded confident. The dollar's problems were being tackled. Valuations of the UK equity market continued to signal that a rally was long overdue", according to BZW.

Lack of investment cash was a problem, with BZW predicting that institutional cashflow may show a further fall to around £41bn in 1995. against its original forecasts of £51bn But the £6bn-plus cash from Glaxo's acquisition of Wellcome would help

Terry Byland



FT-SE-A All-Share index

that problem. That prospect depends on the near-term outlook for interest rates. The March retail price numbers were stronger than the market liked, and a hike in base rates is now expected sooner rather than later. May 5, just after the local elections, has been

The market may have picked the wrong date, but that will not prevent base rate apprehension from holding share prices back in post-Easter trading. This does not offer it much comfort, when today it faces implications of the Japanese package.

Mr Paolo Gambarini at Smith

New Court, however, expects

both the Berlusconi coalition

and the Left each taking 45

going to the hard left parties.

country will have to wait until

per cent of the vote and

That would suggest the

the remaining 10 per cent

an inconclusive outcome, with

Global share offers

Repsol deal augurs well for Portugal Telecom

market desperately needs some sizzling new issues to help it break out of its deep depression. Could the forthcoming privatisation of Portugal Telecom do the trick?

The investment banks arranging the international tranche of the Portugal Telecom sale - Merrill Lynch, UBS and S.G. Warburg - can hardly believe their luck. After several soul-destroying months when offerings were unceremoniously withdrawn or scaled down because of poor investor demand, the market finally saw a successful deal last week. What's more, it was

The Spanish government's sale of shares in the the oil and gas group Repsol has not only brought the Iberian peninsula to the attention of international investors, it has also provided a positive backdrop for the Portuguese government's first privatisation deal since its badly-handled sale of shares in Cimpor, the country's largest cement producer. Cimpor was a flop mainly because of the decision to fix

the issue price of the shares two months before they were floated. In the interim, the Lisbon stock market fell 15 per cent, which caused the shares to perform badly in the secondary market. As a result, the government's plans to sell a second tranche have been delayed until next year.

With Portugal Telecom, however, the government has adopted international methods. from investor roadshows to bookbuilding, to ensure a successful stock market debut for the company. Next month, it plans to sell between 25 and 30 per cent of Portugal Telecom, which was created last June through the merger of three state-run telecommunications companies.

The sale - the largest to date by a Portuguese company - is expected to raise between 8700m and \$1.2bn equivalent, depending on market conditions. The government hopes placement of the shares will be divided equally between domestic and international investors. It has launched a

The international equity high-profile advertising campaign to encourage the Portuguese to move their savings out of bonds or time deposits into Portugal Telecom shares.

Equities are not widely held in Portugal, and a quick look at the recent history of the stock market explains why. Only 20 years ago the market was closed for three years after the 1974 revolution. Even after it re-opened, there was hardly any trading until 1986 when Portugal entered the European Union and the government introduced fiscal incentives to encourage privately-owned companies to seek listings.

The lack of an equity culture in Portugal – only 10 per cent of pension fund assets are in shares - means the government will probably have to rely on international investors to get the deal away.

The task facing the lead managers of the international tranche is to convince clients that Portugal is a viable investment alternative to Spain. No doubt, the country's sound economic fundamentals and political stability will be highlighted as the main attractions.

Portugal is enjoying its lowest inflation rate for 40 years and its unemployment rate is about one third of Spain's. The October general elections are unlikely to cause much uncertainty in the stock market, as the two main political parties share similar views on economic liberalisation and European monetary union.

Currently, the main foreign investors in Portuguese stocks are emerging market funds or dedicated country funds. However, mainstream international investors have been reluctant to get involved, as they believe Portugal still has to make the transition from an emerging market to a fully-fledged European stock market.

Until recently, foreign fund managers did not need to invest in Portugal because it was not included in any of the main indices against which their equity funds are tracked. However, last month Portugal was given a 0.4 per cent weighting in the MSCI's wider European index of 18 coun-

tries, and it should eventually

be included in other leading

. O

선 (<u>* 198</u>2)

Lack of liquidity and of choice in the Portuguese stock market have also hindered foreign investment. The average daily volume is between \$5m and \$10m equivalent, and only 30 per cent of the stock market, which is capitalised at \$18im. can be freely traded.

Analysts believe the stock market will probably grow by another \$10bn-\$12bn over the next three to four years as most state-owned companies are privatised. In the near term, the flotation of Portugal Telecom will add variety to the market, which is dominated by bank stocks.

Portugal's under-developed conomy is one of the main attractions for investing in Portugal Telecom, analysts say. For example, telephone density in the country is 35 lines per 100 households, below the European Union average of 45 lines. The gap is expected to narrow over the next two

However, analysts also warn that Portugal Telecom's growth potential should be balanced against the pressure on profit margins likely to emerge in the coming years. When the domestic telecom market is opened to competition in or before 2003, Portugal Telecom will be forced to lower tariffs, which are judged high by international standards.

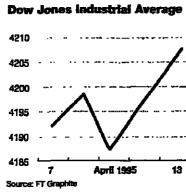
Bankers involved in the deal

stress that the shares must be realistically priced so that they can perform well in the second ary market. A successful offering would also further improve sentiment in the primary equity market

The Portuguese government would do well to keep this in mind when it sets a price floor for shares in Portugal Telecom later this month.

If it is too ambitious, the offering could well flounder, because in recent months international investors have made it clear that they aren't prepared to pay up. A high price would also spoil the government's chances of making an early return to the market.

Antonia Sharpe



weakness. Economists are divided

Particularly troubling could be a

ZURICH

conference on the lower-than-expected 1994 results on Thursday and, for and ultimately foreign investors. Mr Frederick Hasslauer at Bank Sal Oppenheim in Zurich is looking for more information non-core businesses and its plans to turn around flight operations, a heavy lossmaker in recent years. Analysts will also be hoping for more information about Swissair's

will be good, bad or indifferent. Should the currency not weaken, a scenario many analysts think unlikely, then there would undoubtedly be a weakness in ticket prices. loss of competitiveness among Meanwhile, first-quarter the country's big companies. A sales figures are also expected further round of restructuring. including staff cuts, could then follow, making an impact on earnings for 1995 and probably 1996 as well.

In a quiet week for corporate news, Daimler-Benz holds its annual news conference and Henkel, its balance sheet press conference tomorrow.

Swissair holds its annual press

the first time, the meeting will be conducted in English in the hope of raising the company's profile among foreign analysts, about the airline's strategy in planned acquisition of Sabena, the Belgian airline. Swissair struggled to a SFr23m (\$20m) consolidated net profit last year, in the face of the strength of the Swiss franc and

from two of the big three pharmaceuticals groups on Thursday, but these are unlikely to be enough to wake a generally sleepy market. Mrs Birgit Kulhoff at UBS expects the strength of the Swiss franc since the start of the year against the dollar, yen and the European currencies will

depress sales figures by about 8 per cent. Thus, a 7 per cent rise in foreign currency sales by Ciba will translate as a 1 per cent decline in Swiss franc terms. Sandoz, benefiting from consolidation of the Gerber acquisition, is likely to see a 19 per cent rise in foreign currency sales, which will translate to a 12 per cent rise in Swiss franc terms.

MILAN News of last week's draft

accord between the

political landscape.

government and trades unions

on pension reform gave a welcome boost to insurance and banking stocks, on expectations that both sectors would receive a substantial boost from the widespread introduction of private pension schemes. Optimists may be hoping that at least some of the momentum will be maintained in the coming week; realists point to a virtual absence of liquidity, with domestic investors already fully invested and foreigners deterred by currency considerations. Instead, a quiet week is in prospect in the run-up to next Sunday's all-important regional elections, which could give an indication of the future

October before it can expect to go to the polls in a general Meanwhile, the preliminary estimate of consumer prices for April will be released on Friday. It is expected to show further increase in the

headline annual inflation rate,

to between 5.1 and 5.2 per cent,

reflecting recent indirect tax

TOKYO

The market will be keeping a close watch for signs that Friday's package of stimulus measures, including an interest rate cut, is having an effect on the yea's strength. Unless the effect is marked, most observers expect the market to weaken further. urites Bethan Hutton.

Few important economic statistics are due, so it is likely the currency markets will continue to be the main factor in market movements. Compiled by Michael Morgan



Euroturnel S.A., Siege Sportl, 111 pretue Kleber, 75116 Paris, France, Capital 8, 887 918,530, RCS: Paris B 334 192 408

NOTICES OF MEETINGS

These notices are to holders of Units in bearer form and, for information only, to holders of bearer Warrants.

EUROTUNNEL P.L.C.

Notice is hereby given that the Annual General Meeting of Eurotuanel P.L.C. will be held at the Westminster Central Hall, Storey's Gate, London

SW1H 9NH on 31 May at 3pm (London Time) for the following purposes: 1 To receive the Directors' Report and the audited accounts.

2. To re-elect as a Director R Lion.

3. To re-elect as a Director D Child.

4. To re-elect as a Director B Thiolon. 5. To re-appoint the Auditors

6. To fix the remuneration of the Auditors.

7. Authority to increase the share capital to £414,500,000. 8. Authority to the Directors to allot relevant securities up to an aggregate nominal amount of £16,748,824.

9. Disapplication of statutory pre-emption rights for the purposes of the proposed issue of equity securities to the banks which increased their commitment under the 1990 Revised Credit Agreement.*

io. Disapplication of statutory pre-emption rights for the purposes of the proposed issue of equity securities to Swiss Bank Corporation.*

11. To amend the Articles of Association.*

EUROTUNNEL S.A.

Notice is hereby given that the Combined General Meeting of Eurotunnel S.A. will be held on 19 May 1995 at 112 avenue Kleber, 75016 Paris at 9.30 am (Paris time), and, in the event that a quorum is not obtained the adjourned meeting will be held on 31 May 1995 as soon as the Annual General Meeting of Eurotunnel P.L.C. commencing at 3.00pm (London time) to be held on the same day and at the same place, shall have ended or been adjourned, for the following purposes:

RESOLUTIONS

1. To approve the annual accounts for the year ended 31 December 1994 11. To re-elect P Ponsolle as a Director.

and to grant a discharge to the Directors and Commissaires aux Comptes.

2. To make an appropriation to profit and loss. 3. To approve the contracts listed in the Special Report of the Commissaires aux Comptes drawn up in accordance with article 101 and 103 of the law

of 24 July 1966 on commercial companies. 4. To re-clect A Benard as a Director.

5. To re-elect G C Chazot as a Director. 6. To re-elect D Child as a Director.

7. To re-elect J Foulds as a Director.

8. To re-elect R Lion as a Director. 9. To re-elect R Malpas as a Director. 10. To re-elect Sir Alastair Morton as a Director. 12. To re-elect B Thiolog as a Director. 13. To re-elect Lord Tugendhat as a Director.

14. To authorise the Directors to increase the share capital in a nominal

amount not exceeding FRF 306,220.580 by issuing shares to Swiss Bank Corporation, shareholders waiving their preferential rights. 15. To authorise the Directors to allot warrants to certain banks which

increased their commitment under the 1990 Revised Credit Agreement and to increase the share capital of the Company in a nomin not exceeding FRF 91.960,500 by issuing shares resulting from the exercise. of such warrants, shareholders waiving their preferential rights.

16. Harmonisation of the Statuts with the provisions of French company law No 94-679 of 8 August 1994. 17. Delegation of powers for the completion of formalities.

INSTRUCTIONS FOR ATTENDANCE AND YOTING FOR HOLDERS OF BEARER UNITS.

If you intend to attend the meetings in person or to vote by post or by proxy, you must immobilise your Units at least 5 days before the meetings by notifying the bank or other institution through which your Units are held of your intention to attend and for vote. If you hold certificates in respect of your Bearer Units, the certificates themselves must be deposited for immobilisation with one of the banks listed below at least 5 days before the meetings, you must also obtain from the relevant bank a certificate evidencing such immobilisation which, if you are attending the meetings in person or by proxy, you or your representative must bring to the meetings.

If you intend to attend the meetings in person, you should request an Admission Card through the bank or other institution through which your Units are held. If requested in sufficient time, you should receive your Admission Card before the meetings, in which case please bring it with you. If you do not, you may still attend the meetings provided that your Units have been immobilised and you bring with you suitable evidence of your identity

If you do not intend to attend the meetings in person, you may exercise your voting rights by using the combined proxy and postal voting form. Copies of proxy and postal voting forms and other documents including the full text of the resolutions to be put to the Meetings sent to registered

English Language - Royal Bank Of Scotland Pic. Registrar's Department, PO Box 39, Caxton House, Redediffe Way, Bristol, BS99 7ZF, England (by post) - Salomon Brothers Inc. One New York Plaza, New York New York, 10004 - Citibank, 111 Wall Street, New York New York 10043 - The Nomura Securities Company Limited, 1-9-1 Nihonbashi, 1 Chuo-ku, Tokyo 103, Japan - Enskilds Fondkommission, Norrlandsgatan 15, PO Box 16067, Sweden (available for collection).

Formulaires en (rançais - (par courrier) Banque Indosuez, 96 boulevard Houssman, 75008 Paris, France - Banque Internationale à Luxembourg. 2 boulevard Royal 2953, Luxembourg - Général de Banque. Montagne du Parc, B-1000 Bruxelles, Belgique et Banque Indosuez Belgique; 40 rue des Colonies, 1000 Bruxelles, Belgique.

A member entitled to attend and vote at the meetings may appoint a proxy to attend and, on a poll, to vote on his/her behalf. To vote at the meeting of Eurotunnel P.L.C. a proxy need not be a member of the Company. To vote at the meeting of Eurotunnel S.A., a proxy must be the spouse of the

By Order of the Board S. A. Walker FCIS

The Board of Directors Eurotunnel S.A.



The Long-Term Credit Bank of Japan, Limited **LTCB International Limited**

NOTICE OF CHANGE OF ADDRESS

Notice is hereby given that with effect from 18th April, 1995 The Long-Term Credit Bank of Japan, Limited and LTCB International Limited are returning to their former premises at 55 Bishopsgate, London.

Details for each company are as follows:

The Long-Term Credit Bank of Japan, Limited (London Branch)

Notice is hereby given to the holders and agents of all Bond and Note issues in which The Long-Term Credit Bank of Japan, Limited is acting as Fiscal Agent, Principal Paying Agent, Agent Bank, Replacement Agent, Paying Agent, Conversion or Warrant Agent, and Process Agent, The Long-Term Credit Bank of Japan, Limited is relocating to:

55 Bishopsgate **London EC2N 3AX**

Telephone: (0171) 628-5111 Telex: 885305 (LTCBLD G)

Facsimile: (0171) 814-9855

Swift Code: LTCB GB 22

LTCB International Limited

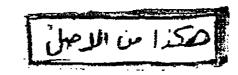
Notice is hereby given to the holders and agents of all Bond and Note issues in which LTCB International Limited is acting as Process Agent and/or to all Swap Counterparties. LTCB International Limited is relocating to:

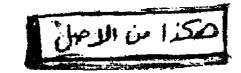
55 Bishopsgate **London EC2N 3AN**

Telephone: (0171) 628-2111

Facsimile: (0171) 814-9888

Telex: 892579 (LTCINT G)





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THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

■ YESTERDAY General Electric \$0.0575 Quaker Oats \$0.285 St. Paul Co's \$0.40 STB Fin Cayman Sb Fxd/FRN A '03 \$3437.5 TECO Elect & Mach 2.75% Bo

TODAY Allied Lon Props 5%% Ov Pf 2.875 Boddington 5.69p BP Fin Australia 8%% Bd '98 Brad & Bingley Bidg Scty FRN '99 £163.61 BZW Conv Inv Tst Eq Ind Un Lп '96-2002 1.89р Conversion 91/2% '05 £4.75

Du Pont 81/2% Nts '96 \$85.0 Echlin \$0.205 Edinburgh Fd Mgrs 16p Edinburgh inc Tst 1p Ericsson (LM) 73/96 Bd '97 \$77:50 -Fluor \$0.15 Forte FRN '98 £1827.40 Hanson 10% Bd '08-£500.0 Hydro-Quebec 10,50% Db. HX July 25 '01 C\$52.50 Do 11.25% Db, Ser HV Apl 17 **UK COMPANIES**

E TODAY

E.C., 12.00

12.00

Finals:

Interims:

Regina

11.30

Five Oaks Invs

Upton & Southern

TOMORROW COMPANY MEETINGS:

Anglo & Overseas Tst, 23, Great Winchester Street, E.C.,

Crockfords, Smith New Court,

Farringdon Road, E.C., 12.00

Little Trinity Lane, E.C. 12.00

Pacific Assets Trust, One.

Charlotte Square, Edinburgh,

Laporte, Painters' Hail, 9,

Burmah Castrol, Balmoral

Hotel, Princes Street,

Edinburgh, 11.30

Arlen

COMPANY MEETINGS:

Dares Estates, The Great

Trust, Temple Court, 11,

Thornton Pan-European

Street, E.C., 12.00

BOARD MEETINGS:

Queen Victoria Street, E.C.,

Regina, 2a, Alexander Grove, Finchley, N., 11.30

Trust, Swan House, 33, Queen

Eastern Hotel, Liverpool Street,

Group Development Capital

'01 £112.50 Do FRN '99 \$15,80 ICI 9%% Bd '05 297.50 Do 10% Bd '03 £100.0 Jasmine B FR Secd Nts '03 Y1658437.0 JDC FRN '96 \$316.44 Do FRN '97 \$316.44 Kobe Steel 2.65% Bd '98 Y265000.0 Do 3% Bd '99 Y300000.0 Do 3.2% Bd 2000 Y320000.0 MEPC 9%% Bd '04 £98.75

Do 1014% '03 £102.50 Nat West Bank 9% Pf Ser A Do Dilr Pf Ser A \$0.532 Do Dilr Pf Ser B \$0.4375 Nissho Iwal 6.4% Bd '97 Y640000.0 Norway 71/4% Nts '97 \$362.50 Nova Scotia (Prov) 11%% Ln

'19 £5.875 Sanwa Aust Fin Fitg/Fxd Rate Nts '04 \$3242.08 Scottish Am Inv Eq Ind Un Ln '04 1.89p Shandwick 0.87p SmithKline Beecham 3.9p SmithKline Beecham /SmithKl Beck Units \$0.07746 Wellington Underwriting 0.6p

Wills 0.115p ■ TOMORROW BP Dvl Australia 111/4% Bd '01 £112.50

Dixons 11% Bd ApJ '95 £110.0 High-Point 0.5p Lontho Fin FRN '97 \$185.94 Mersey Docks & Harbour 7.2p Metal Bulletin 8p Redrow Grp 1.05p Wells Fargo FR Sb Nts July 97 \$160.94 THURSDAY APRIL 20

Amstrad 1p Asda 10%% Bd '10 £1087.50 Bayer AG DM13 Budgens 5% Cv Un Ln '03 \$2.50 BZW Conv Inv Tst 1.5p Continental Foods 1p Dixons Fin FRN '97 \$3317.71 Euro Economic Community 10%% Nts '95 ECU106.25 Geni Motors Acc Nts Mar 20 2000 241.67 Glaxo \$0.39 Islington 11.9% Red '17 £5.95 Leslie Wise 2.5p

Linx Printing Tech 0.7p

Lon & Overseas Freighters

Ground, St. Johns Woods,

Hotel, Braunstone, Leicester,

Computerised Fin Solutions

Wickes, 19-21, Mortimer

Street, W., 11.00

Brown & Jackson

Eyecare Products

Havelock Europa

House of Frase

Jackson Grp

Linton Park

Albert Fisher

FRIDAY APRIL 21

Conference Centre,

Westminster, S.W.,

COMPANY MEETINGS:

Alliance Tst. Meadow House.

64, Reform Street, Dundee,

BBA Grp, Queen Elizabeth I

Baillie Gifford Shin Nipport, 1,

Bedford (Wm), The Merchants

Hall, 46, Essex Road, Islington,

Rutland Court, Edinburgh,

Brent Intl, Sheraton Skyline

Centregold

Mirror Grp

Tuflow Oil

Interims:

12.30

11.30

12.30

N. 4.00

19.18 49.214 21,738

364,355 157,009

122,308 33,670

1,625 23,536 7,998 1,720 20,632 5,580

1,750 17,170 3,820 1,780 14,255 515

1.770 14.114 1,278 1.790 10.270 431 153,139 21,309

) Jet

19.03 23.558 18.85 17,388 18.72 12,767

BOARD MEETINGS:

N.W., 12.00

2.00

Finals:

lbstock.

Travis Perkins, Lords Cricket

lity, Stakis Lekcester

\$0.0025 Northern Rock Bldg Scty FRN 96 £167.88 Serco Group 2.75p Yokohama Fin Cayman Sb FRN '05 Y904166.0

FRIDAY APRIL 21

Alexander Hidgs 0.7p

Do 'A (Res Vtg) 0.7p BBL Intl FRN '99 \$148.51 Close Bros 2.9p Commonwealth Bk Aust Und Cap Nts \$297.01 Crest Nicholson 1.4p Eurocamo 6.90 For & Colonial Enterprise Tst Had Eng 3.775p Henderson EuroTrust 1.5p Kershaw (A) 120.0p Latin Am Extra Yield \$0.18 Malvern UK Index Tst 2.4p Merivale Moore 1.25p Murray Inc Tst 2.42p Pacific Assets Tst 1.3p Petaling Tin Bhd \$0.03 TR Pacific Inv Tst 0.175p

TSB Group 10%% Sb Ln '08

Treasury IL 4%% '04 £2.3343 Walker (Thomas) 0.18p

Hotel, Bath Road, Hayes, 10.30

Britton Grp, The Grosvenor Hotel, Buckingham Palace

Road, Victoria, S.W., 10.15

Inv Tst, Gartmore House,

Relyon Grp, Station Mills,

Wellington, Somerset, 12.00

Seafield Resources, RAC

Club, Pall Mall, S.W., 11.30

Estate, Blackburn, Lancashire,

Transport Development Grp,

North Atlantic Small Co's Tst

■ SATURDAY APRIL 22

Victualic, The Weatherby

Company meetings are annual

COMPANY MEETINGS:

general meetings unless

Please note: Reports and

accounts are not normally

the preliminary results.

available until six weeks after

the board meeting to approve

Centre, Bigglesfield,

Bedfordshire, 11.00

otherwise stated.

TDS Circuits, Whitebirk

Church House Conference

Centre, Westminster, S.W.,

BOARD MEETINGS:

12.30

12.00

12.00

Bullers

How Gro

Interims:

Slingsby (HC)

Gartmore Emerging Pacific

16-18, Monument Street, E.C.,

U.S. 35.44 per V.S. 31.258.U.O. Debt Conversion Bond Series L. 7.375% per annum, lessest amount des U.S. 358 77 per U.S. 51.000. Now Money Series Land U.S. 536.77 per U.S. 51.000 U.S. 536.77 per U.S. 51.000 Discount Deseries Series 21 versit VI. Discount Bond Series ZI, and YL 7.25% per annum, interest a U.S \$36.45 per U.S. \$1,000. 7.25% per armum, interess U.S. \$36.45 per U.S. \$1,000. By: The Chase Manbetton Bank, N.A. London, Agent Bank April 18, 1995

Republica Federativa do Brasil

These in Series DL due April 15, 2004 Debt Conversion Bond Series L due April 15, 2012

New Money Series L and IJ due April 15, 2009

Discount Bond Series 21. and YL due April 15, 2024

El Series L Bends due April 15, 2006

For the Interest Period April 18, 1995 to October 18, 1995 the following Rases have been determined with interest payable on the

Phase in Series DL 4.725% per armam, Interest amount du U.S. \$36.44 per U.S. \$1,538.00.

misvers interest payment date. Oca 1995 as folicies:

U.S. \$200,000,000 Floating Rate Deposits Receipts Due 1997 issued by The Low Debenure Trust Corporation p.l.c. evidencing entitlement to pownent of principal and interest on deposits in a aggregate principal amount of U.S. \$200,000,000 with

CARIPLO-Cassa di Risparmio delle Provincie Lombarde S.p.A.

Cariplo

London Branch in accordance with the provisions of the Depositary Receipts, notice is hereby given that the Rate of Interes for the six month period ending 13th October, 1995 has been fixed at 6.5% per annum. The interest accruing for such six month period will be U.S. \$330.42 per U.S. \$10,000 Note and U.S. \$3,304.17 per U.S. \$100,000 Note against presentation of Coupon No. 7. Union Bank of Switzerland London Branch Agent Bank 11th April, 1995



LIS\$100.000.000 Subordinated collared floating rate notes 2005

For the period 18 April 1995 to 18 October 1995 the notes will be a interest at 6.1875% per annum. interest payable on 18 October 1995 will amount to US\$31.45 per US\$1,000, US\$314.53 per US\$10,000 and US\$7,863.28 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

NOTICE

TO SHAREHOLDERS IN STORA KOPPARBERGS BERGSLAGS AKTIEBOLAG

NOTICE IS HEREBY GIVEN THAT THE ANNUAL GENERAL MEETING OF THE COMPANY WILL BE HELD ON TUESDAY, MAY 9, 1995, AT 4 P.M. AT THE LUGNET SPORTS CENTER IN FALUN, SWEDEN.

NOTIFICATION

To be entitled to participate in the Meeting, shareholders must:

 be recorded in the Company's share register no later than Friday, April 28, 1995 notify that they intend to participate in the Meeting no later than 4.30 p.m., Thursday,

Natification of participation can be made by telephone: +46 (0) 23-78 25 61, or 78 21 72, by telefax: +46 (0) 23-78 27 44, or by mail to STORA, S-791 80 Falun, Sweden.

The STORA share register is maintained by the Swedish Securities Register Center (VPC AB). Shareholders in STORA are either registered as owners or through a trustee. Only shareholders registered as owners are entitled to participate in the Meeting.

Shareholders whose shares are deposited with the trustee department of a bank, or with a brokerage firm, are entitled to register the shares in the name of the trustee. However, to be entitled to participate in the Meeting, shareholders whose shares are held in the name of a trustee must register the shares in their own name. To ensure that shares can be registered in the name of the owner in time, shareholders whose shares are held in the name of a trustee, bank or broker, must request to have them registered in their own names prior to April 28, 1995.

AGENDA

The matters addressed at the Meeting will conform to the Company's Articles of Association and the Swedish Companies Act. In addition, it has been proposed that the following changes be made in the Company's Articles of Association:

The Company shall be a public company (publ). (Change in §1)

2. The Company shall implement a 5.1 share split, requiring changes in §5 and §6.

In addition, a shareholder has raised a point for discussion regarding the transportation of wood on

It is proposed by shareholders representing approximately 35% of the total voting rights that the Board be comprised of the following fall re-elections:

Palle Marcus Bo Berggren Jacob Wallenberg Håkan Mogren Björn Svedberg Claes Dahlbäck Lors Eggertz Sven Söderberg Lars-Åke Helgesson Tom Wachtmeister

The current Board member, Niclas Silfverschiöld, has declined re-election.

The following Auditors have been proposed (all re-elections):

Cai Nackstad, with Sten Lundvall as personal deputy Olof Herolf, with Lars G. Eklund as personal deputy.

DIVIDEND PROPOSAL

The Board of Directors proposes that a dividend of SEK 10 per share (prior to the split) be paid for the 1994 fiscal year and that May 12, 1995 be approved as the record date. If the Annual General Meeting approves the above proposal, it is expected that dividends can be distributed by the Swedish Securilies Register Center (VPC AB) on May 19, 1995.

Falur, Sweden, April, 1995 **Board of Directors**

STORA°

Provident Financial, Noriolk Garden's Hotel, Bradford, 12.00 Kent, 3.00 COMMODITIES PRICES

BASE METALS # HIGH GRADE COPPER (COMEX) Day's Open
Close clampe High low list V
138.25 -0.95 137.25 138.00 1.134
135.86 +0.30 138.75 134.70 20.890 1
134.25 +0.30 134.80 133.90 951
132.70 +0.45 133.80 131.80 10.827
131.00 +0.80 -416
129.20 +0.45 130.00 128.50 3,748
44.831 PRECIOUS METALS E GOLD COMEX (100 Troy oz.; \$/troy oz.)

258 · 459 394.0 392.0 +4.1 397.4 393.7 94.911 1 +4.2 401.0 397.5 23.058 +4.2 403.5 401.8 6,838 18.907 . 889. 25 705 +4.2 408.0 405.2 15,910 E PLATINIUM NYMEX (50 Troy oz.; \$/troy oz.) 457.8 +6.2 459.0 459.0 189 458.8 +6.2 459.9 454.5 19.971 461.0 +6.2 459.5 459.5 3.445 463.5 +6.2 460.0 460.0 1,499 Apr Jul Oct PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 802 20 5

176.40 +2.25 178.50 174.75 8,304 178.15 +2.25 177.76 177.50 843 179.40 +2.25 179.50 179.50 181 178.15 +2.25 177.75 177.50 179.40 +2.25 179.50 179.50 # SILVER COMEX (100 Troy az.; \$/troy az.) 571.8 +34.2 568.0 554.0 23 20 572.5 +34.3 576.0 554.0 51,823 15,037 578.9 +34.8 562.0 562.5 22,367 2,216 584.3 +34.8 585.0 558.0 9,439 2,087 583.1 +34.8 587.0 578.0 18,018 2,271

11.00 **BOARD MEETINGS:** Boot (Henry) IFG Grp Oriel Gro River & Mercantile Geared Cap Smurfit (Jefferson) Toye Interims:

Reed International, Four

Seasons Hotel, Hamilton

Telegraph, One Canada

Square, Canary Wharf, E.,

Place, W., 11.30

THURSDAY APRIL 20 COMPANY MEETINGS: Crest Nicholson, Runnymede Hotel, Windsor Road, Egham, Surrey, 12.00 Hall Eng, Telford Moat House, Forgegate, Telford Centre, Tefford, 10.30 Leslie Wise, 33, Great Portland Street, W., 11.00 Malvern UK Index Tst, Hobart House, Grosvenor Place, W.,

12.00 Royal Insurance, Chartered Insurance Institute, Aldermanbury, E.C., 11.30 St. Andrews Trust, Saltire Court, 20, Castle Terrace, Edinburgh, 12.30 Sedgwick, The Summit Centre, F. 12.00 Singapore Para Rubber Estates, 3, Clanricarde Gardens, Tunbridge Wells.

ENERGY

Hay Just Just Aug Sep Oct Total

Jien Jei Ang Sep Oct Total

May Jun Jul Aug Sap Oct

ctsange High +0.75 20.00 +0.81 19.57

+0.72 19.69

19.30 +0.63 19.13 +0.64 18.92 +0.54

1.775 +0.030

HYMEX (42,000 US galle.; c/US galle.)

■ UNILEADED GASCLINE

20.00 19.97

19.40 19.14 18.95

HEATING OIL HYMEX (42,000 US gain; c/US gails.)

50.95 +1.37 51.05 50.50 8,354 51.45 - 5,022 52.55 +1.42 52.55 52.25 4,198

MATURAL GAS MAEX (10,000 maters; \$4mates)

1.685 1.745 1.780 1.780

82.40 +1,98 82.75 91.25 30.274 17,576 60.90 +1.93 61.20 59.55 21,995 8,762 59.60 +1.70 69.95 59.90 11,835 3,556 59.50 +1.55 58.90 58.10 5,802 17,42 57,50 +1.89 57,50 57,10 3,017 173 55,30 +1.65 55,80 56,40 1,873 26

50.20 +1.41 50.90 49.45 28.828 17,744 50.40 +1.52 50.65 49.55 23.915 10,399 50.60 +1.02 50.95 50.10 19.273 3,088

Low

GRAINS AND OIL SEEDS M CRUDE OIL NYMEX (42,000 US gails, \$/barrel)

■ WHEAT CST (5,000bu min; cents/60b bushel) -3/0 355/0 349/0 -3/2 355/6 350/6 -3/2 355/6 350/6 -2/4 361/6 356/4 -3/2 375/40 368/4 -5/0 375/4 373/0 +3/0 348/0 344/6 12,410 35,886 5,359 4,891 1,043 1,007 36 3 313 36 40 3 58,899 15,104 MAIZE CST (5,000 bu min; cents/56th bushel) -1/6 247/0 244/4 77,580 39,041 -1/5 253/5 251/0 123,526 55,182 -1/6 251/6 255/2 23,907 4,565 -1/4 262/0 259/0 114,798 30,653 -1/6 269/2 265/6 11,564 484 -1/4 272/0 279/2 761 32 245/0 251/2 255/4 259/4 265/6 270/4

E SOYABEANS COT 6,000hu min; contaft(70 bushel) -1/0 577/4 573/2 30,517 12,479 -1/0 599/2 584/4 59,427 31,152 -1/6 594/0 598/4 8,100 1,198 -2/4 596/6 592/0 4,484 775 -2/6 803/6 598/0 35,984 11,894 -3/4 611/0 608/4 2,510 182 -3/4 811/0 508/4 2,510 182 EL SOYABEAN OFL CET (60,000lbs: cents/b) 25.55 -0.01 25.80 25.52 22.554 9.051 25.31 -0.01 25.40 25.21 23.400 17,123 25.27 -0.03 25.36 25.20 8,880 2,613 25.22 +0.02 25.30 25.20 8,880 2,613 25.12 +0.02 25.30 25.20 6,222 405 24.94 +0.02 24.96 24.85 14.245 3,251

May Jul Ang Sep Oct Dec Total 89,943 34,155 SOYABEAN MEAL CBT (100 tone; \$/ton) -0.7 167.7 186.1 26.726 10.705 -0.9 172.7 171.0 38.242 15.727 -0.6 174.6 173.0 8.973 1.203 -0.7 176.5 175.2 6.820 914 -0.8 178.1 178.3 12.027 358 -0.8 181.4 179.5 921 1.807 166.7 171.8 173.7 175.5 177.0

SOFTS M COCOA CSCE (10 tonnes; \$/tonnes)

1304 12,660 7,492 1312 35,740 11,610 1335 11,970 2,713 1370 8,975 620 1315 1322 1341 1375 1403 1314 1318 1340 1373 May Jef Sep Dec Mar May Total 186 4,543 4 78,894 22,579 W COCOA (ICCO) (SDR's/tonne) April 12 Daily

E COFFEE 'C' CSCE (37,500lbs; cents/lbs) 194.30 +1.85 165.45 161.55 8,273 5,761 166.35 +1.75 167.45 163.00 11,829 4,825 167.80 +2.00 168.30 164.60 8,633 1,361 168.25 +2.15 169.00 165.30 5,527 512 168.25 +2.15 169.00 165.30 1,892 470 168.25 +2.15 169.00 165.50 1,892 470 168.25 +2.15 169.00 165.30 5,892 470 168.25 +2.15 169.00 165.30 1,892 470 168.25 +2.15 169.00 169.0 34,012 12,991 E COFFEE (ICO) (US cents/pound)

April 12 Corop. daily 15 day average Prov. day 156.99 157.24 Price ■ SUGAR *11' CSCE (112,000lbs; cents/be) 12.60 -0.05 12.95 12.42 42.290 15,428 11,41 -0.33 11.90 11.32 54,481 18,653 10.94 -0.35 11.30 10.77 34,752 4,955 10.85 -0.31 11.08 10.80 17,929 4,038 10.65 -0.33 10.96 10.45 4,986 290 10.42 -0.33 10.75 10.35 4,689 73 18,8373 44,475 10.60 17,329 4,038 10.45 4,696 290 10.35 4,699 73 158,873 41,475

COTTON NYCE (50,000lbs; cents/fbs) 110.22 -2.00 113.20 110.22 7,438 4,911 102.16 -2.00 104.00 102.15 18,433 10,364 81.58 -2.00 82.80 81,58 7,791 976 77.95 -1.48 79.10 76.60 25,554 2,792 77.95 -1.48 79.10 77.80 7,245 208 78.80 -1.30 78.77 78.90 2,318 27 išay Jei Get Doc Mar May Total

Softs continued M ORANGE JUICE NYCE (15,000tbs; cents/lbs)

112.00 ±1.45 113.60 110.55 R615 1.920 712.00 +1.90 118.00 114.75 10,195 1,322 118.90 +0.50 120.00 118.00 5,987 494 113.80 +1.30 114.20 113.50 2,047 67 114.45 +0.20 114.80 114.25 2,614 420 116.45 +0.25 176.50 115.50 814 38,820

MEAT AND LIVESTOCK III LIVE CATTLE CME (40,000/bs; cents/fbs)

III LIVE HOGS CME (40,000lbs; cents/fbs) 38.050 - 38.400 37.850 980 40.275 -0.075 44.850 44.100 12.857 1,773 43.475 -0.200 43.575 43.250 46.50 40.250 3.443 207 41.150 +0.125 41.400 41.100 3.549 60 41.825 +0.175 41.850 41.800 1.109 21 27,103 3.005 Apr Jen Ang Oct Dec Feb Total PORK BELLIES CME (40,000fbs; cents/fbs)

May Jel Ang Feb May Total 41,875 -0,050 42,700 41,150 2,936 41,300 -0,425 42,400 41,200 2,888 33,050 -0,225 40,200 38,050 708 51,500 +0,050 51,500 51,000 163 50,550 +0,250 51,100 50,000 18 807 528 121 15 50.300 6,715 1,481

VOLUME DATA Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME and CSCE are one day in arreers.

EURO DISNEY S.C.A.

NOTICE OF CONVOCATION

In view of the fact that there was not a quorum during the general meeting of the owners of convertible bonds 6.75% June 1991 convened on April 10th, 1995, the owners of convertible bonds constituting the Loan of FF 3,969,000,000 of the Company are invited to reattend a general meeting on April 25th, 1995 at 9:00 am at the registered office of the BANQUE NATIONALE DE PARIS - 1-3, rue Laffitte, 75009 Paris in Room nº 217 in order to consider the following

AGENDA

Approval of the decision of the Shareholders' Combined General Meeting on March 14th, 1995, taken under the Six-teenth resolution, authorizing the Gerant of the Company, in accordance with authorizations given under the Fifteenth restion approved during said general meeting, to proceed with the issuance, without shareholders' preferential subscription rights, of shares of the Company, of warrants giving right to subscribe shares of the Company and of other securities giving right to the allocation, immediately or at a later date, of curities which may represent a portion of the share capital of the Company.

Powers for formalities.

In order to participate or to be represented in the meeting, the owners of registered bonds must be registered on a nominative account with the Company at least five days prior to the date of

Owners of bearer bonds must, prior to the same date, justify the immobilization of their bondholding through their agent (bank, financial institution, stock broker).

All proxies provided for the meeting of April 10th, 1995 remain valid for the present meeting. The Gérant

A "Société en Commandre par Actions" with a share capital of FF 3.825.186.395. Registered office: "Immeubles Administratifs", Route Nationale 34. Chessy 77700 (Scine-et-Marne). (France). Mailing address: Investor Relations Department, BP 100, F 77777 Marne-la-Vallec Cedex 4 (France). Registry of Commerce and Companies: Meaux B 334 173 887.

627 l'auditaire du crédit toncier de trance

U.S. \$200,000,000 U.S. \$200,000,000
Subordinated Floating Rate Notes the October 2002
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 18th October, 1995 has been fixed at 6.3125% per amum. The interest accruing for such six month period will be U.S. \$32.09 per U.S. \$1,000 Bearer Note, and U.S. \$320.89 per U.S. \$10,000 Bearer Note and U.S. \$3.208.85 per U.S. \$100,000 Bearer Note on 18th October, 1995 sagainst presentation of Coupon No. 6.

Union Bank of Switzerland London Branch Agent Bank 12th April, 1995

Notice of Purchase TIS \$100,000,000 Crédit National Subordinated Collared Floating Rate Notes due 2005 Pursuant to the Terms and Condi-

rursuant to the Notes, notice is hereby given to the holders that during the twelve-month period ending April 18th, 1995, US S18,287,000 have been purchased. As of April 19th, 1995, the principal amount of such Notes remaining in circulation is US \$2,785,000. Crédit National Paris, April 18th, 1995

MBNA Securities pic \$2,000,000 Subordinated Guaranteed Floating Rate Notes

due 2005

Notice is hereby given that for the interest period 11 April 1995 to 71 July 1995 the notes will carry an interest rate of payable on 11 July 1995 will amount to \$4,745.09 per \$250,000 note.

Agent: Morgan Guaranty Trust Company **JPMorgan**

> BRADFORD &BINGLEY £150,000,000

Floating Rate Notes Due 1997 accordance with the terms and itions of the Notes, the interest conditions of the recess, the interest rate for the period 13th April, 1995 to 13th July, 1996 has been fixed at 6.71542% per annurs. The interest payable on 13th July, 1995 against Coupon 19 will be £167.43 per £10,000

Agent Bank ROYAL BANK OF CANADA

18th July 1996 on the initial Tranche)
In accordance with the terms and
conditions of the Notes, notice is
hereby given that for the three
month interest period from (and
including) 13th April 1995 the
Notes will carry a rate of interest of
6.75625 per cent. per annum. The
relevant interest payment date will
be 13th July 1995. The coupon
amount per £50.000.00 Note will be
£842.22 payable against surrender
of Coupon No. 20. Hambros Bank Limited

Agent Bank

YORKSHIRE BUILDING SOCIETY

Issue of up to £150,000,000

Floating Rate Notes

(of which £100,000,000 was issued on 10th July 1990 on the initial Trenche)

Due 1997

Q HYDRO-OUEBEC U.S. \$500,000,000 Flooring Rate Notes, Series I N, Duc 1999 PROVINCE DE QUEBEC

NOTICE IS REALBY GIVEN that for the harrest Period 18th April, 1995 to 17th July, 1995, the interest rate will be 6.259-per annum. C29s per annum.
The interest payable on 17th July, 1995 against Coupon No. 5 will be U.S. \$15.63 per U.S. \$1,000 Note, U.S. \$156.30 per U.S. \$10,000 Note and U.S. \$1,563.00 per U.S. \$100,000 Note. Bank of Montreal

18th April 1995

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Floating Rate Notes due July 1997 Notice to the Holders Notice is hereby given that the Notes will carry an Interest Rate of

10.46875% per annum for the per nod 18.04.1995 to 18.07.1995. FL 132,313

per ITL 5,000,000 nominal • ITL 1,323,134 per ITL 50,000,000 nominal Luxembourg, April 18, 1995

PERUSAHAAN PERSEROAN (PERSERO) PT BANK NEGARA INDONESIA, HONG-KONG BRANCH

TESS151.500.000 Floating Rate Notes due 1997 nterest Rate: 7.4375% terest Period: from 18th April 1995

to 18th October, 1995 terest peyable per US\$500,000 Notes - US\$ 18,903,65. by Fuji Bank (Luxembourg) S.A.

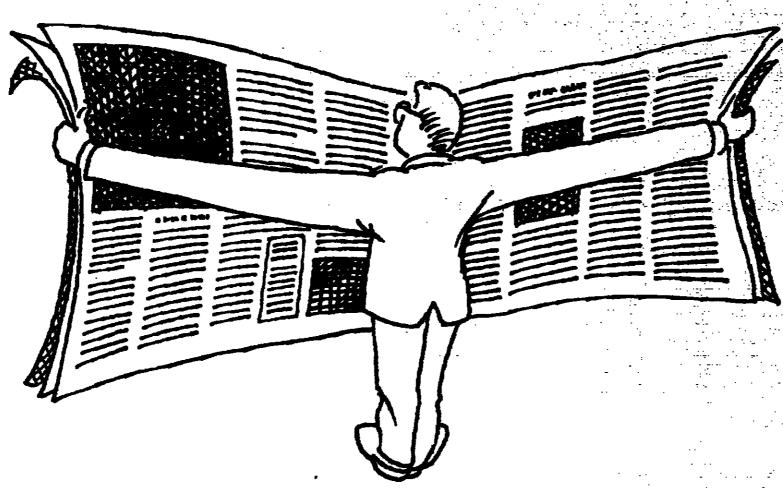
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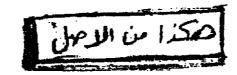
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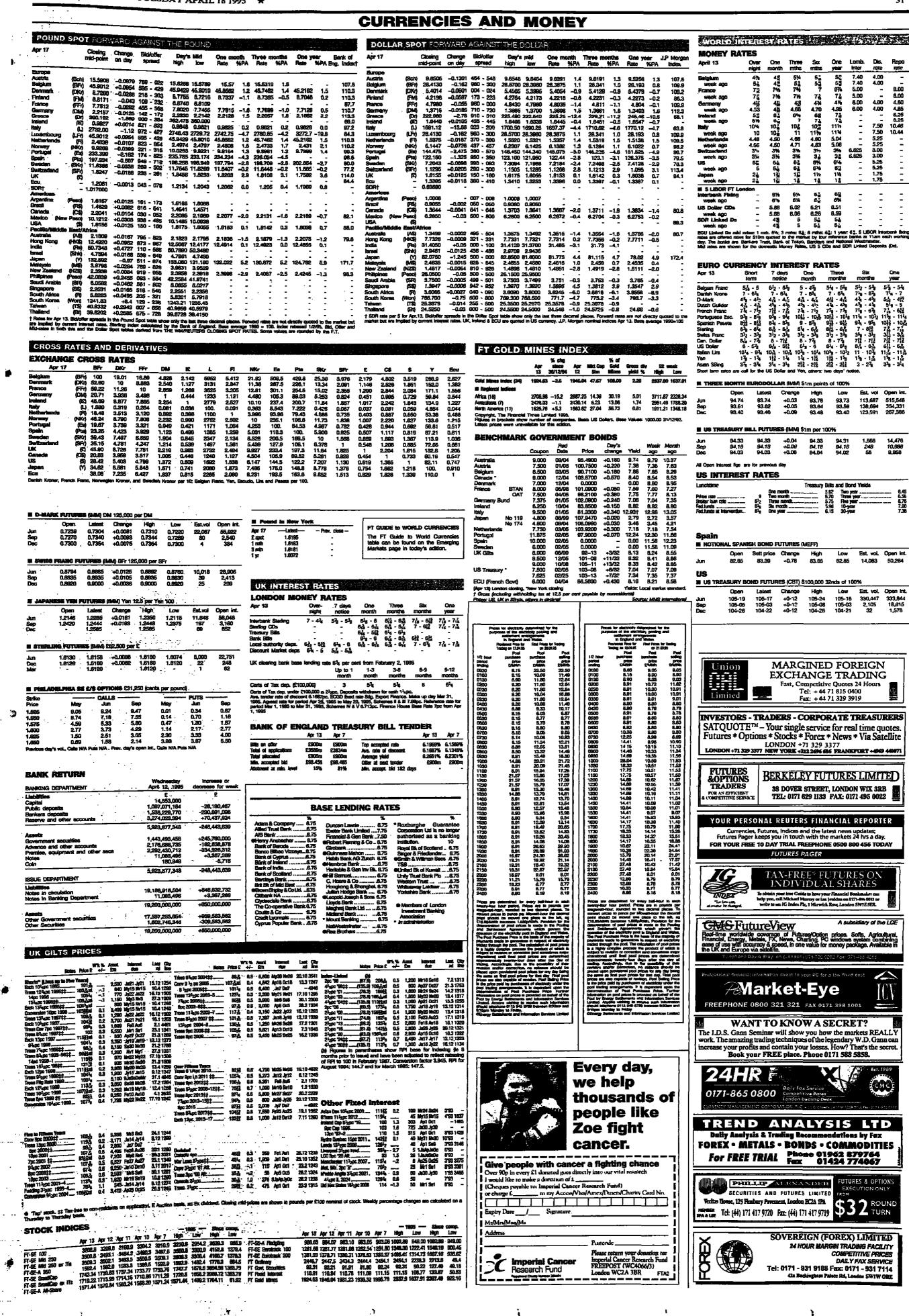
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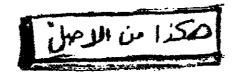
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US stocks in belated reaction to Fed data

Wall Street

A belated reaction to another sign of gentle economic slowing and strong corporate earnings reports sent US shares off into record territory again yesterday morning, writes Lisa Bransten in New York. At noon the Dow Jones

Industrial Average was 22.83 higher at 4,231.01, passing its earlier peak of 4,208.18 set on Thursday. The more broadly based Standard & Poor's 500 also broke into record territory, climbing 1.09 to 510.32. and the Nasdaq composite set a new high, rising 3.11 to 835.74. The American SE composite was up 1.72 at 473.68. Trading volume on the New York SE came to 163m shares. On Friday the Federal Reserve published figures showing that industrial production was off 0.3 per cent in March, and much of yester-

day's activity was attributed to a belated reaction to that data. The Nasdaq composite received a boost when Microsoft, the largest company in that index, jumped \$5% to \$77%. Late on Thursday the software company reported third-quarter earnings of 63 cents a share, against analysts' estimates of 59 cents a share. Compuware lost ground after

issuing a warning late on Thursday that fourth-quarter earnings would be nearer to 55 to 60 cents a share, against analysts' estimates of 71 cents a share. By mid-morning the stock was down about 13 per cent or \$3% at \$24%.

Chase Manhattan Bank added \$14 at \$43% on heightened speculation that Nations-Bank could buy the New York bank. Chase also reported earnings of \$1.29 per share, 19 cents higher than the consensus estimate.

TRW forged ahead \$3% to \$71% after announcing firstquarter earnings of \$1.72 a share, against analysts' forecasts of \$1.32 per share.

Toronto stocks were higher at midday, supported by a firmer gold price. The TSE 300 composite index was up 6.0 at 4,309.20 in volume of 22m shares valued at C\$382m. Advancing shares outpaced

declines by 291 to 202, with 278 issues unchanged. Bank stocks were active, with the sub-index rising 1 per

Dominion Bank led the actives,

cent to 3,315.42 after a fall in

the yields on T-bills. Toronto-

rising C\$% to C\$21%. Royal Bank of Canada put on C\$% at C\$30% and Bank of Nova Scotia C3% at C\$28%. John Labatt lost C\$1/2 at C\$22%, following last week's news that Onex was consider-

ing a takeover bid. Latin America

MEXICO was off slightly by midsession, the IPC index losing 0.7 per cent at 1,843.02. Equities fell by more than 6 per cent last week in low volume ahead of the Easter break. Analysts said that investors had taken profits after a rally in the market over the previ-

BUENOS AIRES made slight gains in early trade, helped by weekend measures adopted by the government to bolster the The Merval index was ahead

2.34 at 367.69 while the general index was 9.27 higher at 13,423.33. Turnover was light at 14.73m pesos. On Friday the government

announced that a new private deposit guarantee fund would

Tabacalera rises 3.8%

With the major bourses remaining closed for the Easter holiday, activity at those that

were open was extremely thin. MADRID ended with a mild gain in a session characterised by the lowest daily turnover of

the year so far at Pta7.8hn. The Ibex index firmed 24.09 to 3.035.33 and the general index put on 1.91 at 278.40 in volume of 3.9m shares.

Tabacalera featured, the shares jumping Pta150 or 3.8 per cent to Pta4,100 as the group confirmed that a subsidiary had acquired stakes in a number of Latin American black tobacco producers from Standard Commercial, of the US. The cost of the acquisitions was put at \$25m.

Repsol shed Pta30 to Pta3,705

as profits were taken after the completion of the share place-

ISTANBUL attained yet points. another all-time high, rising 2.8 per cent. The composite index closed 1,375.72 up at 49,578.97. So far this month the market has risen by 24.5 per cent, after a gain of 36.8 per cent in March

and 15.4 per cent in February.

Turnover eased to TL1,734bn, from TL1,787bn on Friday. Brokers said that the market was now aiming to break through the 50,000 level, and had hit an intra-session high of 50,114 before profits were

Traders added that demand for equities had been further raised by the results of a ninemonth T-bill auction in which

the treasury had cut the average annual rate to 86.09 per cent. down 12.4 percentage

TEL AVIV lost some of Sunday's 2.8 per cent advance as investors sold stock following disappointment that the central bank had not lowered interest rates. The Mishtanim index, up 4.60 to 168.51 on Sunday, retreated 2.19 or 1.3 per cent to 166.32. Turnover amounted to Shk45m, against Shk47m on Sunday.

A fall of 0.1 percentage point in the consumer price index for March, the first decline in three years, had raised hopes that interest rates would be reduced.

Written and edited by John Pitt

WORLD STOCK MARKETS

ASIA PACIFIC

Volume drops as Nikkei recovers 1.6%

Tokyo

Volume collapsed in a technically influenced market, although share prices regained some ground on arbitrage linked buying, writes Emiko

Terazono in Tokyo. The Nikkei 225 average, which lost 24 per cent on Friday, recovered 1.6 per cent, closing 256.26 higher at 16,304.15 in spite of the dollar's fall to the Y82 level.

The index moved between 15,892.91 and 16,304.55 as turnover fell from 314m shares to 180m due to the rebound in the yen, and the absence of overseas investors due to the. Easter holidays.

A decline in the futures market in early trading prompted arbitrage unwinding, sending the Nikkei index below the 16,000 mark for the first time since April 7. However, buying up the market during the afternoon.

The Topix index of all first section stocks gained 14.58 or 1.1 per cent at 1,302.93 and the Nikkei 300 rose 3.52 or 1.5 per cent to 241.51. Advances outscored declines by 585 to 430,

with 130 issues unchanged. Traders noted purchasing of issues with relatively high dividend yields following last week's 0.75 percentage point cut in the official discount

Electric power companies with dividend yields of around 2 per cent gained ground. Tokyo Electric Power put on Y20 at Y2,720 and Kansai Electric Power Y40 at Y2,300. High-technology stocks were higher in spite of the yen's

Y18 to Y863 and NEC Y12 ahead at Y910. Arbitrage buying helped brokers to advance. Nomura Secu-

rise, with Hitachi appreciating

receded 11.85 to 17,909.37.

Roundup

Sydney, Wellington and Hong Kong were closed for the Easter holiday, which reduced interest in several of the markets which remained open. TAIPEI, however, carried on

in last week's bearish vein. transferring its attention to the financial sector, which fell 5 per cent as the weighted index dipped 135.68 or 2.2 per cent to 6,112.07 in turnover of T\$42bn. Financials were pulled down

by heavy losses from the big three banks, Hua Nan, Chang Hwa and First, which went exdividend last Saturday. All three banks incurred heavy falls, Hua Nan leading with a drop of T\$8.50 or 6.5 per cent to

Brokers said financials were hurt further by worries that a scheduled board meeting by might tighten monetary policy to combat inflation.

KARACHI fell 1.55 per cent following a 1.3 per cent drop on Sunday, lacking positive news or institutional and foreign support to balance selling by individual investors. The KSE 100 index lost 25.43 at 1,612.80.

SINGAPORE saw fund managers mostly sidelined as global currency volatility continued to curb interest in equities, and on the local front selling in speculative Malayslan stocks traded over the counter depressed sentiment.

The Straits Times Industrial index shed 17.69 to 2,053.73 in volume of 63,33m shares as the UOB OTC index, tracking Malaysian stocks, slipped 12.39 or 1.15 per cent to 1,067.00. In KUALA LUMPUR itself,

forced selling by clients following speculative buying early last week, and subsequent falls

In Osaka, the OSE average the central bank on Thursday ite index down 3.34 at 962.63 MANILA balanced profit-taking with a search for new equity situations. The composite index eased 8.83 to 2,487.95 but the property developer Megaworld rose 8.25 per cent to

> 10.50 pesos. SEOUL climbed for the third consecutive session, the composite index adding 7.48 at 918.89. News reports, denied by the government, that South Korea would raise its ceilings on foreign share ownership in the third quarter prompted buying in blue chips. The government said the ceiling would be lifted to 15 per cent by the end of 1995 from 12 per cent at present, but not necessarily in

the third quarter. BANGKOK ended slightly firmer after the Bank of Japan's discount rate cut last week, but brokers said trade remained very thin on continuing dollar worries. The SET

New Zealand equities in a confident mood

Terry Hall takes soundings after the International Paper move on Carter Holt Harvey

uelled by International Paper's bid for a controlling 51 per cent stake in the forestry group Carter Holt Harvey, the New Zealand 110 ...-equity market rose 2.2 per cent last Thursday, its biggest oneday gain so far this year.

It is now 11.4 per cent up from the five-year low of 1.878 set in December. Helped by improving economic data, and increasing overseas interest, equities

shook off their lethargy in mid-March, having been drifting aimlessly for months. The stock market had been dull in spite of a string of strong 1994 profit results which were accompanied by optimistic forecasts of buoyant corporate earnings. Investors had

also ignored a 2 per cent fall in

long bond rates, from 10 per

cent to under 8 per cent, since

September. The recent revival in equities has been due partly to the strength of Wall Street. US interest in New Zealand has been high because of economic reforms which have taken place in the past decade, and US investors now control an FT-A World Indices (rebased)

estimated 48 per cent of the local market, including 74 per cent of Telecom, the country's biggest company.

But there has also been an increasing interest from Asian and UK investors, following New Zealand's success in coping with inflation through the Reserve Bank Act, as well as other economic reforms which are leading to strong growth, budget surpluses, and planned tax cuts.

Interest has also been helped

by the latest data which suggests that New Zealand will achieve a "soft economic landing". This is being credited to the decisive action by the Reserve Bank late last year which was designed to cut economic growth from 6.5 per cent by encouraging higher interest and exchange rates, and GDP is now expected to fall to about 3.5 per cent this year.

Evidence of the "soft landing" comes from latest statistics which have revealed a decline in private consumption, and slower economic growth. Inflation also appears to be easing, although the Reserve Bank remains wary at the prospects of underlying inflation moving above 2 per cent over the next six months.

The bank's March economic forecasts report that inflation will decline to 1 per cent next year, assuming that monetary conditions remain firm, and that the currency continues to appreciate at 2 per cent a year. Mr Peter Keenan, chief econ-

omist at CS First Boston, says all indications suggest that strong growth will continue. and that the economic cycle

will be a long one. "Corporate cent increase in the New Zeaearnings will improve strongly land dollar. Prices of major in this environment," he says. exports, dairy, wool, woodpulp He adds that New Zealand's and kiwi fruit, all rose in the rising fiscal surpluses, coupled period, offsetting falls in beel with the Reserve Bank's tight and sheepmeat. monetary stance, has height-

There are some negatives. ened prospects that both inflahowever. The weight of US tion and the balance of paymoney in the stock market has caused some anxiety as to what might happen if Wall ments will be held at manageable levels, and that Street goes into reverse. the economy is escaping the

In addition there are political worries: the next elections, r Keenan goes on to 18 months away, will be held say that both growth and investment levunder the German proportional voting system which is likely els remain high, suggesting to lead to coalition governthat businesses are expanding and household incomes rising.

For the moment, though, the positives easily outweigh any negatives. Most analysts and major investors forecast that the equity market will rise by a further 10 to 25 per cent this year, helped by forecast profits

Further corporate activity, such as the first come, first served, bid by International Paper for Carter Holt Harvey, is expected to increase liquidity in the market, as are forthcoming changes in corporate

The Enuncial Times plans to publish a Survey on

on Wednesday, May 31.

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pris as creas as anow recorpt of june versions proposess. Postain at rea Silva Paulet - 324, Adeota - Fortaines - Cestá - Brazil. Fertalem, April 18, 1995 The Committee

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FINANCIAL TIMES

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In spite of a strengthening

trade weighted index, manufac-

turing exports remain buoyant.

although there is concern at a

10 per cent rise in the Austra-

lian currency over the past

month. Australia takes the

bulk of New Zealand's manu-

New Zealand commodity

prices have risen strongly this

year: the ANZ Bank commod-

ity index climbed by 12.7 per

cent in the three months to

February, offsetting a 9.9 per

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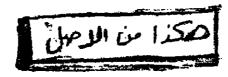
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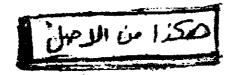
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Financial Times. World Business Newspaper.

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TUESDAY

Brittan in China



China's bid to join the World Trade Organisation will be among the main points on the agenda of Sir Leon Brittan (left), chief trade negotiator for the European Union, when he visits Beijing

today, at the start of a week-long trip. Sir Leon is also expected to talk about

bilateral relations with the EU.

After Beijing Sir Leon moves to Sichuan and Hunan provinces where he will visit industrial projects that have received assistance from the EU. He is also expected to raise the issue of human rights abuses.

Hong Kong on the agenda

Douglas Hurd, UK foreign secretary, will meet his Chinese counterpart, Qian Qichen, in New York during the nuclear non-proliferation treaty conference, to discuss Hong Kong in the run-up to an official meeting in London later this year.

The treaty review, sponsored by the United Nations, gets into full swing today. The conference, which continues until May 12, will discuss whether the 25-year-old treaty should be permanently extended. And it appears to be a good opportunity for leaders to meet and discuss other important issues.

Vietnamese chief in Japan

Vietnamese Communist party leader Do Muoi is in Japan on a five-day visit for talks with Tomiichi Murayama, the prime minister.

Auto talks conclusion

US-Japan talks over vehicle trade are expected to conclude. A successful outcome could boost the faltering US dollar and open the door for the Japanese car industry to buy more American-made parts. But failure to reach a deal may lead to sanctions against luxury Japanese cars.



Eric Cantona, Manchester United and French international player, is due to start his 120-hour community service order for attacking a football spectator during a match earlier this year. The suspended player will coach 700 children from Salford, Greater Manchester, in a specially devised programme.

Hungarian chief in the US

Laszlo Hovaes, Hungarian foreign minister, visits the US. In his capacity as chairman-in-office of the Organisation for FULLY BOOKED

Non-aligned nations meet the big five nuclear powers in New York this week to discuss the nuclear non-proliferation treaty

Security and Co-operation in Europe, he is due to meet Boutros Boutros Ghali, United Nations secretary-general, in New York. He will also visit Washington to prepare for the arrival of Gyula Horn, Hungary's prime minister, in June.

FT Survey FT Exporter.

Holidays

Zimbabwe (Independence Day).

WEDNESDAY 19

Ford's vote of confidence

Ford is expected to use today's visit of Timothy Eggar, UK industry minister, to the company's plant in Dagenham, Essex. to announce that the site has been chosen to manufacture a new diesel engine codenamed "Puma" - which will be fitted in some saloons and commercial vehicles made in Germany, Belgium and Poland.

The investment, likely to approach £200m, will be seen as a big vote of confidence in the UK plant, which has previously been criticised by Ford management for poor productivity.

Turkish questions

Turkish Prime Minister Tansu Çiller is expected to be questioned over Ankara's push on rebel Kurds in northern Iraq during her visit to Washington. She is due to meet President Clinton today.

Talks on investment treaty Representatives of governments and business meet in Paris to discuss plans for

a multilateral investment treaty.

Wands

. Sweden

DOWN
1 Prevent dead tree being

moved (5) Tender couple express willing-

3 Protect the reproductive sys-

tem (9)
Relative solving new clue (5)
Land can contain rare mate-

rial (7)
7 In any case the Queen follows smart, sharp practice (9)
10 Get in the path of river in Tenerife disaster (9)
13 Sleepy Channel Island had wood work coming up on Saturday only, at first (9)
15 Lillan accepted another bribe?
Noneness (0)

Nousense! (9) 17 Music from Mr Rice is in fash-

19 The police go round collecting 21 It's not so much the bishop starting to make the sign of

rial (7)

ion (7)

23 Could be a major force if 22 Drunk nothing on idle fling

the cross (5)

Feb current s/c

Negotiations, under the aegis of the Organisation for Economic Co-operation and Development, could begin this year.

Holidays

Venezuela.

THURSDAY 20



Representatives of 35,000 family doctors in the UK will meet today to discuss whether or not to ballot their members on selective industrial action in protest at what they consider to be a growing burden of

out-of-hours work. Meetings during the past few months between the British Medical Association and the Conservative government have not resolved the issue. Doctors suggest that sanctions could be aimed at the Treasury and could include prescribing expensive brands of drugs, rather than cheaper generic ones.

Maastricht - the road ahead Jacques Santer chairs a meeting of the full 20-member European Commission to discuss how effectively the Maastricht Treaty has worked. The discussion will provide indications of what options for change the Commission will propose in

the run-up to the 1996 inter-governmental

Statistics released this week

conference.

COMPANY AND A COMPANY OF A COMPANY DESTRUCTION AND A COMPANY OF A COMP

Cardoso to meet Clinton

Brazil's President Fernando Henrique Cardoso meets President Clinton in Washington. Expected topics of discussion are the effects of the peso collapse on hemispheric trade talks and intellectual property rights.

African states in summit

A mini-summit in Tunis, involving 12 African heads of state, including South African President Nelson Mandela, will discuss ways of solving disputes in various African countries, mainly the Rwanda, Burundi, Somalia and Liberia conflicts.

Plutonium activities

A special session of the parliamentary control commission responsible for overseeing the activities of Germany's intelligence services, meets today to discuss allegations of a recent cover-up involving the smuggling of plutonium into the country.

Corruption verdict

A court in Lyons, France, is expected to announce its verdict in the corruption case which started in February against Michel Noir, the mayor, Pierre Botton, his son-in-law, Michel Mouillot, mayor of Cannes, Patrick Poivre d'Arvor, a television presenter, and eight other defendants.

Curies In the Panthéon The ashes of Marie Curie, Nobel

prize-winning French chemist, and her husband. Pierre, are transferred to the Panthéon in Paris, the symbolic resting place of the country's leading figures. She will be only the second woman to be placed in the secular shrine.

FT Survey Business Air Travel 95.

loeland (first day of summer). ...

FRIDAY

21 21 21 = Nuclear talks deadline

Deadline for US and North Korea to sign a contract on the supply of a light-water nuclear reactor to the communist state as part of last year's muclear accord.

21

Rain on Vienna party

The so-called "party day" of the battered Austrian People's party (OeVP) is unlikely to be very festive. The conservative party, junior partner in the governing coalition since 1986, has steadily lost popularity under the colouriess leadership of Erhard Busek, even slipping behind Jörg Haider's extreme right-wing Freedom party in recent polls. Most party members want Mr Busek out, but no one else seems to want to pick up the leaky chalice.

FT Survey Queen's Awards 95.

Holidays Brazil, Lebanon, Greece, Israel (last day of

Jewish Passover). SATURDAY 22

London to Mexico, by car One of the great motoring adventures of the decade, the 16,000km London-Mexico Rally, starts at 10am from Heathrow. Motor sport impresario Nick Brittan, who staged the 1993 London-Sydney Marathon, has devised a gruelling route threading through much of the Andes. The vehicles

are headed for a finish in Acapulco - some

30 days later. The previous London-Mexico

Wonder horse steps forth

rally was held in 1970.



Celtic Swing, tipped as an exceptional champion racehorse, makes his debut as a three-year-old in the Greenham Stakes at Newbury racecourse, Berkshire, en route (barring injury) to the English 2,000 Guineas and English and Irish derbies.

The horse was Europe's champion two-year-old last season, and is bristling with good health, says his trainer, Lady Herries. Two years ago she trained 24 horses. Because of the exploits of Celtic Swing, her string this year numbers 73.

Breakfast with Tiffanies

The most important private collection of Tiffany lamps to reach the market comes under the hammer at Sotheby's New York

today. Estimates on the 62 lamps, assembled by Houston businessman John W. Mecom Jr, range from \$3,000 to \$900,000, for a unique lamp produced around 1900. All told, the collection should realise more than \$8m.

SUNDAY

French election

France votes in the first round of the presidential election in the race to succeed François Mitterrand, who is stepping down after two seven-year terms. Of the nine official candidates, Jacques Chirac, the Gaullist mayor of Paris, was leading in the last opinion poll. Lionel Jospin of the Socialist party and Edouard Ballachur, the Gaullist prime minister, are competing to

dicymal big th

- ALTER SHAPE

voting on May 7.

Italian poli pointer Italy holds local elections in the 15 mainland regions. The poll is being se as a trial run for general elections and may well determine their timing, depending on how the main parties and their alliances perform.

run against him in the second round of

Voting in Japan

Voting for 117 mayors and municipal assembly members in the second round of Japan's local elections. There may be surprises, just as there were in the first round on April 9, when a former actor and an ex-comedian were chosen as governors of Tokyo and Osaka respectively.

Polish PM in talks



Jozef Oleksy (left), Poland's new prime minister. makes an official visit to Hungary at the invitation of his counterpart there, Gyula Horn. With both countries keen to join the European

Union and Nato, European integration will be nigh on the agenda.

Camp horrors remembered

Official ceremonies to mark the 50th anniversary of the liberation of the Ravensbrück and Sachsenhausen concentration camps take place in the eastern German state of Brandenburg, Ignaz Bubis, head of the Jewish community in Germany, will

The Nazis opened Sachsenhausen as a concentration camp in 1933, soon after Hitler came to power. More than 20,000 Jews had been sent to the camp by November 1938. Jewish women and gypsies had been sent to the slave labour camp at Ravenshrück, north of Sachsenhausen.

Holidays

Christian celebrations for Easter Sunday in some countries. Turkey (National Sovereignty Day).

Compiled by Shelley Wood. Fax: (+44) (0)171 873 3194.

Other economic news

Today: With financial markets this week expected to be dominated by concerns over the yen dollar rate, analysts will be watching figures from Tokyo that may shed light on the state of the Japanese economy and influence events on the currency exchanges. Today's money supply data will provide clues on the level of domestic demand, and the degree to which imports of goods, especially from the US, may be influenced in coming months by the strong ven. Wednesday: The US trade figures could have an impact on the dollar and will be

widely watched. Thursday: The regular meet-ing of the Bundesbank council in Frankfurt is thought unlikely to lead to any changes in interest rates. The March figures for the UK's public sector borrowing requirement should provide further clues as to how much the hesitant recovery is improving the gov-

Friday: The latest income and consumption figures from Japan will give some idea of how much the Kobe earthquake cut into people's propensity to spend. UK retailers will be hoping for good figures for shop spending in March.

ACROSS
1 Apparently well behaved during last month? Time will

4 Provincial force accepts it's

over in the country (6)

8 Bad tempered agent carrying too much in France (7)

9 Sign of turning prosale having lost a round replacement

(?)
11 Priority parking: no charge in judge's case (10)
12 Sigh when going round the city (4)
13 Show a lack of care (5)

14 Machinist points to one in green overall (8) 16 Phate edition provided a fore-

18 On course for getting one over the colonel (5)
20 Cross dressing-down initially

at college pranks (4) 21 Suitable chorus for "Hair"

24 Quakers reclaim divine mani-

25 Said to bring a smile to Leicestershire, for example

developed (7)

festation (7)

26 Late cover (6)

		 ,			
_	Mon	Japan	Feb industrial production†	-	1,9%
	April 17	Јарап	Feb shipments†	-	2.7%
	Tues	US	Mar housing starts	1.35m	1.32m
	April 18	us	Mar building permits	-	1.29m
_		Japan	Apr whisale price indx, 1st 10 day	5-	-
		Japan	Mar money supply, M2+CD**	-	3.6%
		Japan	Mar broad aquidity**	-	4%
_		Canada	Feb manufacturing new orders	-	1.5%
		Canada	Feb manufacturing shipments*	-	3%
		Switz'd	Mar producer price indx"	0.8%	0.8%
	Wed	US	Feb trade, goods & services	-\$10.2bn	-\$12.2bn
	April 19	US	Feb bal payment, goods/serv export	\$61.60n	\$80.7bn
_		US	Ditto, Imports	\$72.5bn	\$72.9bn
		Italy	Feb industrial production*	7.5%	12.3%
		Canada	Feb merchandise exports*†	-	6.2%
		Cenada	Feb merchandise imports*;	-	5.4%
_		Cenada	Mar lead Indicator*†		0.5%
		Sweden	Feb retail sales**	-	6%
		Sweden	Mar unemployment rate	7.4%	7.8%
_	Thur	บร	Apr Philadelphia Fed Indx		3.3
_	April 20	UK	Mar public spending borrowing req	28.5bn	25.1bn
		Canada	Feb department store sales**	-	9.4%

rial production†	-	1,9%	Fri	US	Mar Treesury budget	-\$405n	-\$36bn
ents†	-	2.7%	April 21	Japan	Feb overall pers consump expend**	-	-4.2%
ng starts	1.35m	1.32m		Јарап	Ditto, workers"	-	-2_9%
ng permits	•	1.29m		Japan	Feb income, workers**	-	1.9%
e price indx, 1st 10 day	5-	-		France	Mar consumer price indx final*	-	0.4%
supply, M2+CD**		3.6%		France	Mar consumer price indx final**		1.7%
liquidity**	-	4%		UK	Mar retail sales'	0.3%	1.2%
acturing new orders	-	1.5%	•	UK	Mar retail sales"	2.2%	2.5%
acturing shipments*	-	3%		Italy	Apr cities consumer price indx	5.2%	4.9%
cer price Indx"	0.8%	0.8%		Spein	4th qtr wage rises**	4.1%	4.4%
goods & services	-\$10.2bn	-\$12.2bn		Canada	Mar consumer price indx, all items*		0.5%
yment, goods/serv export	\$61.60n	\$80.7bn	Sat	ltedy	Feb producer price indx**	-	5.6%
rts	\$72.5bn	\$72.9bn	April 22	Italy ,	Feb wholesale price indx**	-	6%
rial production**	7.5%	12.3%					
andise exports"†		6.2%	During t	he week			
andise imports*†		5.4%		Japan	Mar Tokyo dept store sales**		-3.1%
ndicator*f	-	0.5%		Germany	Mar M3 from 4th qtr 94 base	-3%	-3.8%.
sales"	-	6%		Germany	Mar M3 from 4th qtr 93 base	3.5%	3.7%
oloyment rate	7.4%	7.5%		Genneny	Mar priv sect lending, 6-m ann'ised	7.4%	7.7% -
alphia Fed Indx		3.3		Germany	Mar producer price indx*	0.2%	0.2%
spending borrowing req	28.5bn	25.1bn		Germany	Mar producer price indx**	1.9%	1.8%
ment store sales**	-	9.4%		Germany	Mar wholesale price indx-	0.1%	0.7%

9.4% Feb department store sales Mar wholesale price indx 2.7% 3.4% Feb industrial production German Feb retail sales, real SKr2.6bn Spain Mar govt budget belence "month on month, "year on year, †seasonally adjusted MONDAY PRIZE CROSSWORD No.8,738 Set by ADAMANT

Statistics, courtesy MMS International.

-1.7%

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A prize of a Pellian New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pellian vouchers will be awarded. Solutions by Thursday April 27, marked Monday Crossword 8,780 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday May 1. Please allow 21 days for delivery of prizes.

Winners 8,727 Lestie S. Davies, Solihull

J. Hanna, Ballyclare Michael A. Scott, South Carolina Wendy Dore, Harrow Bob Brown, Acton Ian D. Thompson, Clitheroe

Solution 8,727

The Financial Times plans to publish a Survey on

> Scotland on Monday, June 12

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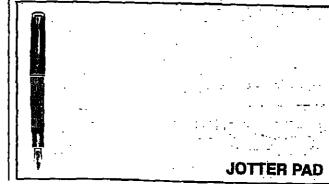
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